



**The Meeting Transcript of
The Los Angeles County
Board of Supervisors**



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1 [REPORT OF ACTION TAKEN IN CLOSED SESSION
2 ON AUGUST 9, 2005, BEGINS ON PAGE 274.]
3
4
5

6 **GLORIA MOLINA, CHAIR:** IF WE COULD ASK EVERYONE TO PLEASE TAKE
7 A SEAT, WE ARE GOING TO BEGIN THIS MORNING'S MEETING. THIS
8 MORNING, OUR INVOCATION WILL BE LED BY THE REVEREND TRUMAN
9 BARRETT, WHO IS A RETIRED METHODIST MINISTER AT THE BAKER HOME
10 FOR METHODIST MINISTERS IN ROWLAND HEIGHTS. OUR PLEDGE THIS
11 MORNING WILL BE LED BY MICKEY FURSTENBERG, WHO IS A SERGEANT-
12 AT-ARMS AT POST 603 OF THE JEWISH WAR VETERANS OF THE UNITED
13 STATES OF AMERICA. WOULD YOU ALL PLEASE STAND.
14

15 **THE REVEREND TRUMAN BARRETT:** LET US PRAY. DEAR GOD, WE THANK
16 YOU FOR OUR COUNTY SUPERVISORS WHO HAVE GIVEN THEMSELVES TO
17 GOVERN THE TEMPORAL AFFAIRS OF OUR COUNTY. IN THEIR DUTIES,
18 THEY ARE CALLED UPON TO MAKE LIFE-SHAPING DECISIONS IN A VAST
19 ARRAY OF MATTERS. AS THEY CARRY OUT THESE DUTIES, MAY THEY BE
20 FILLED WITH A SENSE OF JOY AS WELL AS A SENSE OF
21 RESPONSIBILITY AT THE OPPORTUNITIES THAT ARE THEIRS TO ENABLE
22 FULLNESS OF LIFE TO ALL OF THE PEOPLE OF THE COUNTY FROM THE
23 GREATEST TO THE LEAST. AMEN.
24



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1 **MICKEY FURSTENBERG:** PLEASE PLACE YOUR HANDS ABOVE YOUR HEART.

2 JOIN ME IN THE PLEDGE OF ALLEGIANCE. [PLEDGE OF ALLEGIANCE]

3

4 **SUP. MOLINA, CHAIR:** SUPERVISOR KNABE?

5

6 **SUP. KNABE:** THANK YOU, MADAM CHAIR, MEMBERS OF THE BOARD, AND

7 LADIES AND GENTLEMEN. IT'S MY PLEASURE TO PRESENT A

8 CERTIFICATE OF RECOGNITION TO THE REVEREND TRUMAN BARRETT WHO,

9 AS WAS MENTIONED, IS A RETIRED METHODIST MINISTER. AND,

10 UPSTAIRS THIS MORNING, WE ALSO PRESENTED HIM WITH A SCROLL IN

11 RECOGNITION. HE IS JUST CELEBRATING HIS 50TH YEAR AS AN

12 ORDAINED MINISTER. HE IS A WORLD WAR II ARMY VETERAN OF THE

13 PACIFIC THEATRE. HE, IN A PREVIOUS LIFE, WAS A CHIROPRACTOR

14 BEFORE BEING ORDAINED IN 1955. HE HAS SERVED IN A MULTITUDE OF

15 SOUTHLAND CHURCHES HERE BEFORE BEING ASSIGNED TO A TWO-YEAR

16 MISSION IN AFRICA, ESTABLISHING AN ENGLISH-SPEAKING

17 CONGREGATION, WHICH BECAME THE METHODIST CHURCH OF SOUTH

18 AFRICA. HE AND HIS WIFE, PATSY, WHO IS HERE TODAY, HAVE BEEN

19 MARRIED FOR 56 YEARS. THEY HAVE TWO CHILDREN AND 5

20 GRANDCHILDREN. THEY'RE ENJOYING THEIR RETIREMENT OUT THERE AT

21 THE BAKER HOME IN ROWLAND HEIGHTS. SO, ON BEHALF OF MYSELF AND

22 MY COLLEAGUES, WE WANT TO PRESENT THIS CERTIFICATE OF

23 RECOGNITION AND APPRECIATION. AND THANK YOU FOR DOING THE

24 LORD'S WORK AND THANK YOU FOR SHARING YOUR TIME WITH US TODAY.

25 CONGRATULATIONS. [APPLAUSE]



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1

2 **SUP. MOLINA, CHAIR:** SUPERVISOR YAROSLAVSKY?

3

4 **SUP. YAROSLAVSKY:** MADAM CHAIR, WE WERE VERY HONORED THIS
5 MORNING TO BE LED IN THE PLEDGE OF ALLEGIANCE BY MICKEY
6 FURSTENBERG. MICKEY LIVES IN WINNETKA IN THE SAN FERNANDO
7 VALLEY REPRESENTING THE JEWISH WAR VETERANS POST 603, WHERE HE
8 IS THE SERGEANT-AT-ARMS. MICKEY SAW A LITTLE ACTION IN HIS
9 DAY, SERVED IN THE UNITED STATES ARMY DURING WORLD WAR II, IN
10 THE 5TH INFANTRY DIVISION IN THE EUROPEAN THEATRE,
11 PARTICIPATED IN THE BATTLES OF NORMANDY, BATTLE OF THE BULGE,
12 RHINE RIVER, RECEIVED THE BRONZE STAR, PURPLE HEART MEDAL,
13 AMERICAN CAMPAIGN MEDAL, EUROPEAN CAMPAIGN MEDAL WITH THREE
14 STARS, THE WORLD WAR II VICTORY MEDAL AND THE COMBAT INFANTRY
15 BADGE. AND HIS DAUGHTER AND GRANDSON, I BELIEVE, ARE IN THE
16 FRONT ROW THERE. IT'S GOOD TO HAVE YOU HERE. AND MICKEY IS A--
17 WENT TO WINONA COLLEGE OF PHOTOGRAPHY IN WINONA, INDIANA, AND
18 HAILS ORIGINALLY FROM CHICAGO, ILLINOIS, BUT HE'S BEEN A PROUD
19 RESIDENT OF WINNETKA IN THE COUNTY OF LOS ANGELES FOR MANY,
20 MANY YEARS. MICKEY, THANK YOU FOR LEADING US IN THE PLEDGE
21 THIS MORNING AND THANK YOU FOR YOUR GREAT SERVICE AND HEROIC
22 SERVICE TO OUR NATION. [APPLAUSE]

23

24 **SUP. MOLINA, CHAIR:** CONGRATULATIONS. I'M GOING TO ASK OUR
25 EXECUTIVE OFFICER TO PLEASE CALL THE AGENDA.



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1

2 **CLERK VARONA-LUKENS:** THANK YOU, MADAM CHAIR, MEMBERS OF THE
3 BOARD. WE'LL BEGIN ON PAGE 8. AGENDA FOR THE MEETING OF THE
4 COMMUNITY DEVELOPMENT COMMISSION, ITEM 1-D.

5

6 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY
7 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

8

9 **CLERK VARONA-LUKENS:** AGENDA FOR THE MEETING OF THE HOUSING
10 AUTHORITY, ITEMS 1-H THROUGH 3-H.

11

12 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR KNABE, SECONDED BY
13 SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

14

15 **CLERK VARONA-LUKENS:** AGENDA FOR THE MEETING OF THE REGIONAL
16 PARK AND OPEN SPACE DISTRICT, ITEM 1-P.

17

18 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
19 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

20

21 **CLERK VARONA-LUKENS:** BOARD OF SUPERVISORS, ITEMS 1 THROUGH 13.
22 ON ITEM NUMBER 10, HOLD FOR A MEMBER OF THE PUBLIC. THE REST
23 ARE BEFORE YOU.

24



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1 **SUP. MOLINA, CHAIR:** ON THE REMAINING ITEMS, MOVED BY
2 SUPERVISOR YAROSLAVSKY, SECONDED BY SUPERVISOR BURKE. IF
3 THERE'S NO OBJECTION, SO ORDERED.

4

5 **CLERK VARONA-LUKENS:** ADMINISTRATIVE OFFICER, ITEMS 14 THROUGH
6 17. ON ITEM NUMBER 15, HOLD FOR SUPERVISORS MOLINA AND
7 ANTONOVICH AND A MEMBER OF THE PUBLIC. AND ALSO, THE CHAIR
8 REQUESTS THAT THIS ITEM BE TAKEN UP AT 1:00 P.M. ON ITEM
9 NUMBER 16, HOLD FOR A MEMBER OF THE PUBLIC. THE REST ARE
10 BEFORE YOU.

11

12 **SUP. KNABE:** WHAT WAS THE LAST HOLD?

13

14 **SUP. MOLINA, CHAIR:** 16. ON ITEM 14, MOVED BY SUPERVISOR KNABE,
15 SECONDED BY SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO
16 ORDERED.

17

18 **CLERK VARONA-LUKENS:** AND ALSO, MADAM CHAIR, THAT WOULD INCLUDE
19 ITEM 17.

20

21 **SUP. MOLINA, CHAIR:** THAT'S CORRECT.

22

23 **CLERK VARONA-LUKENS:** OKAY. CHILDREN AND FAMILY SERVICES. ON
24 ITEM 18, HOLD FOR A MEMBER OF THE PUBLIC.

25



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1 **SUP. MOLINA, CHAIR:** WE'LL HOLD THAT ITEM.

2

3 **CLERK VARONA-LUKENS:** FIRE DEPARTMENT, ITEMS 19 THROUGH 21.

4

5 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
6 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

7

8 **CLERK VARONA-LUKENS:** HEALTH SERVICES, ITEMS 22 THROUGH 26, I
9 HAVE THE FOLLOWING REQUEST. AS NOTED ON THE GREEN SHEET, ON
10 ITEM 23, THE DIRECTOR REQUESTS THAT THE ITEM BE REFERRED BACK
11 TO THE DEPARTMENT. ON ITEM 26, SUPERVISOR BURKE REQUESTS A
12 ONE-WEEK CONTINUANCE. AND THE REST ARE BEFORE YOU.

13

14 **SUP. MOLINA, CHAIR:** ON THOSE ITEMS, MOVED BY SUPERVISOR KNABE,
15 SECONDED BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO
16 ORDERED.

17

18 **CLERK VARONA-LUKENS:** PARKS AND RECREATION, ITEM 27.

19

20 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY
21 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

22

23 **CLERK VARONA-LUKENS:** PROBATION, ITEMS 28 AND 29. ITEM 29
24 INCLUDES THE REVISIONS AS NOTED ON THE GREEN SHEET. ALSO ON
25 THIS ITEM, FOR THE RECORD, SUPERVISOR MOLINA VOTES "NO" ON THE



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1 SOLE SOURCE AGREEMENT PORTION OF THE ITEM ONLY. THE REMAINDER
2 IS BEFORE YOU.

3

4 **SUP. MOLINA, CHAIR:** OKAY. NOTING THAT EXCEPTION, MOVED BY
5 SUPERVISOR ANTONOVICH, SECONDED BY SUPERVISOR KNABE. IF
6 THERE'S NO OBJECTION, SO ORDERED.

7

8 **CLERK VARONA-LUKENS:** PUBLIC WORKS, ITEMS 30 THROUGH 43. ON
9 ITEM NUMBER 33, SUPERVISOR MOLINA REQUESTS A TWO-WEEK
10 CONTINUANCE.

11

12 **SUP. MOLINA, CHAIR:** ALL RIGHT. ON THE REMAINING ITEMS, MOVED
13 BY SUPERVISOR KNABE, SECONDED BY SUPERVISOR YAROSLAVSKY. IF
14 THERE'S NO OBJECTION, SO ORDERED.

15

16 **CLERK VARONA-LUKENS:** SANITATION DISTRICTS. ON ITEM NUMBER 44,
17 HOLD FOR SUPERVISOR YAROSLAVSKY.

18

19 **SUP. MOLINA, CHAIR:** WE WILL HOLD THAT ITEM.

20

21 **SUP. YAROSLAVSKY:** WE'RE GOING TO CONTINUE THAT, NOT HOLD IT.
22 FOR HOW LONG? ONE WEEK.

23

24 **SUP. MOLINA, CHAIR:** OKAY. CONTINUE THAT ITEM FOR ONE WEEK.

25



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1 **CLERK VARONA-LUKENS:** SHERIFF, ITEMS 45 AND 46. ON ITEM NUMBER
2 45...

3

4 **SUP. KNABE:** WHICH ITEM ARE WE CONTINUING FOR ONE WEEK?

5

6 **SUP. YAROSLAVSKY:** 44.

7

8 **CLERK VARONA-LUKENS:** OKAY. ON THE SHERIFF'S ITEM, 45, AS NOTED
9 ON THE GREEN SHEET, THE SHERIFF REQUESTS THAT THE ITEM BE
10 REFERRED BACK TO THE DEPARTMENT AND ITEM 46 IS BEFORE YOU.

11

12 **SUP. MOLINA, CHAIR:** ALL RIGHT. ON ITEM NUMBER 46, MOVED BY
13 SUPERVISOR YAROSLAVSKY, SECONDED BY SUPERVISOR ANTONOVICH. IF
14 THERE'S NO OBJECTION, SO ORDERED.

15

16 **CLERK VARONA-LUKENS:** MISCELLANEOUS COMMUNICATIONS, ITEMS 47
17 THROUGH 49. ON ITEM 47, THE DEPARTMENT-- THE DIRECTOR IS
18 REQUESTING THAT THE CORRECTIVE ACTION PORTION OF THIS ITEM BE
19 CONTINUED ONE WEEK. THAT-- THE REST OF THAT ITEM AND 48 AND 49
20 ARE BEFORE YOU.

21

22 **SUP. MOLINA, CHAIR:** OKAY. SO IT'S APPROVAL OF THE CLAIM AMOUNT
23 ON 47 AND THEN THE REMAINING ITEMS, MOVED BY SUPERVISOR BURKE,
24 SECONDED BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO
25 ORDERED.



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1

2 **CLERK VARONA-LUKENS:** ORDINANCE FOR INTRODUCTION, ITEM 50, IS
3 AN ORDINANCE AMENDING TITLE 2, ADMINISTRATION OF THE LOS
4 ANGELES COUNTY CODE RELATING TO DETERMINATIONS OF CONTRACTOR
5 NONRESPONSIBILITY AND CONTRACTOR DEBARMENT.

6

7 **SUP. MOLINA, CHAIR:** ALL RIGHT. THAT ITEM IS MOVED BY
8 SUPERVISOR BURKE, SECONDED BY SUPERVISOR YAROSLAVSKY. IF
9 THERE'S NO OBJECTION, SO ORDERED.

10

11 **CLERK VARONA-LUKENS:** MISCELLANEOUS, ADDITIONS TO THE AGENDA
12 REQUESTED BY BOARD MEMBERS AND THE CHIEF ADMINISTRATIVE
13 OFFICER WHICH WERE POSTED MORE THAN 72 HOURS IN ADVANCE OF THE
14 MEETING, AS INDICATED ON THE GREEN SUPPLEMENTAL AGENDA. ITEM
15 51-A.

16

17 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
18 BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

19

20 **CLERK VARONA-LUKENS:** 51-B.

21

22 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
23 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

24

25 **CLERK VARONA-LUKENS:** 51-C.



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1

2 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
3 BY SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO
4 ORDERED.

5

6 **CLERK VARONA-LUKENS:** AND THAT COMPLETES THE AGENDA. BOARD OF
7 SUPERVISORS' SPECIAL ITEMS BEGIN WITH SUPERVISORIAL DISTRICT
8 NO. 3.

9

10 **SUP. MOLINA, CHAIR:** ALL RIGHT. SUPERVISOR YAROSLAVSKY, YOUR
11 PRESENTATIONS.

12

13 **SUP. YAROSLAVSKY:** FIRST OF ALL, MADAM CHAIR, I'D LIKE TO ASK
14 MANDY JOHNSON TO COME FORWARD. AND I THINK I'M GOING TO BE
15 JOINED BY SUPERVISOR ANTONOVICH, SO, MIKE, IF YOU WANT TO COME
16 ON OVER HERE. COME ON UP HERE. HOW ARE YOU? MADAM CHAIR,
17 MEMBERS OF THE BOARD, MANDY JOHNSON CURRENTLY SERVES WITH
18 DISTINCTION, AS I THINK ALL OF US ON THE BOARD KNOW, AS THE
19 FOUNDING CHIEF EXECUTIVE OFFICER OF THE COMMUNITY CLINIC
20 ASSOCIATION OF LOS ANGELES COUNTY, AS THE CHAIR OF L.A. CARE
21 HEALTH PLANS BOARD OF GOVERNORS, A FORMER BOARD MEMBER OF THE
22 CALIFORNIA PRIMARY CARE ASSOCIATION AND MEMBER OF THE NATIONAL
23 ASSOCIATION OF COMMUNITY HEALTH CENTERS. MANDY HAS HELPED
24 FOUND-- HELPED FOUND THE COMMUNITY CLINIC ASSOCIATION IN 1994
25 TO INCREASE HEALTHCARE ACCESS FOR THE POOR FOLLOWING THE CIVIL



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1 UNREST IN OUR COUNTY AND HAS BEEN INSTRUMENTAL IN EXPANDING
2 THE ORGANIZATION TO A STAFF OF 20 PEOPLE AND A TOTAL OF 42
3 CLINIC MEMBERS WITH OVER 114 SITES THROUGHOUT THE COUNTY. SHE
4 HAS EXHIBITED EXTRAORDINARY LEADERSHIP IN PROMOTING THE ROLE
5 OF FREE AND COMMUNITY CLINICS AS PROVIDERS AND ADVOCATES FOR
6 EXPANDING HEALTHCARE ACCESS. MANDY HAS CONSISTENTLY
7 DEMONSTRATED THE KNOWLEDGE, EXPERTISE AND PERSONAL COMMITMENT
8 TO ACHIEVE POSITIVE RESULTS IN PRESERVING AND STRENGTHENING
9 THE SAFETY NET IN THE COUNTY. SHE HAS GREATLY ADVANCED THE
10 COUNTY'S MISSION TO EXPAND AMBULATORY CARE AND HEALTHCARE
11 ACCESS, WORKING TIRELESSLY TO NURTURE AND MAINTAIN A
12 RELATIONSHIP WITH POLICY MAKERS TO IMPLEMENT THE LOS ANGELES
13 COUNTY SECTION 1115 MEDICAID WAIVER AND TO SUSTAIN THE
14 PUBLIC/PRIVATE PARTNERSHIP PROGRAM. HER TENURE WITH THE
15 COMMUNITY CLINIC ASSOCIATION HAS EXEMPLIFIED THE SPIRIT OF
16 PARTNERSHIP, WHERE SHE HAS BEEN AN INFLUENTIAL FORCE IN
17 BUILDING COALITIONS AND SHAPING COLLABORATION WITH COMMUNITY
18 STAKEHOLDERS THROUGHOUT LOS ANGELES COUNTY, THE STATE AND THE
19 NATION. THE BOARD OF SUPERVISORS OF THE COUNTY OF LOS ANGELES
20 WANTED TO TAKE THIS OPPORTUNITY TO HONOR MANDY JOHNSON AND TO
21 COMMEND HER FOR ALL OF HER ACCOMPLISHMENTS AND DEDICATED
22 SERVICE AND EXTEND TO HER OUR BEST WISHES FOR CONTINUED
23 SUCCESS OF ALL HER FUTURE ENDEAVORS. THIS MARKS THE TENTH YEAR
24 SINCE THE INFAMOUS SUMMER OF 1995 WHEN WE WERE FACED WITH A
25 MELTDOWN IN OUR ENTIRE HEALTH SYSTEM IN OUR COUNTY AND ONE OF



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1 THE GREAT OUTCOMES OF THAT WAIVER THAT PRESIDENT CLINTON AND
2 THE COUNTY OF LOS ANGELES NEGOTIATED, THERE WERE A NUMBER OF
3 GOOD OUTCOMES, NOT LEAST OF WHICH WAS THAT THE SYSTEM DIDN'T
4 COLLAPSE, BUT ONE OF THE GREAT POSITIVE OUTCOMES WAS THE
5 PARTNERSHIP WE DEVELOPED BETWEEN THE COMMUNITY CLINICS, THE
6 FREE CLINICS AND OTHERS IN THE PRIVATE NONPROFIT SECTOR AND
7 THE COUNTY OF LOS ANGELES, MASSIVELY EXPANDING THE REACH OF
8 OUR AMBULATORY CARE FACILITIES TO OVER A HUNDRED SITES AS
9 OPPOSED TO THE 39 THAT WE HAD ORIGINALLY. IT'S ONE OF THE
10 GREAT SUCCESSES. IT'S NOT TOUTED VERY OFTEN BUT IT IS ONE OF
11 THE GREAT SUCCESSES THAT HAD LASTED THIS ENTIRE DECADE AND
12 CONTINUES TO THIS DAY AND WILL CONTINUE, I'M CERTAIN, FOR MANY
13 YEARS TO COME, THIS PARTNERSHIP BETWEEN THE CLINICS, THE
14 PRIVATE CLINICS AND LOS ANGELES COUNTY HAS SERVED THE PEOPLE
15 OF LOS ANGELES COUNTY EXTREMELY WELL. MANDY HAS BEEN AT THE
16 LYNCH- PIN, HAS BEEN THE LYNCHPIN IN ALL OF THAT IN MAKING
17 SURE THAT ALL OF THIS GOT PUT TOGETHER, ALL OF IT GOT DONE.
18 SHE WAS A TRAFFIC COP BETWEEN US, THE BOARD, THE COUNTY, THE
19 HEALTH DEPARTMENT AND HER MANY CONSTITUENTS. IT'S A TOUGH JOB
20 THAT SHE HAS BUT SHE'S WEATHERED IT RATHER WELL, SO WE WANTED
21 TO TAKE THIS OPPORTUNITY TO HONOR YOU AND PRESENT YOU WITH A
22 PROCLAMATION, I GUESS WE COULD SAY WE'D GIVE YOU A TEE SHIRT,
23 TOO, THAT SAYS I GOT YOU THIS PUBLIC/PRIVATE PARTNERSHIP AND
24 ALL I GOT WAS THIS LOUSY PROCLAMATION BUT WE DECIDED TO LEAVE
25 THAT FOR ANOTHER TIME. [LAUGHTER]



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1

2 **SUP. YAROSLAVSKY:** I WANT TO TURN THIS OVER TO SUPERVISOR
3 ANTONOVICH, WHO HAS JOINED WITH ME IN THIS PRESENTATION FOR A
4 FEW REMARKS BEFORE WE MAKE THE PRESENTATION.

5

6 **SUP. ANTONOVICH:** WELL, JUST TO ECHO, IT'S BEEN A DECADE, 10
7 YEARS AND, THROUGH MANDY'S LEADERSHIP, WE'VE HAD OVER 200
8 PUBLIC/PRIVATE PARTNERSHIPS THAT HAVE STRENGTHENED THE ABILITY
9 TO HAVE THESE VITAL SERVICES PROVIDED TO THE COMMUNITY, WHO IS
10 IN SO DESPERATE NEED OF THOSE. SO, MANDY, CONGRATULATIONS AND
11 THANK YOU. IT'S BEEN A PLEASURE AND MY DEPUTIES ALL HAVE
12 ENJOYED WORKING WITH YOU AND LOOK FORWARD TO MANY MORE YEARS
13 OF WORKING AND COOPERATIVE EFFORTS IN HELPING TO SERVE THOSE
14 WHO ARE IN NEED.

15

16 **SUP. KNABE:** MADAM CHAIR, IF I COULD JUST ADD, I HAVE THE
17 PRIVILEGE OF WORKING WITH MANDY IN ANOTHER ROLE IN ADDITION TO
18 ALL HER SERVICE THROUGH THE COMMUNITY CLINICS AND OUR STAFF
19 WORKING TOGETHER ON THE L.A. CARE BOARD AND JUST A, YOU KNOW,
20 CLASS ACT, GREAT RESOURCE, DETERMINATION AND WE JUST
21 APPRECIATE ALL YOU DO. THANK YOU.

22

23 **SUP. YAROSLAVSKY:** OKAY. TURN IT OVER TO MANDY FOR A FEW
24 REMARKS, THEN WE'LL DO THE OBLIGATORY PHOTO OPPORTUNITY HERE.

25



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1 **MANDY JOHNSON:** THANK YOU SO MUCH, SUPERVISORS, FOR THIS
2 RECOGNITION. THE LAST 10 YEARS HAVE INDEED BEEN EXCITING FOR
3 ALL OF US IN THE HEALTHCARE ARENA AND IT REALLY HAS BEEN MY
4 PRIVILEGE TO PLAY THIS ROLE OF COMMUNITY-- CONVENING THE
5 CLINICS AND PARTNERING WITH THE COUNTY AND IT REALLY HAS BEEN
6 EXTRAORDINARY LEADERSHIP ON MANY PEOPLE'S PARTS AND WE GREATLY
7 APPRECIATE OUR RELATIONSHIPS WITH THE BOARD OFFICES, YOUR
8 STAFF, WITH THE HEALTH DEPARTMENT AND THEIR KEY EXECUTIVES. WE
9 TRULY HAVE CRAFTED SOMETHING REMARKABLE AND-- BUT IT REALLY IS
10 ABOUT THE WORK, YOU KNOW? EVERY DAY HERE IN LOS ANGELES, MEN,
11 WOMEN AND CHILDREN NEED ACCESS TO HEALTHCARE. THEY NEED TO BE
12 ABLE TO SEE A DOCTOR, LEARN ABOUT PUBLIC HEALTH, PREVENTIVE
13 HEALTH AND GET THOSE SERVICES IN THEIR COMMUNITIES AND TO WORK
14 WITH THE CLINICS WE HAVE HERE IN L.A. HAS REALLY BEEN JUST
15 SUCH AN INCREDIBLE PRIVILEGE BECAUSE THEY DO WORK ON BEHALF OF
16 THE GREATER GOOD, DAY IN AND DAY OUT AND IT REALLY HAS BEEN AN
17 EXTRAORDINARY OPPORTUNITY FOR ME TO PLAY THIS ROLE. SO THANK
18 YOU VERY MUCH FOR THIS RECOGNITION. [APPLAUSE]

19

20 **MANDY JOHNSON:** AND WE REALLY HAVE HERE TODAY THE MAJORITY OF
21 OUR MEMBERS. MANY OF OUR STAFF ARE HERE TODAY, TOO MANY. FRED,
22 FROM THE DEPARTMENT'S, BACK HERE, TOO, BUT WE HAVE CLINICS
23 FROM EVERY SUPERVISORIAL DISTRICT, EVERY PART OF THE COUNTY IS
24 HERE TO CELEBRATE COMMUNITY CLINIC WEEK AND TO TAKE PART IN



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1 THIS SPECIAL RECOGNITION, SO I WANT TO THANK YOU ALL FOR
2 TAKING TIME OUT OF YOUR VERY BUSY DAYS TO BE HERE.

3

4 **SUP. YAROSLAVSKY:** THANK YOU. WE'LL HANG ON ONE SECOND, MADAM
5 CHAIR, BECAUSE I HAVE ONE MORE PRESENTATION. ACTUALLY, I'M
6 GOING TO CALL ON YOU IN A SEC. I'M GOING TO TURN IT OVER TO
7 MS. MOLINA FOR A PRESENTATION, AND THEN I'LL HAVE ONE MORE
8 AFTER THAT.

9

10 **SUP. MOLINA, CHAIR:** WE'RE GOING TO ASK EVERYBODY TO COME OVER
11 HERE AND JOIN US. MANDY JOHNSON HAS BEEN HERE OFTEN AS,
12 ANNUALLY, L.A. COUNTY DECLARES COMMUNITY CLINIC WEEK, WHICH
13 BEGINS, OF COURSE, THE WEEK OF THE 7TH. WE RECOGNIZE THIS WEEK
14 BECAUSE IT IS IMPORTANT TO RAISE THE AWARENESS OF HEALTH
15 SERVICES THAT ARE PROVIDED BY ALL OF OUR HEALTH CENTERS AND IT
16 URGES COUNTY RESIDENTS AS WELL TO RECOGNIZE THE IMPORTANT
17 CONTRIBUTIONS THAT THESE CENTERS MAKE IN SAFEGUARDING OUR
18 WELLBEING AND CERTAINLY OUR HEALTH AND IMPROVING THE QUALITY
19 OF LIFE. OUR COMMUNITY CLINICS, AGAIN, THROUGH THE HEALTH
20 CENTERS, PROVIDE HIGH QUALITY HEALTHCARE TO THE COUNTY'S POOR
21 AND MEDICALLY UNDERSERVED, INCLUDING THE WORKING POOR, THE
22 UNINSURED AND MANY OTHER HIGH-RISK POPULATIONS AS WELL. THE
23 CLINICS AND THE CENTERS PLAY, AS WE ALL KNOW, A VITAL SAFETY
24 NET TO THE COUNTY'S HEALTHCARE DELIVERY SYSTEM. THE COMMUNITY
25 CLINIC ASSOCIATION, AS WAS ALREADY SHARED, REPRESENTS 42



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1 COMMUNITY AND FREE CLINICS AT MORE THAN A HUNDRED SITES
2 THROUGHOUT L.A. COUNTY. THEY ARE RESPONSIVE, THEY'RE COST-
3 EFFECTIVE AND THEY INTEGRATE THE DELIVERY OF PRIMARY CARE WITH
4 AGGRESSIVE OUTREACH, PATIENT EDUCATION, TRANSPORTATION,
5 TRANSLATION, AND ALL OF THE OTHER ENABLING SUPPORTIVE
6 SERVICES. OUR COMMUNITY CLINICS AND HEALTH CENTERS TAILOR
7 THEIR SERVICES TO FIT THE SPECIAL NEEDS AND PRIORITIES OF THE
8 COMMUNITIES THAT THEY SERVE, WORKING VERY EFFECTIVELY WITH THE
9 SCHOOLS, THE BUSINESSES, THE CHURCHES, COMMUNITY
10 ORGANIZATIONS, FOUNDATIONS AND STATE AND LOCAL GOVERNMENT AS
11 WELL. THEY CONTRIBUTE TO OUR WELLBEING. WE ARE VERY PROUD OF
12 THE LEADERSHIP. WE ARE JOINED BY LEADERS THROUGHOUT, MANY OF
13 THEM WHO STRUGGLE EVERY SINGLE DAY TO CONTINUE TO MANAGE AND
14 PROVIDE THE SERVICES IN COMMUNITIES THAT SO DESPERATELY NEED
15 THEM. WE WANT EVERYONE TO RECOGNIZE THE OUTSTANDING WORK THAT
16 OUR COMMUNITY CLINICS DO. SO, MANDY, ON BEHALF OF THE BOARD OF
17 SUPERVISORS, WE RECOGNIZE, ONCE AGAIN, THE TERRIFIC WORK THAT
18 YOU DO AND WE APPLAUD YOU FOR YOUR LEADERSHIP. CONGRATULATIONS
19 AND WE ARE VERY PROUD OF COMMUNITY CLINIC WEEK. [APPLAUSE]

20
21 **MARGIE MARTINEZ:** HI. I'M MARGIE MARTINEZ AND I'M THE EXECUTIVE
22 DIRECTOR OF COMMUNITY HEALTH ALLIANCE OF PASADENA AND I'M THE
23 CURRENT PRESIDENT OF THE BOARD OF THE COMMUNITY CLINIC
24 ASSOCIATION. I'D LIKE TO THANK THE BOARD OF SUPERVISORS FOR
25 THIS HONOR HERE TODAY AND I'D LIKE TO ENCOURAGE MY COLLEAGUES



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1 ONWARD AND UPWARD AS WE GO FORWARD IN PROVIDING ACCESS TO CARE
2 FOR THE WHOLE COUNTY. THANK YOU VERY MUCH.

3

4 **SUP. MOLINA, CHAIR:** CONGRATULATIONS. I'M GOING TO ASK
5 SUPERVISOR YAROSLAVSKY FOR AN ADDITIONAL PRESENTATION.

6

7 **SUP. YAROSLAVSKY:** MADAM CHAIR, I'D LIKE TO ASK POMPEA SMITH TO
8 JOIN ME HERE. HERE SHE COMES. POMPEA SMITH HAS SERVED WITH
9 DISTINCTION AS A CERTIFIED FARMERS MARKET MANAGER AND
10 MANAGEMENT COORDINATOR FOR MULTIPLE MARKETS WITH THE GOAL OF
11 PROMOTING THE SALE OF FRESH CALIFORNIA GROWN PRODUCE DIRECTLY
12 FROM THE FARMER TO THE CONSUMER. SHE IS CURRENTLY A MEMBER OF
13 THE CERTIFIED FARMERS MARKET ADVISORY COMMITTEE WHICH DIRECTLY
14 ADVISES THE SECRETARY OF THE CALIFORNIA DEPARTMENT OF FOOD AND
15 AGRICULTURE REGARDING MARKET ISSUES AND SHE CURRENTLY SERVES
16 ON SEVERAL SUBCOMMITTEES WITH THE GOALS OF SUPPORTING FARMERS
17 AND MAINTAINING PROGRAM INTEGRITY. POMPEA HAS WORKED
18 TIRELESSLY TO COORDINATE AND IMPLEMENT THE BRING THE FARM-TO-
19 SCHOOL PROGRAM IN COOPERATION WITH THE L.A. UNIFIED SCHOOL
20 DISTRICT NUTRITION NETWORK TO TEACH CHILDREN ABOUT AGRICULTURE
21 AND THE ORIGINS OF THEIR FOOD. SHE HAS, BY VIRTUE OF HER LONG
22 YEARS OF DEDICATED SERVICE, EARNED RESPECT, ADMIRATION AND
23 PROFOUND APPRECIATION. WE WANTED TO TAKE THIS OPPORTUNITY AS A
24 BOARD TO HONOR POMPEA SMITH AND COMMEND HER FOR ALL OF HER
25 ACHIEVEMENTS IN PROMOTING THE GROWTH AND INTEGRITY OF THE



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1 CERTIFIED FARMERS MARKET PROGRAM WHILE FOSTERING A STRONG
2 WORKING RELATIONSHIP WITH LOCAL GOVERNMENT BENEFITING THE
3 COMMITTEE AND THE CONSUMER ALIKE. I KNOW THAT ALL OF US HERE
4 ARE EXTREMELY GRATEFUL TO THE FARMERS MARKET PHENOMENON THAT
5 HAS EVOLVED IN OUR SOCIETY, ESPECIALLY HERE IN OUR COUNTY OVER
6 THE LAST DECADE OR MORE AND WE'RE VERY LOYAL SHOPPERS AT
7 SEVERAL OF THEM, I WON'T MENTION WHICH ONES BUT WE DON'T HAVE
8 ANY FAVORITES, THEY'RE ALL GOOD AND THEY HAVE REALLY, ASIDE
9 FROM PROVIDING ALTERNATIVES AND OPTIONS FOR PEOPLE TO DO THEIR
10 SHOPPING, I THINK IT HAS RAISED THE CONSCIOUSNESS OF MEN,
11 WOMEN, AND CHILDREN THROUGHOUT OUR COUNTY ABOUT THE IMPORTANCE
12 OF EATING HEALTHY, OF QUALITY-- QUALITY OF OUR FOOD, AND, IN
13 THE L.A. UNIFIED PROGRAM, ASIDE FROM TEACHING THEM ABOUT
14 AGRICULTURE AND FARMING, I THINK IT ALSO HELPS REINFORCE THE
15 OTHER MESSAGE THAT THE L.A. UNIFIED SCHOOL DISTRICT IS TRYING
16 TO CONVEY TO THEIR STUDENTS, WHICH IS THAT EATING RIGHT,
17 BECAUSE THAT'S PART OF A MAJOR PROBLEM WE'RE HAVING IN OUR
18 SCHOOLS TODAY. AND SO I WANT TO THANK YOU, POMPEA, FOR YOUR
19 EFFORTS. ONE PERSON CAN MAKE A DIFFERENCE AND YOU CERTAINLY
20 HAVE AND, ON BEHALF OF THE ENTIRE BOARD, ALL OF US HAVE SIGNED
21 THIS PROCLAMATION, WE WANT TO PRESENT THIS TO YOU AND THANK
22 YOU FOR YOUR GREAT SERVICE TO OUR COUNTY. [APPLAUSE]
23
24 **POMPEA SMITH:** THANK YOU, SUPERVISOR ZEV YAROSLAVSKY AND THANK
25 YOU ALL THE BOARD OF SUPERVISORS. AND I WOULD LIKE TO THANK



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1 PARTICULARLY THE L.A. COUNTY AGRICULTURAL COMMISSIONERS WHO
2 HAVE MADE THE EFFORT OF RECOGNIZING ME IN THIS SPECIAL
3 NATIONAL FARMERS MARKET WEEK. I THINK IT'S VERY IMPORTANT THAT
4 LOCAL EFFORTS BE RECOGNIZED AND-- BUT MY RECOGNITION IS NOT
5 JUST AN INDIVIDUAL RECOGNITION, IT'S RECOGNIZING WHAT ALL WE
6 ARE DOING COOPERATIVELY AND THIS RECOGNIZED C.L.A., OUR
7 NONPROFIT ORGANIZATION THAT HAS BEEN WORKING VERY HARD OVER
8 THE LAST FEW YEARS TO BRING ABOUT NOT ONLY SUSTAINABILITY FOR
9 THE SMALL FARMERS, BUT ALSO FOR THE LOCAL COMMUNITY, BETTER
10 HEALTH AND EDUCATION. AND I WOULD LIKE TO RECOGNIZE CAROL
11 JOSEPH IS HERE FROM THE C.L.A. BOARD WHO HAS BEEN, FROM THE
12 INCEPTION, THE FARMERS MARKET CAME OUT OF C.L.A. EFFORTS AND
13 NOW WE HAVE FIVE MARKETS AND WE WORK PRIMARILY ALSO IN LOW
14 INCOME AREAS TO SERVE THE UNDERSERVED COMMUNITY AND WE HAVE
15 ALSO HERE JOYCE, JOYCE CHAN, WHO NOW MANAGES THE DUARTE
16 VILLAGE FARMERS MARKET AND BETH SUPO, WHO RUNS THE HALUSEES
17 AND JANE ALLEN, WHO HAS COME ON BOARD TO ALSO RE-EXPAND THE
18 ECONOMIC DEVELOPMENT INTO A FARMERS KITCHEN IN CONJUNCTION
19 WITH THE FARMER'S MARKETS. SO KEEPING THINGS LOCAL IS VERY
20 IMPORTANT. WITH THE GLOBALIZATION THAT WHAT WE ARE
21 EXPERIENCING, IT'S SO IMPORTANT THAT L.A. COUNTY COMMISSIONER
22 IS GIVING US THIS OPPORTUNITY TO RECOGNIZE THE FARMERS IN THE
23 LOCAL COMMUNITY. THANK YOU. [APPLAUSE]
24
25 **SUP. YAROSLAVSKY:** THANK YOU, MADAM CHAIR.



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1

2 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH. SUPERVISOR KNABE?

3

4 **SUP. KNABE:** THANK YOU, MADAM CHAIR, MEMBERS OF THE BOARD,
5 LADIES AND GENTLEMEN. I'D LIKE TO INTRODUCE AND ASK PETER
6 STARODUB AND HIS WIFE, JACKIE, TO JOIN ME UP HERE. PETER IS A
7 SCIENCE INSTRUCTOR AT PALOS VERDES PENINSULA HIGH SCHOOL. HE
8 WAS RECENTLY HONORED AS THE 2005 CALIFORNIA STATE SCIENCE FAIR
9 TEACHER OF THE YEAR. HE WAS NOMINATED BY HIS STUDENTS FOR THIS
10 VERY SPECIAL HONOR. PETER IS A ROYAL FORMER ROYAL CANADIAN
11 MOUNTIE. CAN YOU IMAGINE HIM, A SCIENCE TEACHER, HE USED TO BE
12 A COP? HOW ABOUT THAT, HUH? AND HAILS FROM THE CANADIAN
13 PROVINCE OF MANITOBA. HE MOVED TO CALIFORNIA 10 YEARS AGO AND
14 TAUGHT SCIENCE AT PALOS VERDES INTERMEDIATE SCHOOL FOR SOME 5
15 YEARS BEFORE JOINING THE FACULTY OF THE PALOS VERDES PENINSULA
16 HIGH SCHOOL. HE TEACHES SCIENTIFIC RESEARCH CLASSES AT PALOS
17 VERDES PENINSULA HIGH SCHOOL. HIS CLASSES ARE DESIGNED AS
18 INDEPENDENT RESEARCH CLASSES WHOSE GOAL FOR EACH STUDENT IS TO
19 CREATE A SCIENCE PROJECT BASED ON MONTHS OF RESEARCH. STUDENTS
20 FROM HIS CLASSES HAVE WON NUMEROUS SCIENCE FAIR COMPETITIONS
21 AND ARE OFTEN RECRUITED BY TOP RESEARCH UNIVERSITIES PRIOR TO
22 GRADUATION. HIS PRINCIPAL, KELLY JOHNSON, WHO HAS BEEN DOWN
23 HERE NUMEROUS TIMES, WAS QUOTED IN THE PALOS VERDES PENINSULA
24 NEWS RECENTLY AS SAYING, "PETER JUST HAS AN ABILITY TO
25 MOTIVATE PEOPLE AND BRING OUT THE VERY BEST IN THEM. HE'S



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1 BRIGHT, HE'S INTELLIGENT, HE CARES AND HE GETS THE JOB DONE."
2 PETER ENCOURAGES HIS STUDENTS TO LEARN CONCEPTS THROUGH
3 UNDERSTANDING, NOT RELY ON MEMORIZING FACTS OR USING A
4 COOKBOOK STYLE APPROACH TOWARD SOLVING PROBLEMS. SO PETER, ON
5 BEHALF OF MYSELF AND MY COLLEAGUES AND THE BOARD, WE'D LIKE TO
6 CONGRATULATE YOU ON THIS VERY, VERY SPECIAL RECOGNITION AS
7 TEACHER OF THE YEAR IN SCIENCE BUT I THINK THE UP FRONT PART
8 OF THAT IS YOU WERE NOMINATED BY YOUR STUDENTS AND I CAN'T
9 THINK OF A BETTER TRIBUTE. CONGRATULATIONS. [APPLAUSE]

10

11 **PETER STARODUB:** THANK YOU, SUPERVISOR KNABE. I'D LIKE TO THANK
12 THE BOARD OF SUPERVISORS FOR THIS GREAT AWARD. AS SUPERVISOR
13 KNABE SAID, IT'S ESPECIALLY MEANINGFUL BECAUSE IT WAS
14 INITIATED BY MY STUDENTS AND IT'S GRATIFYING TO KNOW THAT
15 YOU'RE MAKING A DIFFERENCE IN THEIR LIVES AND THE KIND OF
16 STUDENTS I HAVE, THEY MAKE ME LOOK GOOD, SO THANK YOU VERY
17 MUCH AGAIN. [APPLAUSE]

18

19 **SUP. MOLINA, CHAIR:** SUPERVISOR ANTONOVICH.

20

21 **SUP. ANTONOVICH:** THIS MORNING, WE WOULD LIKE TO RECOGNIZE TWO
22 ORGANIZATIONS FOR THEIR SUPERB EFFORTS TO EDUCATE OUR LOS
23 ANGELES COUNTY CITIZENS ON THE DANGERS OF LEAVING CHILDREN
24 UNATTENDED IN AND AROUND AN AUTOMOBILE. TO ASSIST IN THIS
25 PRESENTATION, WE HAVE FROM THE COUNTY'S PUBLIC HEALTH



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1 DEPARTMENT CHIEF OPERATIONS, DR. JOHN CHERNOF AND DR. MICHELLE
2 PARRA, WHO IS THE DIRECTOR OF THE INJURY AND VIOLENCE
3 PREVENTION PROGRAM. IN SEPTEMBER OF 2000, TAMMY RUSSELL
4 INITIATED "4 R KIDS SAKE", WHICH WAS A NATIONWIDE, NON-PROFIT
5 ORGANIZATION WHOSE MISSION IS TO PROTECT OUR CHILDREN
6 PREVENTABLE INJURIES AND DEATHS IN AND AROUND AUTOMOBILES
7 THROUGH AWARENESS, EDUCATION, LEGISLATION AND PRODUCT
8 REDESIGN. KAITLYN'S LAW, PASSED BY THE STATE LEGISLATURE IN
9 2001, WAS NAMED FOR TAMMY'S 6-MONTH-OLD DAUGHTER, KAITLYN
10 MARIE RUSSELL, WHO DIED WHEN A BABYSITTER LEFT HER ALONE FOR
11 TWO HOURS IN A HOT AUTOMOBILE. THE LAW MAKES IT ILLEGAL TO
12 LEAVE CHILDREN SIX YEARS AND YOUNGER ALONE IN CARS UNLESS
13 SUPERVISED BY SOMEONE 12 YEARS OR OLDER. OUR COUNTY IS JOINING
14 "4 R KIDS SAKE" IN COMMEMORATING THE MONTH OF AUGUST 2005 AS
15 PURPLE RIBBON MONTH TO REMIND THE PUBLIC TO NEVER LEAVE
16 CHILDREN UNATTENDED ALONE IN A CAR. AND AS I SAY THAT AS WELL
17 WITH CHILDREN, ANIMALS SHOULD NOT BE LEFT ALONE IN A CAR ON A
18 HOT DAY. SO ON BEHALF OF THE BOARD LET US GIVE THIS FIRST
19 PRESENTATION TO "4 R KIDS SAKE." [APPLAUSE]

20

21 **SPEAKER:** THIS IS VERY IMPORTANT ISSUE TO ME. KAITLYN WAS MY
22 GRANDDAUGHTER AND WE LOST HER, AS THE SUPERVISOR MENTIONED,
23 AFTER SHE WAS LEFT UNATTENDED IN THE CAR BY HER BABYSITTER.
24 SADLY, WE HAVE LOST 21 CHILDREN SO FAR THIS YEAR TO HEAT-
25 RELATED FATALITIES: 11 DURING THE MONTH OF JULY AND 2 ALREADY



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1 IN THE MONTH OF AUGUST. HAPPILY, CALIFORNIA HASN'T HAD ANY
2 FATALITIES THIS YEAR FOR HEAT-RELATED CAUSES. WE WISH TO THANK
3 THE BOARD OF SUPERVISORS FOR JOINING IN OUR CAMPAIGN AND IN
4 DISPLAYING THE PURPLE RIBBONS IN HOPES THAT THIS CAMPAIGN WILL
5 HELP TO SAVE ANOTHER CHILD. AND IT MIGHT VERY WELL BE YOUR
6 RIBBON THAT PREVENTS A CHILD FROM LOSING THEIR LIFE. THANK
7 YOU. [APPLAUSE]

8

9 **MICHELLE PARRA:** MY NAME IS MICHELLE PARRA, I'M THE DIRECTOR OF
10 INJURY AND VIOLENCE PREVENTION PROGRAM FOR THE COUNTY'S
11 DEPARTMENT OF PUBLIC HEALTH AND WE ARE JOINING AND OBLIGATED
12 BY THE COUNTY BOARD OF SUPERVISORS TO HELP IN THIS PREVENTION
13 EFFORT BY UTILIZING A PORTION OF THE FUNDS FROM KAITLYN'S LAW
14 TO CREATE EDUCATIONAL AND PREVENTION PROGRAMS. AND THIS MONTH,
15 FOR THE PURPLE RIBBON MONTH, WE WILL ALSO BE AIRING SOME
16 P.S.A.S ON RADIO DISNEY AND ABOUT 12 OTHER LOCAL RADIO
17 STATIONS. AND WE HAVE THE RIBBONS HERE TODAY, IF ANYONE WOULD
18 LIKE TO TAKE A RIBBON FOR THEIR COAT OR-- WE ALSO HAVE TREE
19 RIBBONS AND CAR ANTENNA RIBBONS. THANKS TO "4 R KIDS SAKE." [
20 APPLAUSE]

21

22 **SUP. ANTONOVICH:** THE "NOT EVEN FOR A MINUTE" CAMPAIGN WAS
23 INITIATED IN THE SPRING OF 2001 BY THE GLENDALE ROTARY CLUB
24 AND THE LOS ANGELES COUNTY MEDICAL ALLIANCE TO EDUCATE ADULTS
25 ABOUT THE DANGERS OF LEAVING CHILDREN UNATTENDED IN AND AROUND



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1 VEHICLES. LAST YEAR'S "NOT EVEN FOR A MINUTE," IN
2 COLLABORATION WITH MY OFFICE, SHERIFF BACA AND THE LOS ANGELES
3 CITY ATTORNEY'S OFFICE, PUT ON A DEMONSTRATION THAT WAS
4 FEATURED ON THE NEWS ON CHANNEL 7. THE DEMONSTRATION SHOWED
5 THE SERIOUS AND EVEN FATAL CONSEQUENCES OF LEAVING A CHILD
6 UNATTENDED IN AN AUTOMOBILE. CHILDREN LEFT UNATTENDED ARE AT
7 RISK OF DEHYDRATION, ABDUCTION, INJURY, AND DEATH. IT IS
8 IMPERATIVE FOR THE PUBLIC TO BE AWARE OF THE DANGERS. EVEN ON
9 A HOT-- I SHOULD SAY ON A MILD 70 DEGREES TEMPERATURE DAY AND
10 WHEN WINDOWS ARE SLIGHTLY ROLLED DOWN, THE TEMPERATURE INSIDE
11 OF THAT AUTOMOBILE WILL EXCEED 120 DEGREES IN 20 MINUTES.
12 THAT'S 120 DEGREES IN 20 MINUTES. AND, IN LOS ANGELES, IN
13 CALIFORNIA, 70 DEGREES IS USUALLY THE NORM. IN A HUNDRED-- IN
14 40 MINUTES, IN 40 MINUTES, IT'S 150 DEGREES. SO WE'RE TALKING
15 ABOUT 120 DEGREES IN 20 MINUTES AND 150 DEGREES IN 40 MINUTES
16 AND YOU AND I BOTH KNOW THERE'S NO WAY OF GOING IN AND OUT OF
17 THE MARKET IN THAT TIME FRAME WITHOUT HAVING A CHILD SUFFER
18 THE CONSEQUENCES OR AN ANIMAL, AS FAR AS THAT GOES. SO
19 CRACKING THE WINDOWS OF THE CAR TO LET AIR IS INEFFECTIVE,
20 ESPECIALLY WITH YOUNGER CHILDREN WHO HAVE GREATER SENSITIVITY
21 TO HEAT COMPARED TO OLDER CHILDREN OR ADULTS. THE DEPARTMENT
22 OF HEALTH SERVICES AND THE PUBLIC HEALTH INJURY AND VIOLENCE
23 PREVENTION PROGRAM IS CONTINUING THIS EFFORT THROUGH PUBLIC
24 SERVICE ANNOUNCEMENTS AND EDUCATIONAL INFORMATION. THE "NOT
25 EVEN FOR A MINUTE" CAMPAIGN ALSO HAS A 30-SECOND P.S.A. WHICH



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1 IS AVAILABLE TO RADIO AND T.V. STATIONS ACROSS THE STATE. WE
2 HAVE SEVERAL GUESTS HERE THIS MORNING FROM THE PARTNER
3 ORGANIZATIONS. THEY INCLUDE FROM L.A. COUNTY MEDICAL
4 ASSOCIATION, DENA BURWELL, DAVID ROWLEY AND DAVID PRUITT; FROM
5 THE LOS ANGELES COUNTY MEDICAL ASSOCIATION ALLIANCE SUPPORT
6 GROUP, KAREN O'CONNELL, THE PRESIDENT, JOAN COBO, WHO IS A
7 BOARD MEMBER, AND HULAINIE ROSE. AND, FROM THE GLENDALE
8 SUNRISE ROTARY CLUB, WE HAVE STEVE ROFOGLE AND FRANK LOPEZ. SO
9 WE WANT TO THANK YOU VERY MUCH FOR YOUR LEADERSHIP IN
10 EDUCATING OUR PUBLIC AND HELPING TO SAVE THE LIFE OF A CHILD
11 AND ALSO OF AN ANIMAL. STEVE? STEVE?

12

13 **STEVE ROFOGLE:** THANK YOU VERY MUCH, SUPERVISOR AND, ON BEHALF
14 OF GLENDALE SUNRISE ROTARY, I'M PLEASED TO BE HERE. I'M
15 PRESIDENT THIS YEAR OF THE CLUB. AND, FOR EACH OF THE
16 SUPERVISORS, I HAVE A SET OF OUR P.S.A.S THAT WE'VE DONE.
17 THESE ARE IN ENGLISH, SPANISH, KOREAN AND ARMENIAN AND EACH
18 ONE OF THOSE FOR EACH OF THE SUPERVISORS AND WE ARE VERY, VERY
19 HAPPY TO BE PART OF THIS. I JUST RETURNED FROM OUR
20 INTERNATIONAL CONVENTION, WHERE WE HAD A PROGRAM-- WE DID A
21 PROGRAM IN A BOOTH ON THIS AND THIS PROJECT IS NOW-- HAS SHOWN
22 INTEREST NOT ONLY ALL OVER THE UNITED STATES BUT PEOPLE FROM
23 INDIA AND AUSTRALIA AND FROM MANY DIFFERENT COUNTRIES. IT'S
24 AMAZING WHAT A SMALL GROUP OF PEOPLE OR A COUPLE OF GROUPS OF
25 PEOPLE CAN DO AND WHAT AN IMPACT WE CAN MAKE. I'M VERY PROUD



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1 TO BE HERE AND THANK YOU VERY MUCH FOR THE PROCLAMATION. [
2 APPLAUSE]

3

4 **HELENE ROSE:** MY NAME IS HELENE ROSE, I REPRESENT THE LOS
5 ANGELES COUNTY MEDICAL ASSOCIATION ALLIANCE, THE PASADENA
6 MEDICAL SOCIETY ALLIANCE AND ALSO THE STATE OF CALIFORNIA. WE
7 HAVE BEEN WORKING ON THIS PROJECT FOR ALMOST FIVE YEARS, AND
8 WE COULD NOT HAVE DONE IT WITHOUT THE COLLABORATION OF THE
9 ROTARY CLUB IN GLENDALE, GLENDALE SUNRISE ROTARY. THIS IS NOT
10 THE FIRST PROJECT WE'VE DONE TOGETHER BUT IT'S ONE OF THE MOST
11 IMPORTANT AND WE ARE DELIGHTED TO HAVE SUCH A GREAT
12 ORGANIZATION TO PARTNER WITH AND FOR THE HEALTH AND LIFE OF
13 OUR CHILDREN. THANK YOU. [APPLAUSE]

14

15 **KAREN O'CONNELL:** GOOD MORNING. MY NAME IS KAREN O'CONNELL, I'M
16 THE PRESIDENT OF LOS ANGELES COUNTY MEDICAL ASSOCIATION
17 ALLIANCE. THIS PARTNERSHIP WITH GLENDALE SUNRISE ROTARY IS
18 ABSOLUTELY VITAL TO CONTINUE RAISING THE AWARENESS AND THE
19 EDUCATION TO THIS TOTALLY PREVENTABLE TRAGEDY. THIS TRAGEDY
20 CUTS ACROSS ALL CULTURES, SOCIOECONOMIC CLASSES, ET CETERA,
21 COMMUNITIES. WE HAVE TO KEEP WORKING AND WE WILL CONTINUE TO
22 DO SO FOR THE BETTERMENT OF ALL OUR CHILDREN. THANK YOU FOR
23 THIS RECOGNITION. [APPLAUSE]

24



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1 **SUP. ANTONOVICH:** NOW WE WOULD LIKE TO RECOGNIZE ANTELOPE
2 VALLEY KENNEL CLUBS FOR THEIR GENEROUS DONATION OF K-9 OXYGEN
3 MASKS TO OUR LOS ANGELES COUNTY FIRE DEPARTMENT. AND WITH US
4 TODAY IS ADRIAN SANCHEZ, WHO IS THE KENNEL CLUB PRESIDENT, AND
5 BETTY MCGEFFY, WHO IS THE CLUB MEMBER. WE ALSO HAVE ACTING
6 FIRE CHIEF, MARK BENNETT, TO HELP US DEMONSTRATE THE USE OF
7 THE MASK. WE HAVE CAPTAIN BILL MONAGHAN WITH HIS DOG, HUNTER.
8 PROMPTED BY THE DEVASTATION OF THOSE FIRES OF 2003 AND 2004,
9 THE ANTELOPE VALLEY TOOK THE-- SOME INNOVATIVE LEADERSHIP
10 EFFORTS TO ENSURE THAT THEY WOULD DONATE K-9 OXYGEN MASKS TO
11 THE 23 LOS ANGELES COUNTY FIRE DEPARTMENT FIRE STATIONS
12 LOCATED IN OUR ANTELOPE VALLEY. THE CLUB DONATED THESE 27
13 MASKS SETS, EACH WITH LARGE AND SMALL, LIKE THE ONES USED IN
14 VET OFFICES. THE LARGE MASK CAN FIT MEDIUM TO LARGE DOGS AND
15 THE MALL MASKS CAN FIT SMALL DOGS, CATS AND EVEN SOME BIRDS.
16 THE MASKS ARE REUSABLE AND USER FRIENDLY. THEY ARE STRAPPED
17 OVER THE ANIMAL'S MUZZLE AND ATTACHED TO THE FIRE DEPARTMENT'S
18 RESUSCITATORS. THE DONATION WILL ENHANCE THE DEPARTMENT'S
19 ANIMAL RESCUE OPERATIONS, ALONG WITH ASSISTING AGENCIES IN THE
20 EVENT OF LARGE BRUSH FIRES. IT WILL ALSO SAVE THE LIVES OF
21 MANY ANIMALS WHO ARE AFFECTED BY FIRES. THE MASK INCREASES THE
22 CHANCES OF SAVING THOSE ANIMALS WHO HAVE BEEN OVERCOME BY
23 SMOKE. SO WE WANT TO THANK THE ANTELOPE VALLEY KENNEL CLUB FOR
24 THEIR GENEROUS DONATION AND LET US GIVE THEM THIS PROCLAMATION
25 AND THEN WE'LL DO A LITTLE DEMONSTRATION. [APPLAUSE]



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1

2 **ADRIAN SANCHEZ:** THANK YOU, SUPERVISOR ANTONOVICH. MY NAME IS
3 ADRIAN SANCHEZ. I'M THE PRESIDENT OF THE ANTELOPE VALLEY
4 KENNEL CLUB. WITH ME IS MRS. BETTY MCGEE. SHE IS ONE OF THE
5 DIRECTORS OF OUR CLUB AND SHE WAS THE ONE THAT WAS ACTUALLY
6 RESPONSIBLE AND CAME UP WITH THE IDEA. WE HAD SOME FIRES A
7 COUPLE YEARS AGO IN THE ANTELOPE VALLEY AND SHE WAS INVOLVED
8 IN TRYING TO SAVE SOME OF THE ANIMALS, MAINLY HORSES AND ALSO
9 SOME DOGS, AND THE IDEA CAME, WELL, WHAT CAN WE DO IF A DOG IS
10 OVERCOME BY SMOKE? SO WE DID SOME RESEARCH AND WE FOUND A
11 MANUFACTURER THAT, I BELIEVE, IS IN COLORADO THAT MAKE THESE
12 MASKS AND WE CONTACTED THE FIRE DEPARTMENT. THEY SEEMED
13 INTERESTED. AND THEN WE CONTACTED SUPERVISOR ANTONOVICH'S
14 OFFICE, WHO SOMEWHAT FACILITATED THE DONATION OF THE MASKS TO
15 THE FIRE DEPARTMENT. AND WE MADE A PRESENTATION ABOUT A MONTH
16 AGO IN LANCASTER TO THE FIRE DEPARTMENT. WE DELIVERED THE
17 MASKS. I THINK WE DELIVERED 27 SETS. AND BASICALLY THEY CAN BE
18 USED, THERE WILL BE A DEMONSTRATION, THEY CAN BE USED ON DOGS,
19 THEY CAN BE USED ON CATS, THEY CAN BE USED ON ANY ANIMAL WHERE
20 THE DOG-- WHERE THE MASK CAN ACTUALLY FIT AND PROVIDE OXYGEN.
21 THANK YOU AGAIN, SUPERVISOR ANTONOVICH AND THANK YOU THE BOARD
22 OF SUPERVISORS FOR THIS OPPORTUNITY. [APPLAUSE]

23

24 **SPEAKER:** THIS IS SOMETHING THAT WE HAVE WORKED ON MOST OF THE
25 YEAR FOR AND WE'RE HOPING THAT MANY OTHER CLUBS AND



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1 ORGANIZATIONS WILL FOLLOW SUIT IN OTHER AREAS SO THAT THESE--
2 THE APPARATUS IS AVAILABLE TO ALL THE UNITS. THANK YOU AGAIN
3 FOR YOUR RECOGNITION.

4

5 **SUP. ANTONOVICH:** NOW WE WOULD LIKE TO WELCOME THE BURBANK
6 CERTIFIED FARMERS FOR OVER 23 YEARS OF SERVICE TO THE
7 COMMUNITY. CAROLYN HILL, THE MANAGER, MORTON SOLLETT, THE
8 VOLUNTEER AND ROBERT GORDON, ANOTHER VOLUNTEER. THE LOS
9 ANGELES COUNTY WEIGHTS AND MEASURES HAS PROCLAIMED AUGUST 7TH
10 THROUGH 14TH AS CERTIFIED FARMERS MARKET WEEK. NOW, IN
11 BURBANK, THEIR CERTIFIED MARKETS-- FARMERS MARKET BEGAN ON
12 AUGUST 27TH, 1982 AND HAS OPERATED CONTINUALLY ON A WEEKLY
13 BASIS. THE MARKET IS A GREAT EXAMPLE OF A COMMUNITY VENTURE
14 THAT PROVIDES CALIFORNIA FARMERS THE OPPORTUNITY TO SELL THEIR
15 FRESH PRODUCE DIRECTLY TO THE CONSUMERS, PROVIDING THE
16 COMMUNITY WITH HEALTHY FRUITS AND VEGETABLES. THE BURBANK
17 MARKET ACCEPTS ALL OF THE VARIOUS CREDIT CARDS, FOOD STAMPS,
18 ET CETERA AND, AS A RESULT, IT'S A REAL CONSUMER-ORIENTED
19 OPPORTUNITY FOR PEOPLE TO ENHANCE THEIR VEGETABLES AND FRESH
20 FRUITS. VOLUNTEERS DIRECT MARKET ACTIVITIES AND PROCEEDS ARE
21 DONATED TO PROVIDENCE ST. JOSEPH'S HOSPITAL FOUNDATION FOR
22 PATIENT CARE. THE MARKET PROVIDES A POSITIVE ENVIRONMENT WHERE
23 PEOPLE OF EVERY AGE, RACE, COLOR AND CREED COME TOGETHER AS
24 NEIGHBORS TO SUPPORT GOOD NUTRITION, QUALITY FOOD AND



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1 SUSTAINABLE AGRICULTURAL ENTERPRISE WITHIN OUR COUNTY. SO
2 CONGRATULATIONS ON 23 GREAT YEARS. HOW ARE YOU? [APPLAUSE]
3

4 **ROBERT GORDON:** ON BEHALF OF THE BURBANK FARMERS MARKET, I'D
5 LIKE TO THANK THE SUPERVISORS FOR THIS AWARD. MORT AND I ARE
6 JUST A SMALL PORTION OF THE VOLUNTEERS THAT HELP OUT WITH
7 THAT. THE PERSON THAT REALLY KEEPS THAT SHIP AFLOAT IS CAROL
8 BUT SHE'S DISAPPEARED AGAIN. SHE'S THE MARKET MANAGER AND
9 WE'RE VERY APPRECIATIVE. THANK YOU VERY MUCH.

10

11 **SUP. ANTONOVICH:** THANK YOU. DO YOU WANT TO SAY SOMETHING?

12

13 **SPEAKER:** ON BEHALF OF THE AG COMMISSIONER OF THE COUNTY OF LOS
14 ANGELES, I'D LIKE TO INVITE YOU ALL TO ATTEND OUR CERTIFIED
15 FARMERS MARKET ON THE MALL TODAY. THIS IS NATIONAL FARMERS
16 MARKET WEEK AND WE'RE VERY PLEASED TO HAVE TWO PRESENTATIONS
17 TO PARTICIPANTS IN THE FARMERS MARKET PROGRAM. IT IS-- IT'S A
18 COMMUNITY REVITALIZATION PROGRAM AS WELL AS A NUTRITION
19 PROGRAM AND ALSO ALLOWS PEOPLE TO HAVE FACE-TO-FACE DEALINGS
20 WITH THE FARMERS WHO PRODUCE THEIR FOOD. SO WE REALLY THANK
21 THE BOARD OF SUPERVISORS FOR BOTH THE PRESENTATIONS AND FOR
22 THE FARMERS MARKET TODAY. THANK YOU. [APPLAUSE]

23

24 **SPEAKER:** ON BEHALF OF THE VOLUNTEERS OF THE BURBANK FARMERS
25 MARKET, WE'D LIKE TO THANK THE SUPERVISORS FOR THIS NICE



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1 AWARD. WE APPRECIATE IT AND ALL OUR FUNDS GO TO THE BENEFIT OF
2 THE ST. JOSEPH'S HOSPITAL IN BURBANK FOR MEDICAL ATTENTION.
3 THANK YOU VERY MUCH. [APPLAUSE]

4

5 **SUP. ANTONOVICH:** AND BATTING CLEAN-UP IS MAGGIE, WHO IS FOUR-
6 MONTH-OLD CALICO KITTEN WHO IS LOOKING FOR A HOME AND THOSE
7 WHO ARE WATCHING AT HOME COULD CALL (562) 728-4644 OR ANYBODY
8 IN THE AUDIENCE WHO WOULD LIKE A LITTLE BEAUTIFUL CALICO
9 KITTY. LITTLE MAGGIE, SHE'S LOOKING FOR A HOME.

10

11 **SUP. MOLINA, CHAIR:** IT'S MY OPPORTUNITY TO MAKE A VERY SPECIAL
12 PRESENTATION TO A GROUP OF INTERNS THAT HAVE JOINED MY OFFICE
13 THIS SUMMER. I WANT TO RECOGNIZE THESE 5 TERRIFIC YOUNG PEOPLE
14 BECAUSE THEY'VE DONE AN OUTSTANDING JOB IN SERVING THE
15 CONSTITUENTS OF THE FIRST DISTRICT. EVERY SUMMER, WE'RE
16 BLESSED WITH SEVERAL EAGER AND MOTIVATED STUDENT INTERNS WHO
17 COME IN AND PROVIDE THE MUCH-NEEDED ASSISTANCE WITHIN OUR
18 OFFICE. THEY, IN TURN, I HOPE, BENEFIT FROM THE HANDS-ON
19 EXPERIENCE IN SERVING OUR CONSTITUENTS AND THE OPPORTUNITY TO
20 LEARN ABOUT THE MANY SERVICES THAT OUR COUNTY PROVIDES. I'M
21 SURE THAT MY COLLEAGUES WILL AGREE THAT WE'RE VERY GRATEFUL
22 FOR THE FINE WORK THAT MANY OF OUR STUDENT INTERNS PROVIDE US
23 AND THEY'RE ON THEIR WAY TO SCHOOL, SO I WANTED TO MAKE SOME
24 SPECIAL PRESENTATIONS TO EACH OF THEM BECAUSE-- GIVE THEM A
25 LITTLE SCROLL. WE'VE BEEN FORTUNATE TO HAVE THEM BUT THEY HAVE



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1 REALLY BEEN AN INVALUABLE SERVICE TO US AND TO OUR
2 CONSTITUENTS. FIRST OF ALL, TO BEGIN WITH, LET ME MAKE A
3 PRESENTATION TO JENNIFER CASTANEDA. JENNIFER HAS-- HAS BEEN A
4 TREMENDOUS ASSET IN OUR EL MONTE FIELD OFFICE. SHE IS A SENIOR
5 AT CAL POLY POMONA AND IS WORKING ON HER B.A. IN
6 COMMUNICATIONS AND PUBLIC RELATIONS. JENNIFER HAS WORKED FOR
7 SENATOR HILDA SOLIS, BANK OF AMERICA, AS WELL AS BACARDI AND
8 IS CURRENTLY WORKING IN PROMOTIONS AT MILLER BREWING. WITH
9 THIS EXTENSIVE BACKGROUND, I'M SURE THAT JENNIFER IS GOING TO
10 ACCOMPLISH HER CAREER GOALS IN COMMUNICATIONS. SO, JENNIFER,
11 THANK YOU SO MUCH FOR ALL THE WORK THAT YOU DO. EVERYONE TELLS
12 ME YOU DID AN OUTSTANDING JOB. CONGRATULATIONS TO YOU. CAN WE
13 TAKE A PICTURE? [APPLAUSE]

14

15 **SUP. MOLINA, CHAIR:** NEXT, I WANT TO MAKE A PRESENTATION TO
16 BERENICE. JOIN US, BERENICE. BERENICE HAS JOINED US IN THE
17 PAST. SHE'S BEEN INTERNING WITH US NOT ONLY THIS SUMMER BUT
18 THROUGHOUT THE YEAR. SHE'S ONE OF THE OUR MOST ENERGETIC
19 INTERNS. SHE IS A JUNIOR AT CAL STATE FULLERTON AND IS
20 MAJORING IN COMMUNICATIONS AS WELL WITH AN EMPHASIS ON PUBLIC
21 RELATIONS. SHE JUST FINISHED A MINOR IN CHICANO AND CHICANA
22 STUDIES AND IS VENTURING INTO A BUSINESS MINOR AS WELL. VERY
23 VERSATILE. BERENICE HAS NOTED THE IMPORTANCE OF NETWORKING IN
24 A POLITICAL OFFICE AND SHE HAS DONE AN EXCELLENT JOB IN
25 ESTABLISHING RELATIONSHIPS WITH STAFF AS WELL AS OTHER COUNTY



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1 EMPLOYEES. BERENICE HOPES TO USE HER COUNTY EXPERIENCE TO ONE
2 DAY BE AN EFFECTIVE COMMUNITY MEMBER, AND WE'RE VERY PROUD OF
3 BERENICE AND WE WANT TO THANK YOU. CONGRATULATIONS. THANK YOU
4 SO MUCH. [APPLAUSE]

5

6 **SUP. MOLINA, CHAIR:** AGAIN, CONGRATULATIONS, BERENICE. NEXT WE
7 HAVE A PRESENTATION TO MICHAEL HERNANDEZ-STERN. MICHAEL, DO
8 YOU WANT TO COME UP AND JOIN US. MICHAEL IS A SOPHOMORE AT
9 BROWN UNIVERSITY. HE'S BEEN MAJORING IN HISTORY AND
10 ENVIRONMENTAL STUDIES. HE HAS EXPRESSED A GREAT APPRECIATION
11 FOR THE STAFF AND THE WORK THAT THEY DO EVERY SINGLE DAY IN
12 ORDER TO MEET THE NEEDS OF CONSTITUENTS. MICHAEL HAS MANY
13 SKILLS AND TALENTS BUT HE'S BEEN EXTREMELY HELPFUL TO US
14 BECAUSE HE'S BEEN RETOOLING OUR FIRST DISTRICT WEBSITE, WHICH
15 REALLY NEEDED IT. HIS DILIGENCE AND TENACITY HAS BEEN NOTED BY
16 EVERYONE WHO HAS WORKED WITH HIM AND I'M SURE THAT HE IS GOING
17 TO BE A VERY SUCCESSFUL YOUNG MAN. WE CONGRATULATE YOU AND WE
18 THANK YOU, MICHAEL. THANK YOU. [APPLAUSE]

19

20 **SUP. MOLINA, CHAIR:** AND FINALLY, MIRYAM-- I MEAN-- OVER HERE
21 ON THIS SIDE. MIRYAM HAS BEEN AN OUTSTANDING ASSET AS WELL,
22 TOO, IN MY OFFICE IN EL MONTE. SHE CURRENTLY ATTENDS CAL STATE
23 NORTHRIDGE AND SHE'S GOING TO BEGIN HER SECOND YEAR IN A
24 POLITICAL SCIENCE MASTER'S PROGRAM. SHE ATTRIBUTES HER SUCCESS
25 TO THE SUPPORT AND ENCOURAGEMENT THAT SHE HAS HAD FROM HER



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1 FAMILY. SHE PLANS A CAREER IN DIRECTING AN ORGANIZATION OR A
2 DEPARTMENT THAT EMPOWERS, EDUCATES AND PROVIDES RESOURCES TO
3 THE LATINO COMMUNITY. WE HAVE NO DOUBT THAT YOU, MIRYAM, ARE
4 GOING TO DO AN OUTSTANDING JOB. YOU'RE GOING TO BE A REAL
5 FORCE TO BE RECKONED WITH. WE CONGRATULATE YOU AND WE THANK
6 YOU SO MUCH FOR THE ASSISTANCE YOU PROVIDED US THROUGHOUT THE
7 SUMMER. [APPLAUSE]

8

9 **SUP. MOLINA, CHAIR:** AND FINALLY, DIANA PALACIOS. DIANA, YOU
10 WANT TO COME UP AND JOIN ME. DIANA IS ONE OF THE YOUNGEST
11 INTERNS THAT WE HAVE. SHE STARTED-- SHE HAS JUST GRADUATED
12 FROM HIGH SCHOOL, IS NOW PREPARING TO ATTEND POMONA COLLEGE AS
13 AN ENGLISH LITERATURE AND WRITING MAJOR. WE'RE VERY PROUD OF
14 DIANA. SHE RECEIVED A FULL SCHOLARSHIP FOR FOUR YEARS.
15 ALTHOUGH SHE'S THE YOUNGEST OF OUR INTERNS, SHE'S PROVEN TO
16 HAVE THE DEDICATION AND A RECOGNITION AND UNDERSTANDING OF HOW
17 WE WORK TO SERVE OUR CONSTITUENTS. ALTHOUGH DIANA'S FUTURE
18 PLANS HAVEN'T YET BEEN DECIDED JUST EXACTLY HOW SHE'S GOING TO
19 PURSUE BUT SHE HAS, I THINK, APPRECIATED WITNESSING FIRSTHAND
20 THE EFFORTS OF LOCAL GOVERNMENT AND HAS CREATED A REAL EYE TO,
21 AN OPEN EYE TO THE KINDS OF THINGS THAT SHE COULD POSSIBLY DO.
22 WE CONGRATULATE YOU, DIANA AND WE LOOK FORWARD TO SEEING YOU
23 THROUGHOUT THE YEAR. CONGRATULATIONS. [APPLAUSE]

24



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1 **SUP. MOLINA, CHAIR:** THANK YOU VERY MUCH. WOULD YOU JOIN ME IN
2 CONGRATULATING ALL OF THESE YOUNG PEOPLE WHO DID A TERRIFIC
3 JOB. CONGRATULATIONS. [APPLAUSE]

4
5 **SUP. MOLINA, CHAIR:** SUPERVISOR BURKE, YOUR PRESENTATIONS.

6
7 **SUP. BURKE:** THANK YOU. I'D LIKE TO CALL UP PHILIP BROWNING,
8 DIRECTOR OF THE DEPARTMENT OF CHILD SUPPORT SERVICES. AUGUST
9 HAS BEEN DESIGNATED CHILD SUPPORT AWARENESS MONTH IN THE STATE
10 OF CALIFORNIA. LOS ANGELES COUNTY SUPPORTS THE EMPOWERMENT AND
11 SELF-SUFFICIENCY OF FAMILIES THROUGH ITS MEMBER UNIT, SUCH AS
12 THE CHILD SUPPORT SERVICES DEPARTMENT. L.A. COUNTY'S SUPPORT
13 SERVICES DEPARTMENT HAS BEEN OUTSTANDING AND IT'S THE LARGEST
14 LOCALLY ADMINISTERED CHILD SUPPORT AGENCY IN THE UNITED
15 STATES. IT MANAGES ABOUT HALF A MILLION CASES AND LOS ANGELES
16 HAS BEEN NAMED THE MOST IMPROVED COUNTY IN TERMS OF CURRENT
17 SUPPORT COLLECTIONS BY THE CALIFORNIA STATE DEPARTMENT OF
18 CHILD SUPPORT SERVICES. L.A. COUNTY CHILD SUPPORT SERVICES
19 COLLECTED MORE THAN \$500 MILLION IN CHILD SUPPORT DURING THE
20 FISCAL YEAR 2003 AND 2004 AND THIS WAS AN ALL-TIME HIGH FOR
21 THE DEPARTMENT. THE COUNTY'S CHILD SUPPORT SERVICES HAS ALSO
22 BEEN RECOGNIZED BY THE L.A. QUALITY-- L.A. COUNTY QUALITY AND
23 PRODUCTIVITY COMMISSION WITH A TOP 10 AWARD AND OTHER AWARDS
24 FOR IMPROVING THE EFFECTIVE DELIVERY OF SERVICES TO COUNTY
25 RESIDENTS. OUR CHILD SUPPORT SERVICES DEPARTMENT CONTINUES TO



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1 GAIN RECOGNITION FOR ITS EFFICIENCY IN DELIVERING SERVICES TO
2 THE PEOPLE OF LOS ANGELES. I RECOGNIZE THAT THIS HAS NOT BEEN
3 VOTED ON THE BOARD YET TODAY BUT I'M CERTAIN THAT WE WILL VOTE
4 ON IT AND THAT WE WILL TAKE A VERY FAVORABLE POSITION IN
5 NAMING THE MONTH OF AUGUST AS CHILD SUPPORT AWARENESS MONTH IN
6 THE COUNTY OF LOS ANGELES. [APPLAUSE]

7

8 **PHILIP L. BROWNING:** SUPERVISOR BURKE AND OTHER MEMBERS OF THE
9 BOARD, I REALLY APPRECIATE THIS OPPORTUNITY TO COME HERE AND
10 JUST SAY A FEW WORDS. WE HAVE A LOT OF PEOPLE BEHIND US
11 BECAUSE WE HAVE BECOME MUCH MORE COLLABORATIVE IN THE LAST FEW
12 YEARS. WE HAVE MARGARET LITTLE FROM THE SUPERIOR COURT, WE
13 HAVE MARIAN TORTELLELLI FROM THE SUPERIOR COURT, WE HAVE
14 REGGIE BRASS FROM OUR CHILD SUPPORT ADVISORY BOARD. WE REALLY
15 HAVE WORKED HARD DURING THE LAST YEAR TO IMPROVE OUR
16 COORDINATION AND COLLABORATION. WE HAVE A NUMBER OF STAFF
17 BEHIND US HERE WHO HAVE REALLY WORKED HARD TO IMPROVE THE
18 PROGRAM AND, JUST LAST WEEK, I ACCEPTED ON THEIR BEHALF A
19 NATIONAL AWARD FOR OUR EMPLOYER FORUM HERE IN L.A. COUNTY,
20 WHICH HAS HELPED US COLLECT THE 500 MILLION THAT WENT TO
21 FAMILIES AND CHILDREN IN LOS ANGELES COUNTY. IN FACT, WHILE I
22 WAS IN CINCINNATI LAST WEEK RECEIVING THAT AWARD, I GOT NOTICE
23 ON AN EMAIL THAT WE HAD JUST COLLECTED 247,000, A ONE-TIME HIT
24 ON THE RESALE OF PROPERTY. SO SOME OF US, I THINK, ARE
25 DISTURBED AT HOW HIGH PROPERTY PRICES ARE GOING UP BUT SOME



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1 PEOPLE IN CHILD SUPPORT REALLY APPRECIATE THAT AND SO I DO
2 HOPE THAT WE WILL CONTINUE TO IMPROVE. WE HAVE A LONG WAY TO
3 GO AND I'LL SEE IF ANY OF OUR MEMBERS WANT TO SAY ANYTHING
4 BEHIND ME.

5

6 **SUP. MOLINA, CHAIR:** MR. BROWNING, IF I COULD SAY, I DON'T KNOW
7 HOW MUCH-- CAN TELL YOU HOW MUCH WE APPRECIATE YOUR LEADERSHIP
8 AND THE LEADERSHIP OF THE DEPARTMENT AND THE KIND OF
9 COLLABORATIVE WORK THAT YOU'VE BEEN DOING. ONE OF THE THINGS
10 THAT'S VERY TELLING FOR ALL OF US IS WE'RE NOT RECEIVING ALL
11 OF THE COMPLAINING PHONE CALLS THAT WE USED TO GET. IT WAS A
12 BIG PART OF THE WORK THAT WE DO. WE GET COMPLAINTS FROM TIME
13 TO TIME BUT WE ALSO APPRECIATE HOW QUICKLY THEY ARE RESOLVED.
14 SO WE THANK YOU FOR YOUR LEADERSHIP AND ALL THE PEOPLE THAT
15 STAND BEHIND YOU. CONGRATULATIONS.

16

17 **PHILIP L. BROWNING:** THAT WAS A GREAT COMMENT, SUPERVISOR. I
18 REALLY APPRECIATE IT. THE BOARD HAS BEEN SO SUPPORTIVE. I KNOW
19 ALL OF THE SUPERVISORS, I RAN IN A RACE A COUPLE WEEKS AGO
20 WITH A SUPERVISOR OVER HERE AND WAS AT A FISHING TOURNAMENT
21 WITH SUPERVISOR KNABE AND I KNOW SUPERVISOR ANTONOVICH HAS
22 JUST BEEN A GREAT SUPPORTER.

23

24 **SUP. ANTONOVICH:** I JUST WANT TO THANK YOU BECAUSE YOU CAN'T
25 BELIEVE THE NUMBER OF SUCCESSES YOU'VE HAD BECAUSE OUR MAIL



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1 FLOW IS DOWN SO LOW. I MEAN, IT'S THE EXCEPTION, NOT THE RULE,
2 AND SO WE COMMEND YOU AND THE PEOPLE WITHIN YOUR DEPARTMENT.
3 THANK YOU.

4

5 **SUP. BURKE:** AND WE ALSO APPRECIATE THE WAY THEY WORK WITH OUR
6 STAFF. WHEN WE DO HAVE THESE PROBLEMS, THAT YOUR STAFF WORKS
7 WITH OUR STAFF, WE HAVE A PERSON ASSIGNED TO THAT AND IT'S
8 WORKED OUT VERY, VERY WELL.

9

10 **PHILIP L. BROWNING:** THANK YOU.

11

12 **SPEAKER:** AS A MEMBER THAT SITS ON THE ADVISORY BOARD, I JUST
13 WANT TO SAY THAT THE PHILOSOPHY THAT MR. BROWNING BRINGS TO
14 THE TABLE IS SO WONDERFUL AND ALL THE OTHER PUBLIC FORUMS THAT
15 HE HAS WITH HIS EMPLOYEES TO CONTINUE TO EDUCATE THEM TO LEARN
16 HOW TO WORK WITHIN THE SYSTEM AND ALSO EDUCATING US SO THAT WE
17 CAN-- WE, AS ADVOCATES, TO LEARN HOW TO WORK WITHIN THE SYSTEM
18 IS GREAT AND THAT'S PROBABLY ONE OF THE REASONS WHY HE'S
19 BRINGING IN SO MUCH MONEY FOR SO MANY FAMILIES THAT REALLY
20 DESERVE THIS MONEY. SO I JUST WANT TO SAY THANK YOU. AND THE
21 NAME OF THE ORGANIZATION THAT I WORK WITH IS MY CHILD SAYS
22 DADDY. [APPLAUSE]

23

24 **SUP. BURKE:** I HAVE JUST ONE ADDITIONAL RECOGNITION. I'D LIKE
25 TO ASK SYLVIA DREW-IVY TO COME UP, DR. SYLVIA DREW-IVY, AND



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1 SHE HAS BEEN SUCH A LEADER IN WORKING IN OUR COMMUNITY WITH
2 T.H.E. AND-- IS SHE STILL HERE?

3

4 **SUP. MOLINA, CHAIR:** YES.

5

6 **SUP. BURKE:** SHE'S COMING UP. SHE'S BEEN THE EXECUTIVE DIRECTOR
7 OF T.H.E., WHICH PROVIDES SERVICES TO MOTHERS AND PARTICULARLY
8 MOTHERS WHO ARE HAVING DIFFICULTY WITH THEIR HEALTH AND WE
9 WANT TO RECOGNIZE HER FOR 17 YEARS, 17 YEARS AS EXECUTIVE
10 DIRECTOR OF T.H.E. CLINICS AND WE ALSO WANT TO JOIN YOUR
11 FAMILY AND FRIENDS IN SALUTING YOU FOR YOUR OUTSTANDING
12 SERVICE TO EVERYONE AND TO HELP EVERYONE CLINIC, INC. THIS HAS
13 BECOME THE BEDROCK HEALTH FACILITY OF THE COMMUNITY BECAUSE
14 YOU'VE POURED YOUR HEART AND SOUL INTO IT AND YOUR EFFORTS TO
15 IMPROVE THE HEALTH STATUS, AWARENESS AND ACCESS OF MEDICALLY
16 UNDERSERVED AND LOW INCOME PEOPLE OF LOS ANGELES COUNTY IS
17 COMMENDABLE. AND YOU SERVE AS A ROLE MODEL FOR GENERATIONS TO
18 COME AND WE WANT TO CONGRATULATE YOU ON ALL YOUR HARD WORK AND
19 ALSO WE'RE SORRY THEY'RE MOVING YOU OUT OF YOUR FACILITY. SHE
20 IS MOVING OUT FOR REDEVELOPMENT AND LOSING HER FACILITY THERE
21 BUT YOU HAVE OTHER FACILITIES AND I KNOW THAT YOU WILL
22 CONTINUE TO WORK, AND WORKING WITH US, OF COURSE, ON THE
23 HEALTH ADVISORY, WHICH IS VERY, VERY IMPORTANT BECAUSE THAT
24 HEALTH ADVISORY, IN TERMS OF KING, IS GOING TO MAKE A GREAT
25 DIFFERENCE.



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1

DR. SYLVIA DREW-IVY: WELL, THIS IS A WONDERFUL SURPRISE,
SUPERVISOR BURKE AND WE THANK YOU SO MUCH FOR THE SUPPORT THAT
YOU'VE GIVEN T.H.E. OVER THE YEARS. IT IS A VERY, VERY
IMPORTANT ANCHOR SERVING SOUTH L.A., SERVING THE CRENSHAW
DISTRICT, 90 PEOPLE STRONG SERVING MEN, WOMEN AND CHILDREN AND
WE CONTINUE TO GO FORWARD AND OUR NEW LOCATION WILL BE AT A
FACILITY PROVIDED BY L.A. COUNTY AT THE RUTH TEMPLE HEALTH
CENTER AND SO WE'LL BE THERE UNTIL THE CLINIC RAISES ENOUGH
MONEY TO BUILD A BRAND NEW CLINIC IN THE CRENSHAW DISTRICT, SO
WE INTEND TO MOVE FORWARD AND I THANK YOU VERY MUCH FOR THIS
RECOGNITION ON BEHALF OF THE WORK OF ALL THE CLINIC.

13

SUP. BURKE: AND I DON'T KNOW HOW MANY PEOPLE RECOGNIZE THAT WE
DO THE MEDICAL SCHOOL-- MEDICAL SCHOOL NAMED AFTER YOUR DAD IS
THE ONE WE'RE GOING TO TALK ABOUT TODAY.

17

DR. SYLVIA DREW-IVY: THANK YOU.

19

SUP. MOLINA, CHAIR: DOES THAT COMPLETE YOUR PRESENTATION?
LET'S BEGIN OUR REGULAR BUSINESS, STARTING OUT WITH SPECIALS
BY SUPERVISOR YAROSLAVSKY.

23

SUP. YAROSLAVSKY: DO WE HAVE ANY-- ARE WE HOLDING-- MADAM
CHAIR, I-- JUST LET ME GET MY ADJOURNING MOTIONS HERE. I'D

25



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1 LIKE TO ASK THAT WE ADJOURN IN MEMORY OF REBECCA MIRET, WHO
2 WAS A LONG-TIME RESIDENT OF OUR DISTRICT ON THE WEST SIDE, A
3 COMMUNITY LEADER AND RETIRED MEMBER OF THE COUNTY FAMILY WHO
4 WORKED IN THE DEPARTMENT OF PUBLIC SOCIAL SERVICES, WHO PASSED
5 AWAY AT THE AGE OF 86. SHE IS SURVIVED BY HER SON, MY LONG-
6 TIME FRIEND, BOB MIRET, WHO FORMERLY SERVED ON MY CITY COUNCIL
7 STAFF, TWO DAUGHTERS, SHARON, WITH WHOM I WENT TO HIGH SCHOOL
8 AND JUNIOR HIGH SCHOOL, AND PHYLLIS AND FIVE GRANDCHILDREN.
9 AND, SECONDLY, I WAS INFORMED THIS MORNING, AND I DON'T HAVE
10 ALL THE DETAILS, THAT IRWIN BAKER, FORMER REPORTER FOR "THE
11 LOS ANGELES TIMES" WHO COVERED CITY HALL FOR MANY, MANY YEARS,
12 PASSED AWAY AFTER A LONG ILLNESS AND I WILL GET THE
13 INFORMATION TO THE BOARD SECRETARY. IRWIN BAKER WAS THE "L.A.
14 TIMES" BUREAU CHIEF AT CITY HALL WHEN I FIRST BECAME A CITY
15 COUNCILMAN AND HE WAS THERE FOR QUITE A LONG TIME AFTER I
16 SERVED-- WHILE I SERVED THERE. AND HE WAS AN OLD STYLE,
17 CURMUDGEON, TOUGH REPORTER WHO HAD A NOSE FOR WHAT WAS RIGHT
18 AND FOR GETTING TO THE HEART OF A STORY. I ALSO FOUND, OVER
19 THE YEARS, THAT HE WAS EXTREMELY FAIR AND, ON THAT GRUFF
20 EXTERIOR, HE WAS A PUSSYCAT ON THE INSIDE AND HAD A GREAT
21 SENSE OF HUMOR AND FOR A LONG TIME, HE WAS THE CONDUIT BETWEEN
22 CITY HALL AND THE GENERAL PUBLIC WHO READ THE NEWSPAPERS TO
23 FIND OUT WHAT WAS GOING ON. SO THAT'S A REAL LOSS AND I WAS
24 VERY SADDENED TO HEAR THE NEWS, IRWIN BAKER OF FORMERLY OF
25 "L.A. TIMES".



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1

2 **SUP. BURKE:** MAY I JOIN IN THE THE...

3

4 **SUP. YAROSLAVSKY:** CERTAINLY.

5

6 **SUP. BURKE:** MIRET?

7

8 **SUP. YAROSLAVSKY:** YES, YES. COULD WE TAKE UP THE DREW

9 UNIVERSITY ITEM? IS THAT A SPECIAL ITEM?

10

11 **SUP. MOLINA, CHAIR:** ALL RIGHT. IT'S A SET ITEM BUT IT'S TIME,

12 WE CAN DO SO NOW.

13

14 **SUP. YAROSLAVSKY:** ALL RIGHT. WHY DON'T WE TAKE THAT UP NOW.

15

16 **SUP. MOLINA, CHAIR:** VERY GOOD. IF WE COULD ASK THE DEPARTMENT

17 TO COME AND JOIN US, AS WELL AS THE FOLKS FROM DREW

18 UNIVERSITY.

19

20 **SUP. YAROSLAVSKY:** IT'S ITEM S-2. RIGHT?

21

22 **SUP. MOLINA, CHAIR:** S-2, RIGHT. OH, THAT WAS SET FOR 11:30.

23

24 **SUP. YAROSLAVSKY:** OH, OKAY THEN. NEVER MIND.

25



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1 **SUP. MOLINA, CHAIR:** ARE THEY NOT HERE? EVERYBODY'S HERE.

2

3 **SUP. YAROSLAVSKY:** WE SHOULDN'T DO IT UNTIL 11:30 BUT WE DO
4 HAVE AN 11:00 ITEM.

5

6 **SUP. MOLINA, CHAIR:** DO YOU WANT TO DO IT AT 11:30, THEY'RE ALL
7 HERE.

8

9 **SUP. YAROSLAVSKY:** YEAH, I THINK WE LEGALLY SHOULD WAIT UNTIL
10 11:30.

11

12 **SUP. MOLINA, CHAIR:** ALL RIGHT. LET'S DO SO. WE DO HAVE A SET
13 ITEM AT 11:00, WHICH IS...

14

15 **SUP. YAROSLAVSKY:** LET ME TAKE UP ITEM NUMBER 10. WE WERE
16 HOLDING IT FOR A MEMBER OF THE PUBLIC.

17

18 **SUP. MOLINA, CHAIR:** ALL RIGHT. ITEM NUMBER 10. IF WE COULD
19 HAVE PATRICIA MULCAHEY. YOU HELD ITEM NUMBER 10 AS WELL AS
20 NUMBER 18. IF YOU'D JOIN US, PLEASE AND ADDRESS BOTH OF THOSE
21 ITEMS, PLEASE.

22

23 **SUP. YAROSLAVSKY:** GO AHEAD.

24



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1 **PATRICIA MULCAHEY:** HELLO. MY NAME IS PATRICIA MULCAHEY,
2 SPEAKING IN PROXY FOR CHILDREN IN FOSTER CARE SYSTEM THAT HAS
3 BEEN ABUSED OR KILLED. SEEKING A FEDERAL INVESTIGATION INTO
4 WHY MORE FOSTER CHILDREN ARE BEING LISTED WITH THE REGIONAL
5 CENTER CORRECTION IN REGARD TO TRANSCRIPT, JULY THE 12TH, YEAR
6 2005. FOR SOCIAL WORKER MARGARET, SPELLED M-A-R-G-A-R-E-T,
7 MCGLEEN, M-C-G-L-E-E-N FROM ASPIRA, A-S-P-I-R-A, FOSTER AGENCY
8 INFORMED ME THAT THEY LISTED KAYLA MULCAHEY WITH THE REGIONAL
9 CENTER FOR THE HIGHER FEDERAL RATE. ALSO, MY HUSBAND, JIM
10 MULCAHEY, WAS FORCED INTO THE CHILD SUPPORT PAYMENTS TO THE
11 DISTRICT ATTORNEY TO PAY FOR THE TORTURE AND ABUSE OF HIS
12 CHILDREN IN THE FOSTER CARE SYSTEM. ALSO, FOR THE RECORD, I'M
13 ONE OF THE PARENTS THAT OPPOSE THE K.D.A. PANEL LAWSUIT, CASE
14 NUMBER "C" LIKE CHARLIE, "V" LIKE VICTOR /02/056662, FOR THAT
15 LAWSUIT IS JUST FALSE AND EMPTY PROMISES AND DO NOT INCLUDE
16 THE CONFLICT OF INTEREST OR THE VIOLATION OF VICTIMS AND
17 FAMILIES' CIVIL RIGHTS. AND, AGAIN, THAT I'M OPPOSED TO THAT--
18 TO THE SETTLEMENT FOR THE K.D.A. PANEL LAWSUIT, CASE NUMBER
19 CV-02-056662. FOR, AGAIN, THAT LAWSUIT IS JUST MORE FALSE AND
20 PROMISE-- AND EMPTY PROMISES. THAT LAWSUIT IS JUST MORE FALSE
21 AND EMPTY PROMISES. DOES NOT INCLUDE THE CONFLICTS OF
22 INTERESTS OR THE VIOLATION OF VICTIMS AND FAMILIES' CIVIL
23 RIGHTS. THAT INCLUDES MY PRESENTATION FOR THE HEARING TODAY.
24



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1 **SUP. MOLINA, CHAIR:** THANK YOU, MISS MULCAHEY. ALL RIGHT. THAT
2 ITEM-- THAT ITEM IS BEFORE US.

3

4 **SUP. YAROSLAVSKY:** I'LL MOVE IT.

5

6 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR...

7

8 **SUP. KNABE:** SECONDED.

9

10 **SUP. MOLINA, CHAIR:** ...YAROSLAVSKY, SECONDED BY SUPERVISOR
11 KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

12

13 **SUP. YAROSLAVSKY:** AND WE ALSO HAVE ITEM NUMBER 16, A MEMBER OF
14 THE PUBLIC HAS ASKED TO BE HEARD ON THAT.

15

16 **SUP. MOLINA, CHAIR:** ALL RIGHT. ITEM NUMBER 16. MR. BAXTER,
17 PLEASE.

18

19 **PETER BAXTER:** MADAM CHAIR, MEMBERS OF YOUR HONORABLE BOARD,
20 MR. JANSSEN, LADIES AND GENTLEMEN, MY NAME IS PETER BAXTER AND
21 I LIVE IN LOS ANGELES. IT IS RESPECTFULLY SUBMITTED THAT THIS
22 AGENDA ITEM IS TO ADOPT A RESOLUTION WHICH WOULD EXEMPT THE
23 LOS ANGELES COUNTY FIRE CHIEF FROM MANDATORY RETIREMENT AS
24 REQUIRED BY CURRENT LAW AT AGE 60 AND DEFER RETIREMENT FOR THE
25 FIRE CHIEF UNTIL APRIL 1, 2009, AS PERMITTED UNDER URGENCY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 LEGISLATION SIGNED BY THE GOVERNOR ON JULY 27, 2005. THIS IS
2 AN EXTRAORDINARY REQUEST, WHICH SURELY CALLS FOR AN
3 EXPLANATION WHICH WILL MAKE UNDERSTANDABLE THE NEED, IF NEED
4 THERE BE, TO TAKE THIS EXTRAORDINARY STEP OF HAVING SUCH
5 SPECIAL LEGISLATION ADOPTED AND SIGNED BY THE GOVERNOR. IS
6 THERE SUPPORT FROM THIS REQUEST FROM ANY MEMBER OF THE SENIOR
7 MANAGEMENT OF THE FIRE DEPARTMENT? ORDINARILY, THOSE WHO ARE
8 NEXT IN LINE TO SUCCEED THE FIRE CHIEF WOULD BE LOOKING
9 FORWARD TO THE ANTICIPATED CHANGE IN LEADERSHIP AS EXPECTED
10 UNDER THE GENERAL RETIREMENT LAW. WHAT IS SO UNIQUE ABOUT THE
11 SITUATION FACING THE MANAGEMENT OF THE FIRE DEPARTMENT? THIS
12 IS SUCH A SPECIAL DEAL THAT IT BRINGS TO MIND THE NAMING OF
13 THE COURTHOUSE IN THE ANTELOPE VALLEY, THE MICHAEL D.
14 ANTONOVICH COURTHOUSE. IF THERE IS NO SUPPORT FOR THIS
15 RESOLUTION FROM THE MEMBERS OF THE FIRE DEPARTMENT BEING
16 DEPRIVED OF SUCCESSIVE PROMOTIONS WERE THE GENERAL LAW TO BE
17 FOLLOWED, IT IS DIFFICULT TO BELIEVE IT IS NOT OBSCURING SOME
18 PURPOSE WHICH IS BEING KEPT FROM PUBLIC NOTICE. AND LAST WEEK,
19 MR. LEVINE WAS BEFORE THE BOARD. YOU WERE DISCUSSING THE COST
20 OF SETTING UP A TEST, THE DEPARTMENT OF COMMERCE, UNITED
21 STATES DEPARTMENT OF COMMERCE HAS AN INSTITUTION CALLED
22 NATIONAL INSTITUTION OF STANDARDS AND TECHNOLOGY AND THEY,
23 AMONG OTHER THINGS, DISCUSS, THEY DEBATE, STUDY ELECTRICITY
24 AND ALSO THEY PUBLISH ON THAT. IT WOULD BE RIDICULOUS FOR THE
25 UNITED KINGDOM, FOR EXAMPLE, TO HAVE EVERY LITTLE COUNTY AND



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1 EVERY LITTLE CITY WRITE THE SAME THING AS WE DO IN THE UNITED
2 STATES, DEPARTMENT OF COMMERCE. IT WOULDN'T MAKE ANY SENSE AT
3 ALL AND IT WOULDN'T MAKE ANY SENSE HERE. ANY LITTLE COUNTY
4 TOWN IN TEXAS, FOR EXAMPLE, HAS ACCESS TO THE SERVICES OF THE
5 UNITED STATES DEPARTMENT OF COMMERCE, JUST AS WE HAVE HERE.
6 IT'S RIDICULOUS FOR YOU TO TALK ABOUT THINKING OF MAKING UP A
7 SPECIAL SOMETHING WHICH IS ALREADY TAKEN CARE OF BY THE
8 DEPARTMENT OF COMMERCE AND IS AVAILABLE FOR ANNUAL...

9

10 **SUP. MOLINA, CHAIR:** DO YOU WANT TO SUMMARIZE, MR. BAXTER?

11

12 **PETER BAXTER:** YES, MA'AM. INCLUDING MYSELF. I COULD DO IT
13 MYSELF. THANK YOU.

14

15 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH. THAT ITEM IS ITEM
16 NUMBER 16.

17

18 **SUP. YAROSLAVSKY:** MOVE IT.

19

20 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
21 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.
22 COULD WE ALSO TAKE UP NUMBER 18, MR. YAROSLAVSKY?

23

24 **>SUP. KNABE:** I THOUGHT YOU TOOK THAT UP WITH 11? SHE SPOKE
25 ABOUT...



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1

2 **SUP. MOLINA, CHAIR:** WELL, ONLY FOR THE SPEAKER...

3

4 **SUP. KNABE:** SHE SPOKE ABOUT-- OH, OKAY. I MOVE ITEM 18-- OH,
5 YOU DO.

6

7 **SUP. MOLINA, CHAIR:** ...THAT CAME UP. WE DO HAVE AN ADDITIONAL
8 SPEAKER AND THAT'S MICHAEL BAUER. IF MR. BAUER WOULD JOIN US.
9 MR. BAUER?

10

11 **MICHAEL BAUER:** GOOD MORNING, SUPERVISORS. FOR THE RECORD, MY
12 NAME IS MICHAEL RAYMOND BAUER, PARALEGAL STUDENT AT RIVERSIDE
13 COMMUNITY COLLEGE. I JUST STARTED OVER THERE. I HAVE BEEN
14 REQUESTING THIS DEPARTMENT AND THIS COUNTY TO BE INVESTIGATING
15 THE CORRUPTION THAT GOES ON IN CHILDREN'S COURT AND ALSO WITH
16 CHILDREN'S SERVICES. I CAN GIVE AN EXAMPLE OF WHAT HAPPENED
17 WITH MY SON'S CASE, WHERE THEY CLAIMED ME TO BE MENTALLY
18 DISABLED BUT THEY CAME BACK AND SAID THEY COULD NOT PROVE IT.
19 ACCORDING TO SECTION 333 OF THE JUVENILE COURT PRACTICE AND
20 PROCEDURES, IT SAYS, "IF THE PETITION CANNOT BE VERIFIED, THAT
21 IT IS-- SHALL BE RETURNED-- THE CHILD SHALL BE RETURNED TO THE
22 PARENTS WITHOUT PREJUDICE." NOT ONLY THAT, SECTION 16509.2 OF
23 THE WELFARE AND INSTITUTION CODE STATES THAT PHYSICAL OR
24 MENTAL INCAPACITY OF A PARENT OR CHILD IN ITSELF SHOULD NOT
25 RESULT IN THE NEED OR PRESUMPTION FOR CHILD WELFARE SERVICES.



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1 THEY SNATCHED MY LITTLE BOY AT BIRTH SAYING THAT WE WERE
2 CRAZY. I ALSO SEE, ON MY KID'S CASE, THAT THEY SAID THAT I WAS
3 AT THE HOSPITAL AT THE TIME OF THE BIRTH HARASSING HER SISTER
4 AND HER BROTHER AND THAT I THREATENED TO KILL HOSPITAL STAFF
5 AND I HAD A RESTRAINING ORDER ON ME. WELL, GUESS WHAT? I WAS
6 NOT THERE. I WAS LIVING IN A CHRISTIAN MEN'S HOME AT THE TIME.
7 I CALLED SAN GABRIEL POLICE DEPARTMENT, THE JURISDICTION WHERE
8 THAT HOSPITAL IS AT. THEY SAID THERE'S NEVER BEEN A
9 RESTRAINING ORDER ON ME. NOT ONLY THAT, I SEE THAT THE SOCIAL
10 WORKER INVESTIGATOR THAT TOOK THE CHILD FORCEFULLY TOOK HIM.
11 THE REASON I CAN SAY THIS IS BECAUSE THEY SNATCHED THE CHILD
12 AFTER HIS BIRTH, THE DAY AFTER, FORCED MY EX-GIRLFRIEND TO
13 SIGN THE PETITION BY SAYING THIS, "IF YOU DO NOT SIGN THE
14 PETITION TO SIGN THE CHILD OVER, WE WILL HAVE YOUR MOTHER OR
15 SISTER SIGN HIM OVER." AT THIS TIME, SHE WAS ON 500 MILLIGRAMS
16 OF TYLENOL AND A HUNDRED MILLIGRAMS OF CODEINE. CODEINE HAS A
17 MIXTURE OF MORPHINE IN IT, WHICH MAKES THE PERSON INTOXICATED.
18 UNDER CONSENT LAWS, IT DOES STATE THAT, "CONSENT CANNOT BE
19 EFFECTIVE UNLESS THE PERSON HAS CAPACITY." NOW, I'VE WARNED
20 YOU, GLORIA AND I'VE ALSO WARNED YOU, DON KNABE, IF YOU DO NOT
21 GIVE ME A REPORT ABOUT THE CORRUPTION THAT GOES ON IN THIS
22 CHILDREN'S COURT AND, YES, GLORIA MOLINA, THAT CHILDREN'S
23 COURT IS YOUR JURISDICTION, TO LET YOU KNOW, I'VE ALREADY
24 TALKED TO SACRAMENTO, I'VE ALREADY TALKED TO WASHINGTON, D.C.
25 THEY'RE TELLING ME TO PUSH A LAWSUIT. NOT ONLY THAT, ACCORDING



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1 TO A GOVERNMENT CODE, AND I'VE ALREADY CHECKED WITH THE COUNTY
2 RECORDS OFFICE, THE HALL OF RECORDS, ACCORDING TO GOVERNMENT
3 CODE, YOU GUYS ARE SUPPOSED TO BE ON FILE WITH THE COUNTY
4 REGISTRAR-RECORDER'S OFFICE. THE LAST TIME THE BOARD OF
5 SUPERVISORS WAS ON THE FILE WAS BACK WHEN TOM BRADLEY WAS
6 MAYOR. IF YOU REFUSE TO GIVE ME THIS INVESTIGATION WHEN I COME
7 BACK IN ABOUT A MONTH, I WILL BE SURE THIS BOARD IS IN SERIOUS
8 TROUBLE, I WILL PUSH A LAWSUIT. I AM ALSO ALREADY WORKING ON
9 IT. IT SHOULD BE FILED BY NEXT WEEK.

10

11 **SUP. MOLINA, CHAIR:** THANK YOU, MR. BAUER. WITH THAT, MOVED BY
12 SUPERVISOR KNABE, SECONDED BY SUPERVISOR ANTONOVICH. IF
13 THERE'S NO OBJECTION, SO ORDERED ON THAT ITEM. ALL RIGHT.
14 SUPERVISOR YAROSLAVSKY?

15

16 **SUP. YAROSLAVSKY:** I THINK YOU HAVE AN 11:00 ITEM?

17

18 **SUP. MOLINA, CHAIR:** THAT'S CORRECT. WE HAVE A SPECIAL SET
19 ITEM.

20

21 **SUP. YAROSLAVSKY:** I MOVE THAT WE TAKE THAT UP NOW.

22

23 **SUP. MOLINA, CHAIR:** ALL RIGHT. AND THIS IS MS. BURKE'S TASK
24 FORCE. WHO IS GOING TO BE REPORTING ON IT?

25



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1 **RAYMOND G. FORTNER, JR.:** MADAM CHAIR AND MEMBERS OF THE BOARD,
2 I'LL ASK ASSISTANT COUNTY COUNSEL ROGER GRANBO, WHO IS
3 CHAIRING THE TASK FORCE IN THE OFFICE TO ANSWER ANY QUESTIONS
4 THE BOARD MAY HAVE. WE DID SUBMIT A REPORT EARLIER BASED ON
5 OUR FIRST MEETING.

6

7 **ROGER GRANBO:** GOOD MORNING, SUPERVISORS. AT REQUESTED BY
8 SUPERVISOR BURKE IN HER MOTION, THE TASK FORCE WAS CONVENED ON
9 AUGUST 2ND. MEMBERS OF EACH OF THE COUNTY DEPARTMENTS THAT
10 SUPERVISOR BURKE REQUESTED WERE PRESENT AT THE MEETING. THE
11 TASK FORCE DETERMINED THAT OUR FIRST ORDER OF BUSINESS WAS TO
12 IDENTIFY THE NATURE AND SCOPE OF THE PROBLEMS IN OUR COUNTY
13 PARKS AND TO NARROW IT DOWN TO THE ACTUAL PARKS WHERE THERE
14 ARE PROBLEMS. WELL, AS YOU KNOW, THERE'S OVER A HUNDRED COUNTY
15 PARKS AND WE WANT TO MAKE SURE THAT WE ARE EFFICIENTLY
16 ALLOCATING OUR RESOURCES TO ADDRESS PARTICULAR PROBLEMS. IN
17 THAT REGARD, THE OFFICE OF PUBLIC SAFETY IS CONDUCTING A
18 CRIMINAL REPORT STUDY OF THE COUNTY PARKS TO DETERMINE WHERE
19 THERE IS ACTUAL GANG ACTIVITY. IN ADDITION, IN CONJUNCTION
20 WITH THE FIRESTONE-- FLORENCE-FIRESTONE COMMUNITY ENHANCEMENT
21 TEAM, SURVEYS HAVE BEEN SENT OUT TO THAT COMMUNITY ASKING FOR
22 THE CITIZENS' OPINIONS ON PUBLIC SAFETY IN THE PARKS ON THE
23 STREETS. AS SOON AS WE GET THE DATA FROM THE CRIMINAL
24 STATISTICS AND FROM THE CITIZENS' COMMENTS, WE ARE GOING TO
25 RECONVENE AND COME UP WITH SOME CONCRETE RECOMMENDATIONS FOR



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1 THE BOARD IN AN EFFORT TO TAKE BACK THE PARKS FROM THE GANGS.
2 AS YOU RECOGNIZED IN YOUR MOTION, SUPERVISOR BURKE, THE
3 PROBLEM MAY NOT BE ACTUAL CRIMINAL CONDUCT BUT MAY JUST BE THE
4 ACTUAL PRESENCE OF GANGS IN THE PARK THAT MAKE CITIZENS FEEL
5 UNCOMFORTABLE. WHAT OUR GOAL IS GOING TO BE IS TO COME UP WITH
6 SOME STRATEGIES THAT MAKE GANGS WHO CONGREGATE IN THE PARKS
7 FEEL UNCOMFORTABLE, KEEP THEM OFF BALANCE, LET THEM KNOW
8 PEOPLE ARE WATCHING, PEOPLE ARE MONITORING. WHEN WE GET THE
9 DATA THAT I'VE DESCRIBED, WE WILL COME BACK TO THE BOARD IN
10 APPROXIMATELY 45 DAYS AND MAKE SOME CONCRETE RECOMMENDATIONS
11 TO YOU.

12

13 **SUP. BURKE:** WELL, FOR ONE THING, HAS THE SHERIFF PROVIDED YOU
14 WITH INFORMATION OR THE OFFICE OF PUBLIC SAFETY, ON ALL OF
15 THOSE PARKS WHERE THERE'S ACTUALLY BEEN A HOMICIDE OR A
16 SHOOTING?

17

18 **ROGER GRANBO:** WE ARE AWARE OF THE SHOOTING THAT WAS IN SALAZAR
19 PARK A COUPLE OF WEEKS AGO AND THE OFFICE OF PUBLIC SAFETY, IN
20 CONJUNCTION WITH THE SHERIFF'S DEPARTMENT, HAS TAKEN SOME
21 PRETTY AGGRESSIVE-- PRETTY AGGRESSIVE TACTICS WITH RESPECT TO
22 THAT PARTICULAR PARK, AS THEY DO IN OTHER AREAS WHERE THERE
23 HAS BEEN AN ACTUAL SHOOTING.

24



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1 **SUP. BURKE:** WELL, I THINK IT WOULD BE VERY HELPFUL AND I'D
2 LIKE TO ASK THE OFFICE OF PUBLIC SAFETY TO PROVIDE A LIST OF
3 ALL OF THOSE PARKS THAT, IN THE LAST YEAR, THERE HAS BEEN
4 EITHER A SHOOTING OR A HOMICIDE, EVEN IF IT'S BEEN A DRIVE-BY
5 OUTSIDE. FOR INSTANCE, WE KNOW AT MAGIC JOHNSON, WE KNOW THERE
6 WAS ONE; WE KNOW THAT TED WATKINS, THERE WAS ONE; AND I
7 SUSPECT IN SOME OTHER DISTRICTS THERE HAVE BEEN. SO I DO THINK
8 IT WOULD BE VERY HELPFUL IF WE START WITH THAT, FOR ONE THING.
9 I THINK THAT, OF COURSE, OUR ULTIMATE GOAL IS TO MAKE IT SUCH
10 THAT PEOPLE FEEL COMFORTABLE COMING TO THE PARK AND NOT AFRAID
11 OF GANG MEMBERS WHO WILL HAVE A PRESENCE THERE THAT'S REALLY
12 FOREBODING BUT WE ALSO WANT TO BE SURE THAT THERE IS A SAFETY
13 MEASURE AND ALSO THEY PROBABLY CAN GIVE US SOME IDEA OF THOSE
14 PARKS THAT THEY BELIEVE ARE CENTERS FOR DRUG ACTIVITY. AND IF
15 WE JUST HAVE THAT INFORMATION, IT SEEMS AS THOUGH IT WOULD BE
16 POSSIBLE TO MOVE FORWARD. I CERTAINLY WISH WE COULD MEET A
17 LITTLE MORE FREQUENTLY, IF YOU CAN MAKE IT A LITTLE SOONER, IT
18 WOULD BE VERY HELPFUL BUT, TO ME, LET'S SAY THAT CERTAINLY BY
19 NEXT YEAR WE WANT TO BE SURE THAT THESE PARKS ARE SAFER BUT I
20 WOULD LIKE TO HAVE SEEN THEM ACTUALLY SAFER THIS YEAR.

21

22 **ROGER GRANBO:** WELL, SUPERVISOR, WE PLAN TO REPORT BACK IN
23 APPROXIMATELY 45 DAYS WITH SOME RECOMMENDATIONS, SOME OF WHICH
24 SHOULD HAVE BEEN IMPLEMENTED...

25



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1 **SUP. BURKE:** BY THAT TIME?

2

3 **ROGER GRANBO:** HOPEFULLY, YES. WE ARE-- THE TASK FORCE IS
4 TAKING IT SERIOUSLY AND, AS YOU POINTED OUT, WE ARE ASKING
5 O.P.S. TO COME BACK TO THE TASK FORCE WITH CRIMINAL STATISTICS
6 TO TELL US WHERE THE SHOOTINGS HAVE OCCURRED, WHERE THE DRUG
7 DEALING OCCURRED AND THINGS OF THAT NATURE SO WE KNOW WHAT TO
8 ADDRESS.

9

10 **SUP. BURKE:** AND WE ALSO NEED TO KNOW EXACTLY WHAT IT WOULD
11 TAKE TO HAVE A SUFFICIENT PRESENCE THERE THAT WE WOULD DETER
12 GANG ACTIVITY. NOW, I UNDERSTAND YOU CAN'T PREVENT GANGS FROM
13 USING THE PARK LIKE EVERYONE ELSE BUT YOU CAN PREVENT
14 ACTIVITIES THAT ARE GANG-RELATED AND INTIMIDATION. AND I
15 REALLY THINK IT'S IMPORTANT FOR US TO KNOW WHAT IT WOULD TAKE.
16 IF IT'S MONEY, HOW MANY PEOPLE ASSIGNED TO A PARK, SOME KIND
17 OF MECHANISM WHERE OF THERE'S A ROTATION OR SOMETHING THAT
18 WOULD BE COMING UP. AND, OF COURSE, OBVIOUSLY, I KNOW THAT WE
19 ASKED BEFORE FOR THE DISTRICT ATTORNEY IN TERMS OF AN
20 INJUNCTION. I SEE THEY'RE BEGINNING TO TALK ABOUT THAT MORE IN
21 TERMS OF COMPTON NOW THAT THEY'RE UP TO 50 HOMICIDES THIS YEAR
22 BUT WE ALSO NEED TO LOOK AT THAT IN SOME OF THOSE OTHER AREAS
23 WHERE THE NUMBERS ARE VERY, VERY HIGH AND THE PARKS THAT ARE
24 IN THOSE AREAS.

25



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1 **SUP. KNABE:** MADAM CHAIR, IF I COULD JUST COMMENT. I MEAN, I
2 GUESS MY FRUSTRATION IN THIS PROCESS IS THIS INFORMATION THAT
3 YOU'RE SEEKING SHOULD BE AVAILABLE ALREADY. I MEAN, SHERIFF'S
4 DEPARTMENT ISSUES, WE GET THESE CONFIDENTIAL REPORTS ON
5 ACTIVITIES OF GANGS AND SHOOTINGS AND THINGS LIKE THAT THAT,
6 FOR 45 DAYS TO COMPILE THIS INFORMATION, IS JUST...

7

8 **ROGER GRANBO:** SUPERVISOR, IT'S NOT SO MUCH THE CRIMINAL
9 ACTIVITY THAT WE'RE WAITING FOR. AS YOU SAID, THAT'S FAIRLY
10 READILY AVAILABLE. IT'S THE SURVEYS THAT HAVE BEEN SENT OUT TO
11 THE NEIGHBORHOOD IN THE FLORENCE-FIRESTONE AREA THAT...

12

13 **SUP. KNABE:** BUT THAT'S A SURVEY, I MEAN, THAT CAN TAKE TIME. I
14 MEAN, FROM THE CRIMINAL SIDE, I MEAN, THAT'S WHAT WE'RE TRYING
15 TO STOP. OUR PARKS ARE FOR FAMILY ACTIVITIES, NOT FOR CRIMINAL
16 ACTIVITY, NOT, YOU KNOW AND I-- I DISAGREE THAT WE CAN'T
17 PROHIBIT. I MEAN, I THINK WE MAKE EVERY ATTEMPT TO PROHIBIT
18 THAT KIND OF ACTIVITY BECAUSE THAT'S WHAT OUR PARKS ARE USED
19 FOR, IS FOR FAMILY ACTIVITIES. AND TO SAY YOU NEED, YOU KNOW,
20 45 DAYS HERE, I MEAN, WHAT'S THE DIFFERENCE BETWEEN THIS
21 SUMMER AND LAST SUMMER? NOTHING.

22

23 **SUP. BURKE:** IT'S A LITTLE WORSE.

24

25 **SUP. KNABE:** WELL, BUT, I MEAN, IT WAS BAD LAST SUMMER, TOO.



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1

2 **SUP. BURKE:** IT WAS BAD LAST SUMMER AS WELL.

3

4 **SUP. MOLINA, CHAIR:** YOU KNOW, I HAVE SAT HERE FOR 14 YEARS,
5 AND I HAVE SEEN A LOT OF PATHETIC REPORTS BUT THIS HAS GOT TO
6 BE THE MOST PATHETIC REPORT I'VE EVER HEARD OF. YOU MET AND
7 YOU CONCLUDED THAT YOU'RE GOING TO GATHER DATA. THAT'S PRETTY
8 PATHETIC. LAST WEEK, ONE OF OUR COUNTY EMPLOYEES WAS SHOT AT
9 SALAZAR PARK. I MEAN, IT'S AN ONGOING THING. I HAVE NEVER
10 HEARD-- I MEAN, YOU GUYS NEED AN OUTLINE HOW TO GET FROM POINT
11 "A" TO POINT "B." YOU'RE GOING TO COME BACK IN SEPTEMBER AND
12 TELL US WHAT? GRAFFITI IS AN INDICATOR OF GANG PRESENCE? GANG
13 MEMBERS ATTIRED IN CERTAIN ATTIRE? I MEAN, THIS IS REALLY
14 PATHETIC, GUYS.

15

16 **ROGER GRANBO:** SUPERVISOR, I DIDN'T MEAN TO INDICATE THAT
17 NOTHING IS BEING DONE AT THIS POINT...

18

19 **SUP. MOLINA, CHAIR:** YOUR REPORT SAYS NOTHING HAS BEEN DONE.

20

21 **ROGER GRANBO:** WELL, AS FAR AS THE SHOOTING THAT YOU WERE
22 INDICATING IN SALAZAR PARK...

23

24 **SUP. MOLINA, CHAIR:** NO, THE SHOOTING, I KNOW HOW WE HANDLED
25 IT. WE STEPPED UP, WE CALLED FOR A COLLABORATIVE EFFORT, WE'RE



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1 GETTING TO THE BOTTOM OF IT, WE'VE IDENTIFIED EVERY SINGLE
2 GANG MEMBER ON BOTH SIDES, WE'RE GOING AFTER EVERY SINGLE ONE
3 OF THOSE CRUMBS ONE BY ONE. I'M NOT TALKING ABOUT THAT. I'M
4 TALKING ABOUT THIS PATHETIC TWO-PAGE REPORT THAT TELLS US THAT
5 YOU'VE GOTTEN TOGETHER, YOU MET ONE TIME AND YOU'RE GOING TO
6 GATHER DATA. IT'S REALLY AWFUL. WE HAVE A SERIOUS PROBLEM.
7 WE'RE PUTTING MORE RESOURCES INTO OUR PARKS AND YOU GUYS ARE
8 TREATING THAT AS SOME LITTLE BUREAUCRATIC PROCESS THAT YOU'RE
9 GOING TO LINE UP, HAVE A COUPLE OF MEETINGS ON. I MEAN, WE ALL
10 KNOW WHAT GANG INDICATORS ARE. YOU KNOW IF THERE ARE GRAFFITI
11 OF ONE KIND AT A PARK AND THEN IT'S CROSSED OUT BY ANOTHER
12 GANG, YOU'RE ON THE PROCESS OF A GANG WAR AND YOU NEED TO
13 COLLABORATE WITH THE SHERIFF'S DEPARTMENT, YOU NEED TO
14 COLLABORATE WITH THE PARK PERSONNEL, YOU NEED TO CREATE A
15 COMPREHENSIVE TASK FORCE THAT'S NOT COUNTYWIDE THAT'S SPECIFIC
16 TO THAT PARK. YOU KNOW, YOU GUYS, IT'S LIKE, YOU KNOW, IT'S
17 NOT LIKE WE HAVEN'T EXISTED HERE BEFORE. THIS IS A COUNTY WITH
18 UNBELIEVABLE RESOURCES AND, UNFORTUNATELY, THEY ARE NOT
19 COORDINATED. YOU DON'T NEED-- I DON'T KNOW. THIS REPORT IS
20 PRETTY PATHETIC. I'M VERY, VERY DISAPPOINTED IN THE ENTIRE
21 TASK FORCE. BESIDES YOURSELF, WHO SAT THERE AND MET WITH EACH
22 OTHER?

23

24 **ROGER GRANBO:** EACH MEMBER...

25



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1 **SUP. MOLINA, CHAIR:** WHO WERE THEY?

2

3 **ROGER GRANBO:** THEY WERE BUREAU CHIEF MIKE SCHWARTZ FROM THE
4 BUREAU OF PUBLIC SAFETY.

5

6 **SUP. MOLINA, CHAIR:** AND WHAT DOES HE KNOW ABOUT GANGS?

7

8 **ROGER GRANBO:** HE KNOWS QUITE A BIT ABOUT THEM.

9

10 **SUP. MOLINA, CHAIR:** IF HE KNOWS QUITE A BIT, WHY DOES HE NEED
11 TO GATHER DATA?

12

13 **ROGER GRANBO:** BECAUSE WE WANTED TO MAKE SURE THAT, BEFORE WE
14 COMMITTED RESOURCES, WE KNEW EXACTLY...

15

16 **SUP. MOLINA, CHAIR:** WHAT RESOURCES? YOU DON'T HAVE ANY
17 RESOURCES. YOU KNOW WHAT-- WHAT IS IT? THE DATA YOU'RE GOING
18 TO COLLECT? AND, EVEN IF YOU NEEDED TO COLLECT IT, YOU COULD
19 HAVE IT TOMORROW MORNING.

20

21 **ROGER GRANBO:** WE WOULD LIKE THE CITIZENS' INPUT, SUPERVISOR...

22

23 **SUP. MOLINA, CHAIR:** SO NOW YOU'RE GOING TO ASK THE CITIZENS
24 OUT IN THE FLORENCE-FIRESTONE AREA, "WHAT DO YOU THINK ABOUT
25 GANG WARFARE? WHAT DO YOU THINK ABOUT THE INTIMIDATION OF



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1 GANGS?" WHAT DO YOU THINK THEY'RE GOING TO SAY? WHAT KIND OF
2 INPUT? WHAT DO YOU THINK THEY COULD POSSIBLY SAY THAT WOULD BE
3 VALUABLE TO YOU?

4

5 **ROGER GRANBO:** WELL, CITIZENS THAT FREQUENT DIFFERENT PARKS MAY
6 HAVE DIFFERENT THINGS TO SAY AND THAT'S WHAT WE WANT TO FIND
7 OUT.

8

9 **SUP. MOLINA, CHAIR:** OH, REALLY? LIKE WHAT? LIKE "I'D LIKE A
10 SAFE PARK"? "I'D LIKE A CLEAN PARK"? "I'D LIKE A PARK WITH
11 SOME RESOURCES"? I'D LIKE MY CHILDREN TO BE ABLE TO WALK
12 THROUGH SAFELY"? "I'D LIKE APPROPRIATE LIGHTING, I'D LIKE TO
13 SEE LESS GRAFFITI, I'D LIKE TO SEE THE PRESENCE OF PARK
14 PERSONNEL, I'D LIKE TO SEE THE PRESENCE OF POLICE PERSONNEL"?
15 I THINK I'VE OUTLINED JUST ABOUT EVERYTHING ELSE. I COULD ADD
16 10 MORE THINGS BUT IT'S NOT A HUGE DIFFICULT SCIENCE HERE. MR.
17 ANTONOVICH.

18

19 **SUP. ANTONOVICH:** YOU KNOW, A FEW YEARS AGO, WE HAD A SIMILAR
20 PROBLEM AT PAMELA PARK AND WE WERE ABLE TO PUT THE RESOURCES
21 TOGETHER AND, AS A RESULT, TODAY, PAMELA PARK IS A FAMILY
22 PARK. THERE'S NO MORE DRUG DEALING, NO MORE GANG WARFARE, NO
23 MORE VIOLENCE. YOU HAVE MODELS ALREADY IN OPERATION WITH THE
24 DEPARTMENT, DEPARTMENT OF PARKS AND RECREATION, THE SHERIFF'S
25 DEPARTMENT, OFFICE OF PUBLIC SAFETY. TO SAY THAT WE HAVE TO



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1 EXPLORE WHAT TO DO AND HAVE COMMUNITY MEETINGS IS NONSENSE.
2 THE COMMUNITY OUTRAGE EVERY TIME THERE'S AN ACT OF VIOLENCE OR
3 A DRUG DEAL GOING DOWN PREVENTING FAMILY PARTICIPATION AT A
4 PARK CRIES OUT FOR ACTION, AND NOT BUCK-PASSING. YOU KNOW, I
5 MEAN, HAVE THE PARKS DIRECTORS BEEN INTEGRALLY INVOLVED IN THE
6 INPUT TO YOUR COMMITTEE SO YOU KNOW WHAT HAS TO BE DONE? WHAT
7 THE NEEDS ARE WITHIN THAT COMMUNITY? THAT PEOPLE THAT ARE ON
8 THE LINE WITH THE YOUNG PEOPLE IN THE COMMUNITY AT THESE
9 VARIOUS PARKS?

10

11 **ROGER GRANBO:** THE CHIEF DEPUTY OF THE PARKS DEPARTMENT IS PART
12 OF THE TASK FORCE.

13

14 **SUP. ANTONOVICH:** I KNOW BUT HAVE YOU TALKED TO THE PEOPLE IN
15 THE PARK? AT THE PARK?

16

17 **ROGER GRANBO:** I HAVE NOT PERSONALLY. I AM ASSUMING...

18

19 **SUP. ANTONOVICH:** BUT, IN THE LAST TWO MONTHS, WHAT HAVE WE
20 BEEN DOING?

21

22 **ROGER GRANBO:** WE JUST GOT THIS ASSIGNMENT TWO WEEKS AGO,
23 SUPERVISOR, SO TWO MONTHS AGO, I'M-- I'M NOT SURE WHAT THEY
24 WERE DOING.

25



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1 **SUP. MOLINA, CHAIR:** HEAVEN ONLY KNOWS, WE ONLY PAY THEM TO
2 PATROL OUR PARKS, WHAT THEY'VE BEEN DOING. THEY MUST KNOW WHAT
3 THEY'VE BEEN DOING.

4

5 **ROGER GRANBO:** THE OFFICE OF PUBLIC SAFETY OR THE PARKS
6 DEPARTMENT, SUPERVISOR?

7

8 **SUP. MOLINA, CHAIR:** BOTH OF THEM.

9

10 **SUP. ANTONOVICH:** COULD WE ASK O.P.S. ABOUT THEIR SURVEY OF
11 PARK STAFF?

12

13 **SUP. KNABE:** CHIEF'S HERE.

14

15 **SUP. ANTONOVICH:** CHIEF YORK?

16

17 **SUP. KNABE:** CHIEF YORK IS HERE.

18

19 **SUP. ANTONOVICH:** PERHAPS THE SURVEY OF THE PARKS AND
20 RECREATIONAL STAFF?

21

22 **SUP. MOLINA, CHAIR:** WHY DON'T WE ASK THE PARK PEOPLE TO JOIN
23 US AS WELL.

24



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1 **SUP. ANTONOVICH:** RUSS? IT'S MY UNDERSTANDING, YOU'VE HAD THE
2 REPORT FOR TWO MONTHS BUT YOU DID NOT CONSULT WITH THE PARKS
3 AND REC?

4

5 **MARGARET YORK:** MARGARET YORK, I'M CHIEF OF THE OFFICE OF
6 PUBLIC SAFETY. WHICH REPORT ARE YOU REFERRING TO, SUPERVISOR
7 ANTONOVICH?

8

9 **SUP. ANTONOVICH:** THE ISSUE BEFORE US TODAY RELATIVE TO
10 DEVELOPING A COHERENT POLICY TO PREVENT GANGS FROM TAKING OVER
11 THE PARKS.

12

13 **MARGARET YORK:** WELL, WE HAVE AN ONGOING PROCESS AND
14 COMMUNICATIONS WITH MEMBERS OF THE SHERIFF'S DEPARTMENT AND
15 ALSO MEMBERS OF PARKS AND RECREATION. THIS PARTICULAR
16 ASSIGNMENT WAS JUST GIVEN TO US TWO WEEKS AGO AND WE'VE BEEN
17 WORKING WITH THE TASK FORCE SINCE THAT TIME. BUT THIS REPORT
18 ITSELF HAS JUST BEEN IN THE MAKING FOR THE LAST COUPLE OF
19 WEEKS AND THERE HAS BEEN A-- ONE MEETING, THAT I'M AWARE OF.
20 WHAT I WOULD LIKE TO SAY, THOUGH, IS THERE HAS BEEN AN ONGOING
21 PROCESS OF COMMUNICATIONS WITH MEMBERS OF THE SHERIFF'S
22 DEPARTMENT, WITH MEMBERS OF PARKS AND RECREATION, RUSS GUINEY
23 AND I HAVE MET VERY EARLY IN BOTH OF OUR TENURES IN THESE
24 POSITIONS TO WORK ON DEVELOPING BETTER COMMUNICATIONS AT THE
25 TOPS OF OUR ORGANIZATIONS AND SO WE DO HAVE AN ONGOING



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1 PROCESS. AFTER THE SALAZAR PARK SHOOTING A WEEK OR SO AGO, WE,
2 I THINK, HAVE DEVELOPED A BETTER COMMUNICATIONS PROCESS. WE
3 HAVE OFFICERS IN PARKS ON OVERTIME, SIGNIFICANT AMOUNTS OF
4 OVERTIME SINCE THAT PARTICULAR SHOOTING, WHICH IS THE MOST
5 RECENT...

6

7 **SUP. MOLINA, CHAIR:** BUT, MARGARET, THEY HAVE TO DO SOMETHING
8 OTHER THAN SIT AROUND.

9

10 **MARGARET YORK:** WELL, THEY'RE SUPPOSED TO BE DOING SOMETHING
11 OTHER THAN SITTING AROUND.

12

13 **SUP. MOLINA, CHAIR:** WHAT ELSE ARE THEY? WHAT ARE THEY SUPPOSED
14 TO BE DOING?

15

16 **MARGARET YORK:** WELL, THEY'RE SUPPOSED TO BE VERY PROACTIVE
17 IN...

18

19 **SUP. MOLINA, CHAIR:** LIKE DOING WHAT?

20

21 **MARGARET YORK:** INTERACTING WITH PEOPLE IN THE PARK.

22

23 **SUP. MOLINA, CHAIR:** THEY DON'T EVEN REPORT GRAFFITI.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **MARGARET YORK:** WELL, THEY SHOULD BE AND THAT'S SOMETHING THAT
2 THEY SHOULD BE DOING THAT...

3

4 **SUP. MOLINA, CHAIR:** THEY DON'T DO IT.

5

6 **MARGARET YORK:** ...REPORTING GRAFFITI BUT ACTUALLY...

7

8 **SUP. MOLINA, CHAIR:** THEY DON'T DO IT.

9

10 **MARGARET YORK:** ...WORKING WITH-- ONE OF THE MEETINGS THAT WE
11 HAD A WEEK AGO, WE WERE TALKING ABOUT THE GRAFFITI
12 RATIFICATION-- ERATIFICATION [SIC] AND ONE OF THE ISSUES WITH
13 THAT, OF COURSE, IS COLLECTING EVIDENCE, PHOTOGRAPHING THE
14 GRAFFITI BEFORE IT'S REMOVED. AS YOU ALL KNOW, THAT TELLS A
15 STORY...

16

17 **SUP. MOLINA, CHAIR:** YOUR FOLKS WALK RIGHT BY IT WITHOUT
18 REPORTING IT.

19

20 **MARGARET YORK:** WELL, THEY SHOULDN'T BE DOING THAT AND THAT'S
21 SOMETHING THAT WE NEED TO WORK ON, IF THAT IS ACTUALLY WHAT'S
22 GOING ON.

23

24 **SUP. ANTONOVICH:** THIS SURVEY THAT YOU HAD DONE PRIOR TO THE
25 MOTION, WHY WEREN'T THE DIRECTORS OF THE INDIVIDUAL PARKS



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1 CONSULTED, SEEING THAT THAT WAS THE INFORMATION THAT YOU WERE
2 TRYING TO GATHER ON HOW TO FORMULATE...

3

4 **MARGARET YORK:** THE SURVEY I BELIEVE THAT YOU'RE REFERRING TO,
5 SUPERVISOR ANTONOVICH, IS THE SURVEY THAT WAS PART OF THE
6 FLORENCE-FIRESTONE COMMUNITY ENHANCEMENT TEAM AND BUREAU CHIEF
7 SCHWARTZ HAS BEEN WORKING WITH F.F.C.E.T. SINCE THE VERY
8 BEGINNING OF THAT. THE PLAN THAT COUNTY COUNSEL IS SPEAKING OF
9 WAS TO EXPAND THAT SURVEY SO THAT IT IS ACTUALLY GIVEN TO MORE
10 RESIDENTS BEYOND THE FLORENCE-FIRESTONE AREA.

11

12 **SUP. ANTONOVICH:** I MEAN ABOUT THE-- TALKING TO THE DIRECTORS
13 WITHIN THE PARK WHO ARE REALLY THE FRONTLINE SOLDIERS.

14

15 **MARGARET YORK:** AND I'M GOING TO LET CAPTAIN ROBOCCA SPEAK
16 ABOUT THAT. THERE IS-- AND PERHAPS RUSS GUINEY AS WELL. THERE
17 IS ONGOING DIALOGUE BETWEEN THE MANAGERS ON THE POLICE
18 DEPARTMENT AND ALSO IN THE PARKS AND RECREATION, AS WELL AS
19 SIGNIFICANT INTERACTION ON A DAILY BASIS OF THE OFFICERS IN
20 THE FIELD.

21

22 **SUP. ANTONOVICH:** RUSS, COULD YOU TALK ABOUT THE ENGAGEMENT OF
23 YOUR DEPARTMENT WITH THE O.P.S. ON THIS ISSUE?

24



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1 **RUSS GUINEY:** WELL, WE-- RUSS GUINEY, DIRECTOR OF DEPARTMENT OF
2 PARKS AND RECREATION. WE TRY TO PAIR OUR PARK SUPERVISORS WITH
3 THE O.P.S. OFFICERS THAT PATROL THE PARK AND CREATED A
4 DIALOGUE THERE. WE HAD AN INCIDENT JUST YESTERDAY WHERE WE
5 WERE INFORMED THAT THERE COULD BE A RETALIATION SHOOTING AT
6 ONE OF OUR PARKS. WE IMMEDIATELY CONTACTED O.P.S. AND I'LL LET
7 THEM ADDRESS THAT SIDE AND WHAT INFORMATION AND WHAT THEY DID
8 WITH IT. BUT THEN WE ALSO PROCEEDED, ON OUR PARK SIDE, TO
9 INFORM ALL OF OUR STAFF TO IMMEDIATELY PROVIDE FOR THEIR
10 SAFETY AND THEN TO HAVE THE STAFF DEAL WITH EACH OF THE
11 PROGRAMS THAT WERE OCCURRING IN THAT PARK THROUGHOUT THE DAY
12 SO THAT THE PEOPLE PARTICIPATING IN THE PROGRAM WOULD BE
13 SUFFICIENTLY PROTECTED. SO WE'RE TAKING A PROACTIVE IMMEDIATE
14 RESPONSE. I WAS PERSONALLY IN CONTACT WITH THE ASSISTANT
15 DIRECTOR FOR THAT AGENCY TO MAKE SURE THAT THESE STEPS WERE
16 TAKEN CARE OF ON OUR SIDE TO PROTECT OUR STAFF AND TO PROTECT
17 OUR PATRONS. AND THEY ARE THEN TO SHARE THAT INFORMATION WITH
18 THE OFFICE OF PUBLIC SAFETY SO THAT THAT PARK WOULD BE SECURE.
19 THAT'S ONE EXAMPLE OF HOW WE TOOK THIS INFORMATION
20 IMMEDIATELY, REACTED AND I DON'T KNOW IF O.P.S...

21

22 **SUP. ANTONOVICH:** WERE YOU ABOUT THE O.P.S. SURVEY THAT WAS
23 BEING DONE?

24



**The Meeting Transcript of
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1 **RUSS GUINEY:** I'M NOT PARTICULARLY AWARE OF AN OVERALL SURVEY
2 BUT CHIEF YORK AND I HAVE HAD DIALOGUE ON DEVELOPING MORE
3 INFORMATION FOR THEM ON EACH OF OUR PARKS.

4

5 **SUP. ANTONOVICH:** ON THE SURVEY...

6

7 **MARGARET YORK:** THE SURVEY...

8

9 **SUP. BURKE:** THE SHERIFF'S SURVEY IS A DIFFERENT THING. ISN'T
10 THAT THE SHERIFF'S SURVEY YOU'RE TALKING ABOUT?

11

12 **MARGARET YORK:** IT'S THE FLORENCE-FIRESTONE COMMUNITY
13 ENHANCEMENT TEAM SURVEY AND I DON'T BELIEVE PARKS AND
14 RECREATION HAVE BEEN A PART OF THAT ENHANCEMENT...

15

16 **RUSS GUINEY:** WE'RE A PART OF THE ENHANCEMENT PROJECT. THE
17 SURVEY WAS NOT OUR COMPONENT BUT WE HAVE PARTICIPATED ON THE
18 FLORENCE-FIRESTONE TEAM AND I AM AWARE OF A COMMUNITY SURVEY
19 AT FLORENCE-FIRESTONE, SUPERVISOR. I WASN'T CLEAR THAT THAT'S
20 SPECIFICALLY WHAT YOU WERE REFERRING TO. SO WE ARE AWARE OF
21 THAT SURVEY. WE ARE PARTICIPATING IN THE FLORENCE-FIRESTONE
22 ENHANCEMENT TEAM.

23

24 **SUP. BURKE:** MADAM CHAIR?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA, CHAIR:** BUT IT'S NOT ABOUT ONE COMMUNITY; IT'S
2 ABOUT PROBLEMS THROUGHOUT OUR PARKS, GUYS. DATA. YOU KNOW WE
3 CAN GET THAT TOMORROW. I MEAN, LOOK AT HOW PATHETIC THIS-- YOU
4 GUYS-- YOU KNOW, YOU DEPARTMENTS THAT ARE SUPPOSED TO BE
5 LEADERS IN THE AREA OF PUBLIC SAFETY AND PARK RESOURCES,
6 YOU'RE TALKING TO FIVE SUPERVISORS THAT HAVE JUST, IN THE
7 BUDGET, GAVE MAJOR DOLLARS TO OUR PARKS AND IN OTHER AREAS AS
8 WELL IN O.P.S. AS WELL, AND, I MEAN, WE WANT YOU TO CREATE A
9 STRATEGY FOR SAFETY FOR OUR PATRONS. AND YET YOU GIVE ME A
10 REPORT THAT YOU'RE GOING TO GET A REPORT THAT WILL GET US A
11 REPORT, EVENTUALLY WE'RE GOING TO HAVE A REPORT.

12

13 **MARGARET YORK:** SUPERVISOR MOLINA, EVERY WEEK WE GIVE TO EACH
14 OF THE OFFICES AND ALSO TO YOUR STAFF MEMBERS A WEEKLY REPORT
15 OF ALL OF THE INCIDENTS OF CRIME...

16

17 **SUP. MOLINA, CHAIR:** WHICH IS WHY YOU DON'T NEED DATA
18 COLLECTION BECAUSE WE HAVE IT IN OUR OFFICE FOR OUR PARKS AND
19 IT COULD BE DONE BY TOMORROW AT NOON. YOU COULD MEET, YOU
20 COULD FIGURE OUT THESE ARE THE 15 THINGS THAT PEOPLE WANT FROM
21 US. HOW DO WE GET FROM THERE TO THERE? HOW DO WE ELIMINATE
22 GANG GRAFFITI? HOW DO WE ELIMINATE GANG PRESENCE? HOW DO YOU
23 DO THESE THINGS? THAT'S WHAT WE WANT TO KNOW BECAUSE THE PARK
24 SHOULD BE A SAFE PLACE FOR KIDS TO PLAY, FOR PARENTS TO HAVE
25 PICNICS, FOR CHILDREN TO BE THERE AND THEY CAN'T BE THERE IF



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1 SOMEBODY IS SHOOTING THROUGH A PARK AND A GUY WHO IS PAINTING
2 A BUILDING IN ORDER TO ENHANCE THE PARK GETS SHOT AT. WHAT
3 KIND OF SAFETY IS THAT? YOU GUYS, THESE ARE VERY REAL
4 SITUATIONS. WHY ARE YOU LOOKING AT ME BLANKLY?

5

6 **RUSS GUINEY:** SUPERVISOR, IF I MIGHT COMMENT FROM THE PARK
7 SIDE, WE GREATLY APPRECIATE THE ENHANCEMENT OF OUR BUDGET FROM
8 THE BOARD. WE ARE MOVING RIGHT NOW TO DO THE PROJECTS, LIKE AT
9 SALAZAR PARK FOR PAINTING THE BUILDINGS. WE'RE MOVING MORE
10 MAINTENANCE STAFF INTO THE PARKS...

11

12 **SUP. MOLINA, CHAIR:** THANK YOU BUT THEY'RE BEING SHOT AT.

13

14 **RUSS GUINEY:** YES, SUPERVISOR. THAT'S THE PART WE NEED, THE
15 PARTNERSHIP FROM LAW ENFORCEMENT ON-- ON OUR SIDE, WE ALSO ARE
16 CREATING NEW PROGRAMS BECAUSE WE HAVE ENHANCED RECREATION
17 STAFF AND WE WANT TO CREATE A POSITIVE SIDE FOR KIDS TO BE
18 INVOLVED IN, WHICH IS A LONG-RANGE STRATEGY ON THE GANG ISSUE
19 BUT YOU ARE EXACTLY RIGHT, WE NEED TO HAVE OUR STAFF AND OUR
20 PATRONS NEED TO FEEL SAFE EVERY DAY.

21

22 **SUP. MOLINA, CHAIR:** BUT DON'T YOU THINK THAT ALL OF YOU NEED
23 TO GET TOGETHER IN ONE LITTLE ROOM, MAYBE EVEN AFTER THIS
24 MEETING, COME UP WITH A LITTLE AGENDA OF EVERYBODY GO OUT AND
25 GATHER ALL OF THIS DATA SO WE DON'T HAVE TO WAIT UNTIL



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1 SEPTEMBER AND MAYBE IN A COUPLE WEEKS YOU COULD COME BACK WITH
2 SOME VERY SPECIFIC THINGS OF WHAT ARE GOING TO BE DONE. NOW, I
3 ALREADY KNOW WHAT NEEDS TO BE DONE FOR THE MOST PART. WE'VE
4 BEEN WORKING ON THIS BUT IT'S GOING TO FORCE SOME
5 COLLABORATION. WE ALWAYS HAVE TO KNOCK YOU GUYS AROUND TO GET
6 TOGETHER AND MEET AND LOOK AT THE RESOURCES THAT YOU
7 COLLECTIVELY ALL HAVE AND THE DUTIES THAT YOU HAVE. THERE'S NO
8 REASON THAT AN O.P.S. OFFICER SHOULD WALK THROUGH A PARK
9 WITHOUT REPORTING GRAFFITI. THERE IS NO REASON THAT AN
10 EMPLOYEE SHOULD NOT REPORT HIS OWN GRAFFITI AND FIND A
11 MAINTENANCE CREW TO TAKE CARE OF IT. IT IS HAPPENING EVERY
12 SINGLE DAY. I CAN TAKE YOU THROUGH MOST OF MY PARKS AND WE
13 WILL FIND GRAFFITI TODAY THAT NOBODY HAS YET NOTICED AND
14 GRAFFITI IS-- WE ALL KNOW IS A PRECURSOR TO ANY KIND OF GANG
15 VIOLENCE OR GANG ACTIVITY. WHY ARE YOU TAKING US THROUGH THIS
16 KIND OF PATHETIC "WE'RE ALL GOING TO GET TOGETHER AND DO IT"?
17 I MEAN, YOU KNOW WE ARE DESPERATE FOR SOME ANSWERS LET ALONE
18 LEADERSHIP.

19

20 **MARGARET YORK:** YOU KNOW, AND SUPERVISOR MOLINA, I WOULD NOT
21 WANT TO AND I KNOW YOU'RE NOT LEFT WITH THE IMPRESSION THAT
22 THERE IS NOTHING HAPPENING AT THE PARK...

23

24 **SUP. MOLINA, CHAIR:** THERE IS NOTHING HAPPENING AT THE PARK. WE
25 ARE ON PUBLIC TELEVISION. YOU HAVE TOLD ME NOTHING THAT IS



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1 GOING ON, NOT ONE THING. YOU'RE GATHERING DATA, YOU'RE IN THE
2 PROCESS OF DOING SOMETHING AND YOU'RE GOING TO COME BACK IN
3 SEPTEMBER WITH POTENTIALLY A PLAN BUT YOU MAY COME BACK WITH
4 SAYING, "WE NOW NEED TO DO THE FOLLOWING 62 MORE THINGS BEFORE
5 WE CAN COME BACK TO YOU."

6

7 **MARGARET YORK:** SINCE THE SHOOTING IN THE SALAZAR PARK, WE HAVE
8 BEEN, BEYOND THE NORMAL RESOURCES THAT WE HAVE FOR THAT PARK,
9 WE HAVE BEEN COMMITTING 15 HOURS OF OVERTIME PER DAY FOR
10 SALAZAR AND IN CITY...

11

12 **SUP. MOLINA, CHAIR:** SO WHAT DOES YOUR OFFICER DO DURING THOSE
13 15 HOURS OF OVERTIME AT SALAZAR? CAN YOU TELL ME ONE THING
14 THAT THEY DO BESIDES WALK AROUND WITH A GUN ON?

15

16 **MARGARET YORK:** I'LL LET CAPTAIN ROBOCCA ADDRESS THAT.

17

18 **CAPTAIN MICHAEL ROBOCCA:** CAPTAIN MICHAEL ROBOCCA. WHAT THEY DO
19 IS THEY CONTACT AS MANY PEOPLE AS THEY CAN AND THEY'RE
20 REQUIRED TO PATROL THE SURROUNDING AREAS BECAUSE IT'S NOT JUST
21 GOING TO BE WITHIN THE BOUNDARIES OF THE PARK.

22

23 **SUP. MOLINA, CHAIR:** DO THEY KNOW ANY OF THESE GANG MEMBERS?

24



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1 **CAPTAIN MICHAEL ROBOCCA:** YES, MA'AM, THEY'RE ACTIVELY INVOLVED
2 WITH A LOT OF THE GANG.

3

4 **SUP. MOLINA, CHAIR:** AND WHAT ARE THEY DOING WITH THEM?

5

6 **CAPTAIN MICHAEL ROBOCCA:** WHEN WE HAVE CRIMINAL ACTIVITY, WE
7 TAKE THEM TO JAIL.

8

9 **SUP. MOLINA, CHAIR:** OH, YOU THINK THEY'RE GOING TO DO IT IN IN
10 FRONT OF YOU?

11

12 **CAPTAIN MICHAEL ROBOCCA:** AND, AGAIN, WHAT WE'RE TRYING TO DO,
13 AS MUCH AS POSSIBLE, IS F.I. THEM AND PUT THEM INTO THE CAL
14 GANG SYSTEM, WHICH ALL OF OUR PEOPLE ARE CERTIFIED TO DO.

15

16 **SUP. MOLINA, CHAIR:** HAVE YOU CONTACTED THE PROBATION OFFICERS
17 FOR THESE LITTLE PUNKS YET? I HAVE THE NAME OF THE PROBATION
18 OFFICER FOR EVERY ONE OF THE GANG MEMBERS.

19

20 **CAPTAIN MICHAEL ROBOCCA:** I BELIEVE OUR OFFICERS ARE
21 INVOLVED...

22

23 **SUP. MOLINA, CHAIR:** BE A GREAT COLLABORATION WITH THE
24 PROBATION DEPARTMENT.

25



**The Meeting Transcript of
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1 **SUP. BURKE:** THEY'RE SUPPOSED TO BE PART OF THIS.

2

3 **SUP. MOLINA, CHAIR:** I KNOW, BUT YOU THINK THEY'D WORK
4 TOGETHER, YVONNE.

5

6 **SUP. BURKE:** ABSOLUTELY. MAY I JUST-- I REASON I INTRODUCED
7 THIS MOTION WAS THAT HELEN KELLER PARK, THE COACH WAS HAVING
8 TO DEAL WITH THE GANG MEMBERS, THE COACH THERE IN THE PARK,
9 RATHER THAN HAVING ASSISTANCE FROM PROBATION, OFFICE OF PUBLIC
10 SAFETY AND, YOU KNOW, I DON'T KNOW WHETHER OR NOT THE PEOPLE
11 WHO WERE THE OTHER STAFF PEOPLE THERE-- HELEN KELLER PARK,
12 MAYBE-- AND MR. GUINEY, YOU MAY WANT TO RESPOND TO THIS BUT
13 THIS IS THE REASON WE INTRODUCED IT. HE-- THEY WERE UNABLE TO
14 EVEN HAVE ACTIVITIES BECAUSE THE GANG MEMBERS PREVENTED THEM
15 FROM HAVING ANY OF THEIR ACTIVITIES WITH THE STUDENTS AND WITH
16 THE KIDS AND THE PARENTS WERE AFRAID FOR THE CHILDREN TO COME
17 IN. AND I'D BE VERY INTERESTED IN WHETHER OR NOT ALL OF THAT
18 INFORMATION HAS BEEN SHARED WITH THE TASK FORCE. YOU KNOW WHAT
19 I THINK HAS TO HAPPEN AND HOW THIS SHOULD BE APPROACHED, YOU
20 HAVE A LIST OF ALL OF THE SHOOTINGS OR CRIMINAL ACTIVITY IN
21 ANY OF THE PARKS. THAT SHOULD HAVE BEEN AT THE FIRST MEETING.
22 ALL, FOR THE LAST YEAR, ALL OF THE ACTIVITY, ALL OF THE DRUG
23 ACTIVITY THAT IS GOING ON, THE PEOPLE WHO ARE THE STAFF PEOPLE
24 IN EACH ONE OF THE PARKS, THEY KNOW IT, THE OFFICE OF PUBLIC
25 SAFETY SHOULD HAVE SOME IDEA BUT ALL OF THAT INFORMATION AND



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1 IT SEEMS TO ME IT'S A TWO-TIER ISSUE. FIRST OF ALL, IT'S THE
2 PARKS WHERE WE'RE HAVING SHOOTINGS, GAMBLING, DRUGS AND
3 INTIMIDATION RIGHT AT THE TOP. THEN YOU HAVE THE SECOND TIER
4 WHERE YOU DON'T NECESSARILY HAVE ANY SHOOTINGS THAT HAVE TAKEN
5 PLACE BUT WHAT YOU HAVE IS GANG MEMBERS WHO ARE AROUND AND WHO
6 ARE INTIMIDATING. BUT I THINK THAT-- AND THAT'S ONE OF THE
7 THINGS THAT WE HAVE TO ADDRESS AND PARK-- THE PARK STAFF KNOW
8 ABOUT THIS AS WELL, BUT THE PUBLIC-- OFFICE OF PUBLIC SAFETY
9 SHOULD KNOW. BUT THE CRUCIAL, IMMEDIATE THING IS WE HAVE TO
10 STOP SOME OF THIS SHOOTING, GAMBLING, DRUGS AND ALL OF THOSE
11 THINGS THAT ARE GOING ON AND WE HAVE TO BRING EVERYBODY IN TO
12 WORK ON IT. NOW, OF COURSE, WHAT HAPPENS IS JUST LIKE WHAT
13 HAPPENED AT SALAZAR, WHEN WE HAVE THE SHOOTING, LIKE WE HAD
14 ONE OVER AT TED WATKINS WHERE THE PARENTS-- WAS A PARENT SHOT
15 OR WAS IT THE CHILD THAT WAS SHOT THERE? THIS WAS NEAR THE
16 SWIMMING POOL.

17

18 **RUSS GUINEY:** I DON'T THINK THAT WAS AT TED WATKINS.

19

20 **SUP. BURKE:** IT WASN'T AT TED WATKINS, THAT WAS AT A DIFFERENT
21 PARK?

22

23 **RUSS GUINEY:** CORRECT.

24



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The Los Angeles County Board of Supervisors

1 **SUP. BURKE:** BUT WHEN SOMETHING LIKE THAT HAPPENS, WE KNOW
2 EVERYONE SWARMS IN BUT WE HAVE TO HAVE IT CONSISTENTLY GOING
3 ON BECAUSE WE KNOW WE DON'T WANT ANY MORE OF THIS TO HAPPEN
4 AND WE DON'T NEED ANY MORE OF IT TO HAPPEN THIS YEAR. SO I
5 REALLY THINK THAT YOU NEED TO GET TOGETHER. I AGREE WITH
6 SUPERVISOR MOLINA. IT'S SO BAD THAT WE'VE GOT TO DO SOMETHING
7 AND WE SHOULD MOVE ON IT RIGHT AWAY.

8

9 **SPEAKER:** WELL, SUPERVISOR BURKE, IF I MAY, CONCERNING THE
10 HELEN KELLER PARK AND THE FOOTBALL PRACTICES AND STUFF, WE'VE
11 MET WITH THEM LAST YEAR AND THIS YEAR AND WE'VE SENT PATROLS
12 OUT AS OFTEN AS WE CAN. SOME OF THE STUFF THAT'S DESCRIBED
13 ISN'T ALWAYS THERE WHEN THE OFFICERS ARE AROUND. THEY'RE
14 TRYING TO STAY IN THE PARK DURING THE HOURS THAT THEY'RE
15 ACTUALLY PRACTICING.

16

17 **SUP. ANTONOVICH:** MAYBE THE OFFICERS HAVE TO BE THERE LONGER.

18

19 **SUP. BURKE:** RIGHT. OR IF YOU NEED MORE OFFICERS ASSIGNED, YOU
20 NEED TO COME UP WITH THAT OR, YOU KNOW, AND WE'VE HAD, IN SOME
21 INSTANCES WHERE WE HAD TO HAVE OFFICERS SITTING ALL DAY.

22

23 **SPEAKER:** AND WE HAVE.

24

25 **SUP. BURKE:** IN SOME OF THEM.



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1

SPEAKER: AND ALSO WHAT WE'VE DONE IS, LAST YEAR, WE MET WITH JOHN WICKER, FRANK GONZALEZ AND BOYT HERAN AND SET UP DIALOGUE. AND WE'VE ACTUALLY WENT OUT AND SPOKE TO ALL OF THE SUPERVISORS IN PARKS AND RECREATION AND GAVE THEM TRAINING IN WHAT TO DO IF YOU COME ACROSS A CRIME, WHO TO REPORT IT TO, OURSELVES, THE SHERIFF'S DEPARTMENT, WHOEVER THE CASE MAY BE, AND ALSO TO INCLUDE GANG IDENTIFICATION AND STUFF. THAT'S WHAT WAS ASKED FOR. SINCE THE SALAZAR SHOOTING, THEY'VE ALSO ASKED FOR-- THAT WE DO THE SAME TYPE OF TRAINING, ONCE WE DEVELOP IT, FOR THE MAINTENANCE WORKERS AND OTHER THAN THE PARKS AND RECREATION STAFF.

13

MARGARET YORK: I THINK WE SHOULD ALSO TALK ABOUT CAL GANGS AND WHAT OUR OFFICERS-- OUR OFFICERS HAVE BEEN TRAINED TO RECOGNIZE INFORMATION THAT PERTAINS PARTICULARLY TO GANG MEMBERS AND GANG INVOLVEMENT. AS YOU KNOW, THERE'S A DATABASE THAT THE INFORMATION IS CONTAINED IN THAT NOT ONLY PROVIDES GANG INTELLIGENCE TO US BUT THE INFORMATION THAT WE INPUT ALSO PROVIDES INFORMATION TO OTHERS. AND SO IF WE HAVE INFORMATION THAT COULD BE TERMED AS GANG INTELLIGENCE IN THE PARKS, THEN WE ALSO ARE AUTHORIZED TO PUT THAT INFORMATION IN THE DATABASE THAT'S SHARED WITH THE SHERIFF'S DEPARTMENT, IT'S SHARED WITH L.A.P.D., IT'S SHARED WITH PROBATION, IT'S SHARED WITH OTHER AGENCIES.



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1

2 **SUP. BURKE:** SUPERVISOR MOLINA, I DON'T THINK THAT THAT'S THE
3 FIRST STAFF PERSON THAT'S BEEN SHOT IN ONE OF OUR PARKS.

4

5 **SUP. MOLINA, CHAIR:** I KNOW.

6

7 **SUP. BURKE:** WE'VE CERTAINLY HAD A PERSON WHO'S A PARAPLEGIC...

8

9 **SUP. MOLINA, CHAIR:** IT'S JUST THE FIRST ONE I'VE [INAUDIBLE]
10 ABOUT.

11

12 **SUP. BURKE:** ...FROM JESSIE OWENS AND THAT WAS PROBABLY ONE OF
13 THE TRAGEDIES-- A 23-YEAR-OLD LEAVING WORK. SO THAT IS A
14 UNFORTUNATE, HORRIBLE INCIDENT THAT HAPPENED AT SALAZAR AND
15 YOU WOULD THINK THAT, SINCE WE'VE HAD THESE EXPERIENCES
16 BEFORE, THAT THAT COULDN'T HAPPEN AND WE DO HAVE TO PROTECT
17 OUR STAFF.

18

19 **SUP. MOLINA, CHAIR:** BUT DO YOU THINK THAT THEY WOULD HAVE ONE
20 POLICY IN PLACE THAT THEY WOULD GO INTO SOME KIND OF A ROBOTIC
21 MOTION TO KNOW EXACTLY WHAT TO DO.

22

23 **SUP. BURKE:** RIGHT.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA, CHAIR:** WE'VE HAD TO POINT THE WAY, WE HAD TO PUSH
2 THEM TOGETHER, WE HAD TO ORGANIZE THEM BECAUSE-- IT'S REALLY
3 VERY PATHETIC OF FOLKS. IT REALLY IS. I REALLY SUGGEST THAT,
4 BEFORE TODAY, YOU MAYBE SIT DOWN AND GET TOGETHER AND THINK
5 ABOUT ORGANIZING A MEETING FOR TOMORROW MORNING, LOOKING AT
6 MORE URGENTLY. I DON'T KNOW IF WE CAN EXPRESS OURSELVES OR
7 EXPRESS ANY FURTHER FRUSTRATION ABOUT THE LACK OF LEADERSHIP
8 OF THIS TASK FORCE.

9

10 **ROGER GRANBO:** UNDERSTOOD, SUPERVISOR, AND I WILL MAKE SURE
11 THAT THAT HAPPENS.

12

13 **SUP. MOLINA, CHAIR:** THANK YOU, SIR. ANYTHING ELSE?

14

15 **SUP. BURKE:** THAT'S ALL.

16

17 **SUP. MOLINA, CHAIR:** WE DO HAVE ONE PERSON THAT WISHES TO
18 ADDRESS US. ETHEL L. JOHNSON. MISS JOHNSON, IF YOU'D JOIN US.

19

20 **ETHEL L. JOHNSON:** GOOD MORNING, SUPERVISORS.

21

22 **SUP. MOLINA, CHAIR:** GOOD MORNING.

23

24 **ETHEL L. JOHNSON:** HOW ARE YOU TODAY?

25



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1 **SUP. MOLINA, CHAIR:** JUST FINE.

2

3 **ETHEL L. JOHNSON:** THAT'S GOOD. I JUST LEFT SACRAMENTO AND I'M
4 GOING TO ASK A FAVOR. WE DO HAVE PRISONS. THIS IS A COUNTY
5 FACILITY. THIS IS COUNTY DEPARTMENT. I'M IN MARTIN LUTHER
6 KING'S DISTRICT, IN THE SECOND DISTRICT AND THE C.E.O. IS
7 TRYING THEIR BEST TO DO THE BEST THEY CAN TO GET PEOPLE IN.
8 THEY NEED HELP. I WENT TO VACAVILLE. I HAVE A SON IN PRISON
9 AND THEY DIDN'T HAVE ANY HELP. NO VISITORS, THE SHERIFF WAS
10 UNWARE THAT I WAS COMING OR ANYTHING AND THAT'S ABOUT 300
11 MILES, 400 MILES. AND I SAID, THEY SAID, "AREN'T YOU ON THE
12 COUNTY BOARD?" I SAID, "I'M JUST A ALTERNATE." SAYS, "YEAH,
13 WELL, WE NEED SOME HELP DOWN HERE." THIS IS A PRISON, A
14 FACULTY, A MEDICAL FACULTY. I'M ASHAMED TO WALK THE STREETS.
15 I'VE WORKED FOR U.S. MEDICAL CENTER. BEAUTIFUL HOSPITAL.
16 COUNTY. I WORKED-- I DID MY INTERNSHIP AT MARTIN LUTHER KING
17 AT HARBOR AND IT REALLY MAKES ME FEEL REALLY EMBARRASSED
18 BECAUSE YOU GUYS ARE THE COUNTY BOARD OF SUPERVISORS. I HAVE
19 NOTHING AGAINST EITHER ONE OF YOU. MR. KARZARSKI, YOU ARE ONE
20 PERSON THAT THEY REALLY BELIEVE IN AS FAR AS BEING DIRECTED
21 CONGRESSIONAL DOWN IN SACRAMENTO, AS FAR AS THE CORRECTIONAL
22 OFFICERS AND CORRECTIONAL, THE BOARD, THE BOARD OF PAROLE.
23 IT'S A TEAM. IT COULD BE A TEAM. THOSE GUYS ARE IN THERE FOR
24 LIFERS. SOME OF THEM GOT THE DEATH PENALTY. BUT IF WE ALL WORK
25 TOGETHER, I ALWAYS ASK YOU THAT, YOU KNOW? NOBODY COMES IN,



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1 WALK IN, SAY, "WELL, HEY, I'M GOING TO SEE HOW THESE GUYS ARE
2 DOING." THESE ARE TWO DEATHS IN THE INMATES AND I WORK FOR
3 SYBIL. S.B.I. GANG DETAIL. GANGS PUT DOWN WHATEVER THEY WANT
4 AS FAR AS GRAFFITI ALL OVER. IT USED TO BE WE DIDN'T HAVE ANY
5 AT ALL BUT DO YOU KNOW THEY PAY FOR IT? BUT IF YOU PUT THE
6 GANGS TO WORK, WE GOT JOBS RIGHT NOW, ASSISTANT SHERIFFS IS
7 NEEDED. I GOT THE JOB LIST. WE NEED CREW. SHERIFFS. IN THE
8 FACILITY. IN THE CORRECTIONAL FACILITIES RIGHT NOW. I GOT THE
9 PROGRAM. NOW, FRIENDS OUTSIDE, IT TELLS YOU NOBODY SAYS
10 ANYTHING ABOUT FRIENDS OUTSIDE. THERE'S ONE IN LONG BEACH IN
11 KNABE'S AREA, ONE IN PASADENA WHERE I LIVED AT AND ONE IN THE
12 WATTS AREA. IF THEY GET A CHANCE TO-- TO TRY TO WORK WITH
13 FRIENDS OUTSIDE, THAT MEANS COUNSELING THE INMATES, THAT MEANS
14 COUNSELING GANG MEMBERS, THAT MEANS VOLUNTEER WORK SO THEY CAN
15 DO BETTER...

16

17 **SUP. MOLINA, CHAIR:** PLEASE SUMMARIZE, MISS JOHNSON.

18

19 **ETHEL L. JOHNSON:** CAN I?

20

21 **SUP. MOLINA, CHAIR:** PLEASE SUMMARIZE.

22

23 **ETHEL L. JOHNSON:** OKAY. WHAT I'M SAYING, CAN'T WE GET A
24 PROGRAM AS FAR AS EX-CONS, EX-FELONS THAT'S ABOUT TO BE



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The Los Angeles County Board of Supervisors**

1 RELEASED FROM PRISON? IT'S A LAW AGAINST KEEPING PRISONERS IN
2 PRISON THAT HAS A MEDICAL.

3

4 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH, MISS JOHNSON. ALL
5 RIGHT.

6

7 **ETHEL L. JOHNSON:** I APPRECIATE IT. I JUST CAME FROM
8 SACRAMENTO. I GOT A LETTER...

9

10 **SUP. MOLINA, CHAIR:** THANK YOU.

11

12 **ETHEL L. JOHNSON:** AND I'LL BRING IT TO YOU.

13

14 **SUP. MOLINA, CHAIR:** THANK YOU.

15

16 **ETHEL L. JOHNSON:** I GOT A LETTER FROM THE GOVERNOR.

17

18 **SUP. MOLINA, CHAIR:** THANK YOU, MISS JOHNSON. THAT CONCLUDES
19 THAT ITEM. THAT'S A RECEIVE AND FILE ITEM. HOPEFULLY THEY'RE
20 GOING TO GO OVER AND GET SOME WORK TOGETHER FOR US ON THAT
21 ONE. ALL RIGHT. NEXT ITEM IS, WE HAVE A SET ITEM AT 11:30,
22 WHICH IS DREW MEDICAL CENTER. IF THEY COULD JOIN US. WE HAVE
23 DR. GARTHWAITE TO PRESENT A REPORT.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **DR. THOMAS GARTHWAITE:** SUPERVISORS, WE ARE HERE TO REPORT ON
2 THE PROGRESS OF DREW UNIVERSITY AND MEETING VARIOUS
3 REQUIREMENTS. THE ORIGINAL MEMO THAT LOOKED AT FIVE SPECIFIC
4 CRITERIA AS SORT OF THE MINIMUM BAR WHICH THE DEPARTMENT AND
5 THE COUNTY WOULD CONTINUE AND RENEW THE DREW AFFILIATION
6 AGREEMENT WAS SET TO COME IN LATE AUGUST BUT, BECAUSE OF THE
7 PLAN-- THE PLANNED DISCUSSION NEXT WEEK WITH REGARDS TO THE
8 FUTURE OF KING DREW MEDICAL CENTER AND ITS ACADEMIC FOOTPRINT
9 AS WELL AS ITS CLINICAL FOOTPRINT, WE THOUGHT IT WAS IMPORTANT
10 TO UPDATE THE BOARD ON THE PROGRESS IN MEETING THOSE FIVE
11 CRITERIA IN ADVANCE OF THAT MEETING. WITH ME IS DR. BRUCE
12 CHERNOF, WHO IS THE SENIOR MEDICAL DIRECTOR FOR CLINICAL
13 AFFILIATIONS AND IT'S HIS JOB TO MONITOR THE ONGOING
14 AFFILIATIONS WITH OUR MEDICAL SCHOOLS AND HE'LL JUST SUMMARIZE
15 THE PROGRESS IN MEETING THESE FIVE CRITERIA AND THEN WE AND
16 OFFICIALS FROM DREW UNIVERSITY I KNOW ARE HERE AND LOOKING
17 FORWARD TO YOUR QUESTIONS. THANK YOU.

18

19 **DR. BRUCE CHERNOF:** SUPERVISORS, I'D LIKE TO TAKE THIS
20 OPPORTUNITY TO WALK YOU THROUGH THE FIVE BULLETS AND DREW'S
21 EFFORTS TO MEET THOSE FIVE REQUIREMENTS. THE FIRST BULLET
22 FOCUSED ON THE APPOINTMENT OF A PERMANENT PRESIDENT AND/OR
23 DEAN OF THE COLLEGE OF MEDICINE AND THE DEPARTMENT IS REALLY
24 PLEASED AND HEARTENED BY THE NEW LEADERSHIP THAT DREW HAS
25 IMPLEMENTED IN THIS AREA. DR. TOM YOSHIKAWA, WHO WAS APPOINTED



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1 TO THE POSITION OF PROVOST AND CHIEF OPERATING OFFICER, WHICH
2 IS THE DAY-TO-DAY OPERATIONAL ROLE IN THE UNIVERSITY AND WE'VE
3 SEEN REALLY SIGNIFICANT CHANGES SINCE THIS APPOINTMENT AS OF
4 JULY 1ST. DR. YOSHIKAWA THEN APPOINTED DR. EDELSTEIN AS THE
5 ACTING DEAN FOR THE COLLEGE OF MEDICINE. WE'RE HAPPY TO
6 ANNOUNCE THAT THEY PUT IN PLACE A VIGOROUS SEARCH PROCESS.
7 THERE ARE TWO CANDIDATES AT THIS POINT FOR THE DEAN'S
8 POSITION, THEY'RE BOTH EXTERNAL CANDIDATES TO THE SCHOOL AND,
9 BASED ON GUIDANCE WE'VE RECEIVED FROM THE SCHOOL TODAY, WE
10 EXPECT AN APPOINTMENT BEFORE THE END OF THE MONTH. THE SECOND
11 BULLET FOCUSED ON THE COMPLETION OF A COMPREHENSIVE EVALUATION
12 OF THE ORGANIZATIONAL STRUCTURE AND ADMINISTRATIVE LEADERSHIP
13 OF THE UNIVERSITY, PARTICULARLY AS IT PERTAINS TO THE MEDICAL
14 SCHOOL AND IMPLEMENTATION OF NECESSARY CHANGES IN ACADEMIC
15 LEADERSHIP. COUPLE OF KEY THINGS HAVE HAPPENED IN THIS AREA.
16 THE FIRST IS WE ARE REALLY PLEASED AND HEARTENED BY THE
17 APPOINTMENT OF DR. NANCY HANNAH AS THE DESIGNATED
18 INSTITUTIONAL OFFICER. THE D.I.O.'S ROLE IS THE OVERSIGHT OF
19 THE TRAINING PROGRAMS RELATIVE TO A.C.G.M.E. ACCREDITATION.
20 SHE HAS DONE A MARVELOUS JOB SINCE SHE HAS STEPPED INTO THIS
21 ROLE, TAKING ON A LEADERSHIP ROLE, ADDRESSING OPEN ISSUES
22 RELATIVE TO TRAINING PROGRAMS. THE BOARD OF TRUSTEES HAS ALSO
23 TAKEN SOME VERY SIGNIFICANT ACTIONS THAT THE DEPARTMENT FEELS
24 ARE OF KEY SIGNIFICANCE. THERE ARE THREE NEW BOARD MEMBERS,
25 ALL OF WHOM HAVE VERY SIGNIFICANT DEPTH IN MEDICAL EDUCATION,



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1 MEDICAL TRAINING PROGRAMS FROM THEIR VARIOUS VANTAGE POINTS.
2 THESE INDIVIDUALS ARE OUTLINED IN MORE DETAIL IN THE MEMO BUT
3 THEY ARE DR. SCHROEDER, DR. BOLGER AND TOM PRISELAC, WHO
4 CURRENTLY SERVES AS THE C.E.O. AT CEDARS-SINAI HEALTH SYSTEM.
5 THERE HAVE BEEN TWO OTHER VERY IMPORTANT APPOINTMENTS AS WELL
6 WHO BRING KIND OF A DIVERSITY TO BOARD EXPERIENCE. THE THIRD
7 IMPORTANT BULLET WAS THE FOCUS ON IMPLEMENTATION OF A
8 COMPREHENSIVE PLAN TO MEET ALL PREVIOUSLY IDENTIFIED
9 A.C.G.M.E. REQUIREMENTS. THE UNIVERSITY HAS TAKEN THREE
10 IMPORTANT STEPS, FROM OUR PERSPECTIVE, TO ADDRESS THIS ISSUE.
11 THE FIRST AND PROBABLY THE MOST IMPORTANT WAS TO RAPIDLY
12 APPOINT A TEAM OF INDIVIDUALS RESPONSIBLE FOR TAKING CONTROL
13 AND ADDRESSING THE A.C.G.M.E. ISSUES AND WE'VE OUTLINED THOSE
14 CHANGES ALREADY. THE SECOND IMPORTANT PIECE OF THE PUZZLE WAS
15 A THOROUGH ANNUAL REPORT. THIS IS AN AREA WHERE THE DEPARTMENT
16 HAD HAD CONCERNS PREVIOUSLY. WE ARE PLEASED TO SAY THAT WE
17 HAVE RECEIVED THE ANNUAL REPORT IN ADVANCE OF THE AUGUST 15TH
18 DUE DATE. IT HAS JUST COME IN. WE HAD ACTUALLY SEEN SOME
19 WORKING DRAFTS OF IT, SO WE HAVE A SENSE FOR ITS CONTENT BUT
20 IT IS UNDER REVIEW CURRENTLY. WE VIEW THIS REPORT, AT THIS
21 POINT, HOWEVER, AS BEING VERY COMPREHENSIVE IN THE
22 COLLABORATION THAT WAS BROUGHT FORWARD AND ITS DEVELOPMENT, I
23 THINK, IS A MARK OF OUR PROGRESS. A COUPLE OF OTHER KEY THINGS
24 THAT THE UNIVERSITY HAS DONE IN THIS AREA ARE LAYING OUT A
25 COMPREHENSIVE PLAN AND WORK ASSIGNMENTS RELATIVE TO PREPARING



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1 FOR A.C.G.M.E. WE'VE SEEN WORKING DRAFTS OF THAT AND ARE ALSO
2 HEARTENED BY THE PROGRESS IN THIS AREA. WE EXPECT A FINAL
3 REPORT BEFORE THE END OF THE MONTH AND HOPEFULLY WE'LL EVEN
4 SEE THAT EARLY. THE FOURTH BULLET FOCUSED ON THE APPOINTMENT
5 OF CHAIRS AND WE'VE SEEN SIGNIFICANT APPOINTMENTS. THE SCHOOL
6 HAS MADE OFFERS TO FOUR CHAIRS. THE COUNTY HAS PLAYED A ROLE
7 IN THE INTERVIEWING OF THOSE CANDIDATES AND KNOWS OF THOSE
8 CANDIDATES. THEY ARE NOW GOING THROUGH THE HUMAN RESOURCES
9 PROCESS ON THE COUNTY SIDE FOR FULL APPOINTMENT. THERE ARE
10 ACTIVE SEARCHES FOR THE OTHER CHAIRS, AS NOTED IN THE
11 DOCUMENT. THE FINAL ELEMENT IS COMPLIANCE WITH ALL REPORTING
12 REQUIREMENTS IN THE CONTRACT, BOTH FOR CONTENT COMPLETENESS
13 AND TIMELINESS. THIS IS AN AREA WHERE WE'VE SEEN DRAMATIC AND
14 SIGNIFICANT IMPROVEMENT. FOR THE FOURTH QUARTER OF 2004, WE
15 HAD MULTIPLE AREAS WHERE REPORTS WERE MISSING AND/OR
16 INCOMPLETE. IN THE FIRST QUARTER OF 2005, WE SAW SOME
17 IMPROVEMENT. SIGNIFICANT IMPROVEMENT BUT STILL WITH SOME AREAS
18 OUTSTANDING. WE ARE PLEASED TO SAY THAT, FOR THE SECOND
19 QUARTER OF 2005, ALL REQUIRED REPORTS HAVE BEEN TIMELY AND
20 COMPLETE, ALL COMMUNICATIONS HAVE BEEN TIMELY AND ALL THE
21 REPORTS WERE RECEIVED IN ADVANCE OF THEIR DUE DATE. FINALLY,
22 THE SCHOOL HAS DONE TWO THINGS VERY IMPORTANT THINGS I'D LIKE
23 TO BRING TO YOUR BOARD'S ATTENTION. THE FIRST IS A REAL EFFORT
24 TO STEP UP IN THE DIRECT SUPERVISION OF FACULTY AND RESIDENTS.
25 TO THAT END, DR. YOSHIKAWA HAS CONVERTED FACULTY TO ONE-YEAR



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1 CONTRACTS, STARTING WITH HIMSELF, AS A WAY OF COMMITTING TO
2 ACTIVE PARTICIPATION AND CHANGE IN THE SCHOOL. THE SECOND
3 MAJOR INITIATIVE, WHICH WE THINK IS VERY IMPORTANT, IS DIRECT
4 MEASURABLE IMPROVEMENT IN RESIDENT SUPERVISION. THE DEPARTMENT
5 HAS COMPLETED AN INDEPENDENT SAMPLING AUDIT USING THE SAME
6 AUDIT THAT WE USE GENERALLY ACROSS ALL THE FACILITIES FOR
7 RESIDENT SUPERVISION AS DOCUMENTED IN THE CHARTS AND HAVE SEEN
8 A VERY SIGNIFICANT IMPROVEMENT SINCE THE CHANGE IN LEADERSHIP.
9 I'LL TURN IT OVER TO DR. GARTHWAITE AT THIS POINT.

10

11 **DR. THOMAS GARTHWAITE:** SO, IN SUMMARY, WE SEE SIGNIFICANT AND
12 DRAMATIC AND ENCOURAGING IMPROVEMENT IN THE RELATIONSHIP WITH
13 DREW UNIVERSITY AND WE WILL COME BACK IN EARLY SEPTEMBER,
14 AFTER WE GET THE FINAL DOCUMENTS AND HAVE HAD A CHANCE TO
15 REVIEW THEM, WITH ANY FINAL RECOMMENDATIONS. BUT WE THOUGHT
16 THAT IT WAS IMPORTANT TO UPDATE THE BOARD ON THE-- ON THE
17 PROGRESS BEING MADE. THANK YOU.

18

19 **SUP. MOLINA, CHAIR:** ALL RIGHT. DR. GARTHWAITE AND DR. CHERNOF,
20 MAYBE YOU CAN JOIN HERE. I THINK IT MAY BE WORTHWHILE TO ALSO
21 ADD INTO THE DISCUSSION THREE OF THE OTHER PEOPLE THAT ARE
22 INVOLVED WITH DREW AND HAVE THEM TESTIFY BEFORE WE ASK
23 QUESTIONS AND THAT WOULD BE MR. BART WILLIAMS, DR. THOMAS
24 YOSHIKAWA AND DR. PATRICK DOWLING. IF THEY WOULD JOIN US.

25



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1 **DR. BART WILLIAMS:** GOOD MORNING, SUPERVISORS. DR. YOSHIKAWA IS
2 PREPARED TO GIVE A MORE DETAILED REPORT THAN THE ONE THAT WAS
3 GIVEN BY DR. CHERNOF OR TO ANSWER ANY QUESTIONS THAT YOU HAVE.
4 THE ONLY OTHER ITEM THAT WE WANTED TO RAISE WITH THE
5 SUPERVISORS IS TO HAVE DR. DOWLING TALK ABOUT THE MORE BROAD
6 QUESTION OF WHY HAVE THE AFFILIATION, WHY IS IT IMPORTANT TO
7 MAINTAIN A TEACHING FACILITY AT DREW? BUT WE'RE HERE TO ANSWER
8 ANY QUESTIONS THAT YOU MAY HAVE AND DR. YOSHIKAWA CAN JUMP
9 INTO IT OR WE CAN ANSWER QUESTIONS AS YOU WISH.

10

11 **SUP. MOLINA, CHAIR:** WHY DON'T WE HAVE DR. YOSHIKAWA PRESENT
12 HIS REPORT.

13

14 **DR. YOSHIKAWA:** THANK YOU, MADAM SUPERVISOR. THE-- I JUST
15 WANTED TO ADD THE STATUS OF OUR DEAN SEARCH, AS DR. CHERNOF
16 MENTIONED, WE ACTUALLY HAVE OFFERED THE POSITION TO A
17 CANDIDATE AS OF YESTERDAY, SO WE'RE HOPING THAT WE WILL GET A
18 RESPONSE AND WE WILL PROCEED WITH THE ACTUAL NEGOTIATIONS. SO
19 WE ANTICIPATE THE COMPLETION OF THAT HOPEFULLY BY THE END OF
20 THE MONTH. THE OTHER ISSUE TO BRING UP IS THE PROGRESS IN
21 TERMS OF ADDRESSING THE A.C.G.M.E. ISSUES. WE HAVE INVITED A
22 NUMBER OF CONSULTANTS, SOME OF WHICH HAVE BEEN RECOMMENDED BY
23 THE DEPARTMENT OF HEALTH SERVICES, AND WE'VE ALSO HAD
24 CONSULTANTS FROM THE UNIVERSITY OF CALIFORNIA SYSTEM AS WELL
25 AS OUTSIDE CONSULTANTS TO ADDRESS MANY OF THE DEFICIENCIES IN



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1 THE PAST FOR OUR A.C.G.M.E. ACCREDITATION, SO WE'RE VERY
2 OPTIMISTIC ABOUT MOVING THAT TIME FRAME. I SHOULD ALSO ADD
3 THAT THE VISIT THAT WAS PROJECTED TO BE IN DECEMBER OF 2005,
4 IT'S PROBABLY GOING TO BE MOVED TO THE MIDDLE OF JANUARY,
5 WHICH WE FOUND OUT RECENTLY. WE SHOULD GET A OFFICIAL
6 CONFIRMATION ON THAT. AND THEN, FINALLY, WE DO WANT TO PROCEED
7 WITH HASTE ON THE ONE-YEAR CONTRACT, AS MENTIONED EARLIER. IN
8 FACT, OUR FIRST CANDIDATE WILL BE THE DEAN IN TERMS OF THE
9 LEADERSHIP AND EVERY OTHER DEAN AND CHAIR WILL BE REQUIRED TO
10 BE INVOLVED WITH A ONE-YEAR CONTRACT AND THEN, SUBSEQUENTLY,
11 WE WILL HAVE ALL FACULTY INVOLVED WITH THE ONE-YEAR CONTRACT
12 BASED ON THEIR PERFORMANCE. THE CONTRACTS WILL BE DEPENDENT ON
13 PERFORMANCE EVALUATION, WHICH WE FEEL IS ESSENTIAL IN ORDER TO
14 GET FULL ACCOUNTABILITY OF EACH OF THE FACULTY MEMBER. THAT
15 ENDS MY REPORT. I'M GLAD TO ANSWER ANY QUESTIONS.

16

17 **SUP. MOLINA, CHAIR:** THANK YOU. DR. DOWLING?

18

19 **DR. PATRICK DOWLING:** GOOD MORNING, MADAM CHAIR AND MEMBERS OF
20 THE BOARD. THANK YOU FOR GIVING ME THIS OPPORTUNITY TO SPEAK.
21 I'M DR. PATRICK DOWLING. I'VE BEEN A VOLUNTEER ON THE BOARD AT
22 DREW UNIVERSITY FOR THE LAST TWO YEARS AND, DURING THAT
23 PERIOD, I'VE SEEN A COMPLETE 180-DEGREE CHANGE ON THE BOARD
24 AND, OF RECENT, I'VE SEEN MAJOR CHANGES IN THE UNIVERSITY
25 LEADERSHIP IN THE HOSPITAL, AS LISTED EARLIER TODAY. I WANTED



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1 TO BRIEFLY STATE THE REASONS FOR HAVING A TEACHING HOSPITAL.
2 FIRST, IT IMPROVES THE OVERALL QUALITY OF CARE; SECOND, IT
3 POPULATES THE IMMEDIATE VICINITY WITH PHYSICIANS; THIRD, IT
4 ATTRACTS FEDERAL AND STATE RESOURCES; AND, FINALLY, IT
5 DEVELOPS RESEARCH THAT IMPACTS CARE AND POLICY. NOW, TO
6 UNDERSTAND DREW UNIVERSITY, THERE ARE FOUR MAJOR COMPONENTS.
7 THE FIRST IS A MAGNET HIGH SCHOOL. A COUPLE OF MONTHS AGO, THE
8 "L.A. TIMES" REPORTED THAT DREW MAGNET HIGH SCHOOL SENDS MORE
9 GRADUATES ON TO THE UNIVERSITY OF CALIFORNIA THAN ANY PUBLIC
10 HIGH SCHOOL IN LOS ANGELES. IN A NEIGHBORHOOD THAT SENDS TOO
11 MANY OF ITS YOUTH ON TO PRISON, THIS IS AN IMPORTANT BEACON OF
12 HOPE STARTED BY DREW FACULTY. THE SECOND IS THE SCHOOL OF
13 SCIENCE AND HEALTH. WE HAVE OVER 200 STUDENTS ENROLLED IN 20-
14 PLUS PROGRAMS. THIS SCHOOL TRAINS LOCAL YOUTH FOR GOOD JOBS
15 AND LOCAL HEALTHCARE INDUSTRY IN FIELDS SUCH AS RADIOLOGY,
16 PSYCHOLOGY, AND SUBSTANCE ABUSE COUNSELORS. THEY'RE GOOD-
17 PAYING JOBS AND IT BUILDS THE NEIGHBORHOOD. THE THIRD IS THE
18 SCHOOL OF MEDICINE. I'M REFERRING TO THE DREW/U.C.L.A. PROGRAM
19 IN MEDICINE. THIS IS 24 MEDICAL STUDENTS A YEAR. WE KNOW, FROM
20 PREVIOUS STUDIES, THEY GO ON TO UNDERSERVED COMMUNITIES AT A
21 MUCH HIGHER RATE THAN ANY OTHER STUDENTS IN THE U.C. SYSTEM.
22 THE FOURTH IS THE RESIDENCY TRAINING PROGRAMS AND GRADUATE
23 MEDICAL EDUCATION. THESE ARE LOCATED AT THE HOSPITAL. WE HAVE
24 OVER 250 INTERN RESIDENTS AND FELLOWS IN TRAINING. THIS IS THE
25 FINAL STEP BECOMING-- TO BECOMING A COMPETENT PHYSICIAN FOR



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1 THE COMMUNITY AND, AS MENTIONED, THEY TEND TO PRACTICE IN
2 NEIGHBORHOODS WHERE THEY TRAIN. THIS IS IMPORTANT BECAUSE
3 WE'VE SUBMITTED DOCUMENTS PREVIOUSLY THAT SHOWS THAT SOUTH
4 CENTRAL L.A. IS CARPETED WITH COMMUNITIES THAT ARE FEDERALLY
5 DESIGNATED AS HEALTH PROFESSIONAL SHORTAGE AREAS FOR PRIMARY
6 CARE, MEANING IT LACKS PHYSICIANS. YOU MAY NOT KNOW THAT BOTH
7 CALIFORNIA AND THE NATION ARE FACING A PHYSICIAN SHORTAGE.
8 CURRENTLY, THERE ARE APPROXIMATELY A HUNDRED THOUSAND
9 RESIDENTS IN TRAINING IN THE COUNTRY, OF WHICH ABOUT 8,900 ARE
10 TRAINING IN THE STATE OF CALIFORNIA OR JUST 8.9%. AS SUCH, WE
11 ARE NOT KEEPING PACE WITH THE POPULATION HERE AND IT'S GOING
12 TO BE A SHORTAGE, WHICH IS GOING TO HURT ALL OF US IN THE
13 FUTURE. I'M NOT HERE TO DEFEND ALL THAT HAS GONE WRONG AT KING
14 DREW MEDICAL CENTER OVER THE YEARS BUT I THINK CLOSING IT AS A
15 TEACHING HOSPITAL IS NOT THE SOLUTION. OUR GOAL IS TO RIGHT
16 SIZE THE PROGRAMS, TO DEVELOP JOINT PROGRAMS WITH NEARBY
17 TEACHING HOSPITALS, SUCH AS HARBOR OR OTHER INSTITUTIONS SUCH
18 AS ST. FRANCIS IN CALIFORNIA, AND TO FINALLY CLARIFY AND FIX
19 THE LEADERSHIP AND OVERSIGHT OF THE HOSPITAL, WHICH I THINK IS
20 BEING DONE. FOUR YEARS AGO THIS WEEK, WATTS AND SOUTH CENTRAL
21 GAINED INTERNATIONAL NOTORIETY AS A COMMUNITY OF PAIN. TODAY,
22 WE HAVE THE OPPORTUNITY TO FIX KING DREW MEDICAL CENTER ONCE
23 AND FOR ALL AND LET IT BECOME INTERNATIONALLY KNOWN AS A
24 INNOVATIVE SOURCE OF URBAN HEALTHCARE AND POLICY. I HOPE WE
25 WILL FOLLOW THIS COURSE. THANK YOU.



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1

2 **SUP. MOLINA, CHAIR:** MR. ANTONOVICH.

3

4 **SUP. ANTONOVICH:** DR. GARTHWAITE, DREW UNIVERSITY HAS DEVELOPED
5 A BLUEPRINT FOR THE FUTURE OF THEIR CURRENT OPERATIONS.

6 HOWEVER, YOUR DEPARTMENT HAS NOT REVIEWED IT AS OF YET?

7

8 **DR. THOMAS GARTHWAITE:** IF YOU REFER TO THE OUTLINE WITH
9 REGARDS TO SPECIFIC RESIDENCIES, WE HAVE TAKEN A BRIEF LOOK AT
10 THAT BUT HAVE SCHEDULED A MEETING WITH DR. YOSHIKAWA AND MR.
11 WILLIAMS LATER THIS WEEK TO GO THROUGH THE DETAILS. SO I THINK
12 IT'S A LITTLE PREMATURE TO TALK MUCH ABOUT IT BUT WHAT WE
13 ANTICIPATE IS TO GO BACK AND FORTH AND HEAR THEIR REASONS AND
14 OUR REASONING AND GO BACK AND FORTH AND DECIDE WHAT OUR
15 ULTIMATE RECOMMENDATIONS MIGHT BE TO THE BOARD.

16

17 **SUP. ANTONOVICH:** WE ALL KNOW THAT THE UNIVERSITY HAS LOST
18 THEIR ACCREDITATION IN RADIOLOGY, SURGERY, NEONATOLOGY AND
19 THREE OTHER OR FOUR OTHER DEPARTMENTS, ANESTHESIOLOGY, FAMILY
20 MEDICINE, ORTHOPEDIC SURGERY, ON PROBATION. SO THE A.C.G.M.E.
21 INSPECTOR WHO WENT OUT, CITED, THERE WERE SEVERAL GRADUATES
22 WHO PERFORMED POORLY ON THEIR CERTIFICATION EXAMS AND IT WAS
23 UNACCEPTABLE, AND THAT'S FROM YOUR ACCREDITING FIRM. WHAT
24 STANDARDS, DR. GARTHWAITE, HAVE YOU ESTABLISHED TO MEASURE



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1 WHETHER DREW UNIVERSITY IS HIRING QUALITY FACULTY AND
2 ATTRACTING QUALITY RESIDENTS?

3

4 **DR. THOMAS GARTHWAITE:** WELL, WE WORK TOGETHER WITH THE
5 UNIVERSITY TO RECRUIT FACULTY AND, SINCE I THINK DR. YOSHIKAWA
6 HAS COME ON BOARD, HE AND I HAVE BOTH TAKEN A PERSONAL
7 INTEREST IN INTERVIEWING CHAIR CANDIDATES AND REVIEWING THEIR
8 CREDENTIALS. AND HE MIGHT WANT TO ADD IN TERMS OF HIS SENSE OF
9 CREDENTIALS. TOM?

10

11 **DR. THOMAS YOSHIKAWA:** CERTAINLY. WITH OUR SEARCH COMMITTEE
12 ACTIVELY INVOLVED, WE'VE BEEN ACTIVELY LOOKING AT EACH OF THE
13 CANDIDATES VERY CAREFULLY. CURRENTLY WE-- OF THE FOUR CHAIR
14 THAT WE'RE PREPARED TO BRING ON BOARD, TWO ARE EXTERNAL
15 CANDIDATES AND SO WE'RE HOPING THAT THAT TYPE OF RECRUITMENT
16 WILL CONTINUE TO OCCUR AND WE'LL END UP CHANGING AND MOVING TO
17 WHERE FACULTY YOU EXPECT. IN ADDITION, OUR DEAN CANDIDATE, AS
18 WE MENTIONED, IS AN EXTERNAL CANDIDATE WHO PREVIOUSLY HAS
19 EXPERIENCE AS A DEAN AND THAT WILL GREATLY IMPROVE OUR CHANCES
20 OF BRINGING IN QUALITY FACULTY.

21

22 **SUP. ANTONOVICH:** DR. GARTHWAITE, IF YOU HAVEN'T REVIEWED THE
23 PLAN, HOW DO YOU KNOW IT'S GOING TO BE-- LET'S SAY, CONTAIN
24 ALL THE NECESSARY STEPS NECESSARY FOR THAT MEDICAL SCHOOL? THE
25 BLUEPRINT.



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1

SPEAKER: THAT'S WHY WE'LL BE COMING BACK TO THE BOARD IN
SEPTEMBER. I MEAN, WE ARE VERY HEARTENED THAT THE REQUIRED
REPORTS, AT THIS POINT, ARE ARRIVING IN ADVANCE OF THEIR DUE
DATE. AN INITIAL EVALUATION SHOWS THEM TO BE MORE THAN
COMPLETE AND COMPREHENSIVE BUT THE DETAIL IS EXTREMELY
IMPORTANT AND WE OWE IT TO YOUR BOARD TO GIVE IT A THOROUGH
REVIEW IN LIGHT OF ALL THE OTHER DATA THEY'VE MADE AVAILABLE
AND WE OWE IT TO THE SCHOOL TO DO THE SAME THING. SO WE WILL
BE BACK IN FRONT OF YOUR BOARD TOWARDS THE END OF THE MONTH.

11

SUP. ANTONOVICH: WE'VE REQUESTED INFORMATION SINCE MARCH 22ND,
HAVE NEVER RECEIVED A DIRECT RESPONSE BUT WHAT STEPS ARE BEING
TAKEN BY THE DEPARTMENT TO ENSURE THAT THE MEDICAL SCHOOL'S
FUTURE VIABILITY IS ABLE TO BE SUSTAINED?

16

DR. THOMAS GARTHWAITE: I THINK THERE'S SEVERAL THINGS THAT ARE
IMPORTANT. ONE IS THAT, IN MAY, WE CAME BACK AND SUGGESTED
THAT WE SEE A CLEAR PLAN OF HOW THEY'RE GOING TO PASS
A.C.G.M.E. WE'VE SEEN DRAMATIC IMPROVEMENTS AND A CLEAR
OUTLINE OF THE PLAN. WE'RE STILL WAITING FOR, I THINK, THE
FINAL PLAN BUT EVERYTHING THAT WE'VE SEEN TO DATE SUGGESTS
THAT THEY HAVE A CLEAR OBJECTIVE, TIME FRAME PLAN, DEADLINES,
ACCOUNTABLE INDIVIDUALS, AND SO FORTH, WHICH IS, WE THINK,
MAKES LOGICAL SENSE AND IS HEADED IN THE RIGHT DIRECTION.



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1

2 **SUP. ANTONOVICH:** ARE THE CHANGES MADE AT DREW ENOUGH,
3 SUBSTANTIALLY ENOUGH FOR THE A.C.G.M.E. TO PASS THE UNIVERSITY
4 ON THEIR NEXT VISIT?

5

6 **DR. THOMAS GARTHWAITE:** IT'S CERTAINLY NEVER GOOD TO SECOND-
7 GUESS OR PREDICT AN ACCREDITING BODY BUT OUR OUTSIDE
8 CONSULTANT THAT WE HIRED WHO HAS EXTENSIVE EXPERIENCE IN THIS
9 REGARD, HAVING MET AND CONSULTED WITH THE NEW LEADERSHIP, IS
10 VERY ENCOURAGED AND I THINK WE SHARE THAT.

11

12 **SUP. ANTONOVICH:** WE ALL KNOW THAT, IF THEY FAIL THE NEXT EXAM,
13 ALL OF THE GRADUATE MEDICAL EDUCATION PROGRAMS WILL BE
14 TERMINATED. SO WHAT IS THE DEPARTMENT'S PLAN TO IDENTIFY THE
15 CORE HEALTHCARE SERVICES THAT WILL CONTINUE AT KING DREW IN
16 CONTRACTING OUT PHYSICIAN SERVICES?

17

18 **DR. THOMAS GARTHWAITE:** IN A FEW AREAS WHERE WE THINK THAT IT
19 IS SOMETHING WE CAN DO RELATIVELY QUICKLY, WE ARE PROPOSING,
20 IN NEXT WEEK'S AGENDA, THAT WE WOULD MOVE TOWARDS CONTRACTING
21 OUT SOME OF THOSE PHYSICIAN SERVICES. THAT WOULD HELP SOLIDIFY
22 ANY CONTINGENCIES WE WOULD HAVE. WE WOULD OBVIOUSLY HAVE TO
23 MOVE BEYOND THAT AND-- IF WE LOST ALL RESIDENCY PROGRAMS.
24 THAT-- SHOULD THERE BE A UNFAVORABLE DECISION, I BELIEVE THERE
25 IS AN APPEAL PROCESS AND A TIME FRAME THAT WOULD ALSO ALLOW US



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1 TO WORK TO BRING ON EITHER FACULTY PHYSICIANS, WHO ARE THERE
2 ALREADY WHO WOULD LIKE TO STAY ON IN A CAPACITY WHERE THEY
3 DELIVER THE CARE AS OPPOSED TO THE SUPERVISING RESIDENTS
4 DELIVERING THAT CARE, AS WELL AS LOOKING AT OTHER OUTSIDE
5 ALTERNATIVES TO BRING OTHER PHYSICIANS ON BOARD.

6

7 **SUP. ANTONOVICH:** AND THE TIME LINE FOR YOUR CONTRACTING OUT
8 THOSE SERVICES, IF THAT WAS THE RESULT OF THEIR FAILURE TO...

9

10 **DR. THOMAS GARTHWAITE:** WELL, WE-- OBVIOUSLY, IF THIS WERE TO
11 OCCUR, SAY, IN JANUARY, AND WE ALL HOPE IT WON'T, THEN WE
12 WOULD HAVE, I THINK, HAVE SEVERAL MONTHS OF APPEALS. DURING
13 THAT TIME FRAME, WE OBVIOUSLY WOULD BE SOLIDIFYING THOSE PLANS
14 AND THEN MOVING TOWARDS BRINGING ON PHYSICIANS OR SIGNED
15 CONTRACTS WITH PHYSICIANS TO DELIVER THE CARE.

16

17 **SUP. ANTONOVICH:** BUT HAVING A DUAL TRACK ACTION PROGRAM NOW
18 WILL ENSURE YOU DON'T HAVE DOWNTIME, WHICH WOULD IMPAIR THE
19 HEALTHCARE DELIVERY FOR THOSE IN NEED.

20

21 **DR. THOMAS GARTHWAITE:** YEAH, AND I THINK THAT'S CORRECT AND WE
22 WILL BE MORE THAN HAPPY TO LAY OUT THE VARIOUS TIME FRAMES AND
23 MAKE THOSE CONTINGENCIES MORE SOLID.

24



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1 **SUP. ANTONOVICH:** IF DREW UNIVERSITY IS CAPABLE OF PERFORMING
2 AT THE LEVEL EXPECTED OF A CONTRACTOR IN THE AREA PROVIDING
3 QUALITY PATIENT CARE, ARE THEY ABLE TO DO THAT NOW?

4

5 **DR. THOMAS GARTHWAITE:** YEAH. WE BELIEVE THAT OF-- FOR THE
6 LAST, I DON'T KNOW, MANY MONTHS, AS WE'VE LOOKED AT VARIOUS
7 CASES OF CONCERN TO US, WE HAVE NOT SEEN PHYSICIAN LAPSES AS
8 BEING MAJOR COMPONENTS OF THE CASES WE'VE IDENTIFIED. THAT'S
9 OVER THE LAST "X" NUMBER OF MONTHS, PROBABLY FIVE OR SIX. SO
10 WE CLEARLY SEE SIGNIFICANT EVIDENCE, AND THIS WAS BORNE OUT BY
11 OUR AUDIT BUT WAS ALSO SEEN WHEN DR. CHERNOF AND I MADE ROUNDS
12 AT KING DREW, THE-- NOT ONLY JUST THE EVIDENCE OF CHARTING BUT
13 THE EVIDENCE OF SUBSTANTIVE CHARTING IN THE SENSE THAT FACULTY
14 PHYSICIANS WERE CLEARLY INVOLVED IN THE DECISION MAKING IN THE
15 CARE OF EACH PATIENT. NOW, I ASSUME THAT THAT'S HAPPENING IN
16 ALL OF OUR FACILITIES BUT THE DOCUMENTATION OF THAT HAS
17 DRAMATICALLY IMPROVED AND THAT'S AN IMPORTANT PIECE BECAUSE
18 MANY PEOPLE SAY, IF YOU DON'T DOCUMENT IT, IT DIDN'T HAPPEN IN
19 HEALTHCARE. THAT ALLOWS OTHER PHYSICIANS WHO COME TO SEE THE
20 THINKING THAT GOES ON IN THE CARE OF THE PATIENT. SO I THINK
21 WE HAVE OBJECTIVE EVIDENCE, BOTH TO PHYSICIANS RANDOMLY
22 PULLING 100 CHARTS OR SO AND THEN SENDING OUT SOME NURSES WITH
23 CRITERIA TO REVIEW CHARTS, I THINK WE SEE SIGNIFICANT
24 IMPROVEMENT, QUALITY DECISION MAKING THAT'S GOING ON AT THE
25 PRESENT TIME.



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1

2 **SUP. ANTONOVICH:** WHAT STANDARD ARE YOU USING TO ENSURE THAT
3 THE UNIVERSITY AND THE COUNTY'S RELATIONSHIP AND THOSE
4 STANDARDS ARE BEING SUSTAINED?

5

6 **DR. THOMAS GARTHWAITE:** WE'LL CONTINUE TO DO THE MONITORS.
7 WE'VE PUT THE SUPERVISION MONITORS IN PLACE. WE HAVE AN
8 ENORMOUS NUMBER OF QUALITY IMPROVEMENT MECHANISMS IN ALL OF
9 OUR HOSPITALS. THIS WEEK, WE TRAINED I THINK 30 OR 40 OF OUR
10 STAFF ON PATIENT SAFETY. WE BROUGHT IN OUTSIDE TRAINERS AND
11 MOVED THAT FORWARD ACROSS THE DEPARTMENT. THAT INCLUDED PEOPLE
12 FROM KING DREW MEDICAL CENTER. AND WE'RE WORKING AS HARD AS WE
13 CAN TO HIRE THE BEST PEOPLE. THE RECRUITS THAT WE HAVE-- THAT
14 DR. YOSHIKAWA TALKED ABOUT IN THE CHAIR POSITIONS, I'VE MET, I
15 THINK, ALL OF THEM AND THESE ARE NOT JUST INDIVIDUALS TO FILL
16 A SLOT. THESE ARE INDIVIDUALS THAT WE BELIEVE ARE PART OF A
17 BETTER FUTURE FOR KING DREW.

18

19 **SUP. ANTONOVICH:** YOUR AUGUST 5TH MEMO INDICATED THAT YOU
20 RECOMMENDED RESTRUCTURING THEIR TRAINING PROGRAMS TO BE
21 SIMILAR TO THE OLIVE VIEW/U.C.L.A. MEDICAL SCHOOL PROGRAM. SO
22 IF YOU RESTRUCTURE THE TRAINING PROGRAM SIMILAR TO OLIVE VIEW
23 MEDICAL CENTER, WHAT DOES THAT ENTAIL?

24



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1 **DR. THOMAS GARTHWAITE:** CHAIRMAN, MEMBERS, I'M TRYING TO
2 REMEMBER THAT WE SAID THAT, WHERE WE SAID THAT. DO YOU
3 REMEMBER? AUGUST 5TH?

4

5 **SUP. ANTONOVICH:** AUGUST 5TH MEMO. IT SAYS, ON PAGE 12, "AS
6 OUTLINED, D.H.S., MAY 6TH, 2005 REPORT TO YOUR BOARD,
7 RECOMMENDATIONS RELATING TO TRAINING PROGRAMS AT KING DREW
8 MEDICAL CENTER INCLUDED THE FOLLOWING OPTIONS: ESTABLISHING A
9 MODEL SIMILAR TO THAT AT OLIVE VIEW MEDICAL CENTER IN WHICH
10 KING DREW MEDICAL CENTER ACTS AS A ROTATION SITE FOR U.C.L.A.
11 RESIDENTS, OPERATING A NONTEACHING FACILITY, DIRECT RE-
12 SPONSORSHIP AND OPERATION OF A TRAINING PROGRAM BY DEPARTMENT
13 OF HEALTH SERVICES WITHOUT AN ACADEMIC PARTNER OR DEPARTMENT
14 OF HEALTH SERVICES SPONSORSHIP AND OPERATION OF A TRAINING
15 PROGRAM WITH ANOTHER ACADEMIC PARTNER SUCH AS U.C.L.A., THE
16 UNIVERSITY OF SOUTHERN CALIFORNIA OR OTHER APPROPRIATE
17 ENTITY."

18

19 **DR. THOMAS GARTHWAITE:** I'M SORRY, YEAH. THERE WERE SEVERAL
20 REPORTS AND I WAS CONFUSING ANOTHER PIECE. I THINK THAT
21 RESIDENCY PROGRAMS, YOU CAN HAVE THE RESIDENCY PROGRAM BE
22 BASED IN A PARTICULAR FACILITY AND THAT'S THE COMMON MODEL AT
23 KING DREW TODAY, IT'S THE COMMON-- THE BASIC MODEL AT L.A.
24 COUNTY U.S.C. AND AT HARBOR FOR MOST OF THE PROGRAMS WE RUN
25 THERE. AND-- BUT AT OLIVE VIEW, WE HAVE A MIXTURE. WE HAVE A



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1 PROGRAM THAT'S BASED IN OLIVE VIEW AND THEN WE HAVE SEVERAL
2 OPPORTUNITIES FOR RESIDENTS THAT ARE IN THE U.C.L.A. PROGRAMS
3 TO ROTATE AND DO A PORTION OF THEIR TRAINING THERE. WE ARE
4 LOOKING AT, AND I THINK THE TASK FORCE REPORT WOULD
5 CONTEMPLATE, THAT THE APPROPRIATE MODEL AT KING DREW MEDICAL
6 CENTER MAY BE A MIXTURE, SOME BASED AT KING DREW WHERE THERE'S
7 STRENGTH IN THE PROGRAMS, WHERE THERE'S ADEQUATE CLINICAL
8 MATERIAL AND VOLUME AND THEN, IN OTHER CASES, WHERE THERE'S--
9 THERE ARE OTHER CHALLENGES TO ATTRACT, ESPECIALLY FACULTY AND
10 VOLUME THAT THEY MIGHT BE SHARED PROGRAMS WITH OTHER
11 UNIVERSITIES.

12

13 **SUP. ANTONOVICH:** NEXT WEEK'S BOARD MEETING IS GOING TO DISCUSS
14 YOUR RECOMMENDATIONS FOR THE FUTURE OF THE MEDICAL CENTER. SO
15 HOW DOES THAT RECOMMENDATION TO CLOSE PEDIATRIC, OBSTETRIC
16 SERVICES, ADDRESS AND CORRECT THE PROBLEMS IDENTIFIED BY
17 J.C.A.H.O., THE CREDITING AGENCY, AND C.M.S. IN THE AREAS OF
18 NURSING, PHARMACY, QUALITY, AND PHYSICIANS?

19

20 **DR. THOMAS GARTHWAITE:** WELL, AS WE-- I'M SURE WE'LL DO IT IN
21 MUCH MORE DETAIL NEXT WEEK, WHAT WE'VE LAID OUT IS A POTENTIAL
22 CLINICAL SET OF PROGRAMS OR FOOTPRINT FOR THE HOSPITAL AND
23 THEN WHAT WE NEED TO DO IS THEN ADAPT THE EDUCATIONAL
24 FOOTPRINT TO THAT AND, WHERE OTHER CLINICAL EXPERIENCES ARE



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1 NEEDED, LOOK TO OTHER HOSPITALS AND OTHER MEDICAL CENTERS FOR
2 THOSE EXPERIENCES, FOR THOSE TRAINING PROGRAMS.

3

4 **SUP. ANTONOVICH:** ARE YOU AWARE THERE'S NO APPEAL PROCESS BY
5 THE A.C.G.M.E.? SO, IF DREW UNIVERSITY FAILS, THAT'S IT,
6 THAT'S THEIR LAST TRY? AND WHY-- AND THAT'S-- THAT IS WHY YOU
7 NEED TO HAVE A DUAL TRACK EFFORT, SO WE DON'T LOSE TIME.

8

9 **DR. THOMAS GARTHWAITE:** I THOUGHT THERE WAS AN APPEAL...

10

11 **SPEAKER:** AS FAR AS I UNDERSTAND, THERE IS AN APPEAL PROCESS
12 AFTER THE INITIAL...

13

14 **SUP. ANTONOVICH:** BECAUSE YOU FAILED TWICE ALREADY, RIGHT?

15

16 **SPEAKER:** BUT WHEN YOU-- IF YOU HAVE A...

17

18 **DR. THOMAS GARTHWAITE:** THAT APPEALS WAS DENIED.

19

20 **SPEAKER:** ...UNSATISFACTORY ON A THIRD TIME, YOU STILL HAVE A
21 CHANCE TO APPEAL THAT.

22

23 **SUP. ANTONOVICH:** IT'S NOT LIKE BASEBALL, THREE STRIKES AND
24 YOU'RE OUT?

25



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1 **SPEAKER:** WELL, IF YOUR APPEAL DOESN'T WORK, YOU'RE OUT.

2

3 **DR. THOMAS GARTHWAITE:** SO WHAT HE'S SAYING IS YOU CAN'T STAY
4 IN THAT STATUS IF THE APPEAL IS DENIED BUT YOU WOULD HAVE A
5 CHANCE TO-- I THINK TO PRESENT ADDITIONAL EVIDENCE TO SAY THAT
6 THE EVIDENCE THAT THEY GOT WHEN THEY VISITED WAS EITHER
7 INADEQUATE OR INACCURATE OR THEY DIDN'T GET ALL THE
8 INFORMATION, WHICH IS TRADITIONALLY WHAT THEY HAVE DONE. IF
9 THEY DO, AT THE END OF THIS PARTICULAR PROCESS, SAY THAT
10 THAT'S DENIED, THEN THERE ISN'T-- LIKE, YOU CAN'T STAY IN THE
11 UNSATISFACTORY FOR ANOTHER "X" NUMBER OF MONTHS AND REAPPLY.
12 THAT'S IT.

13

14 **SUP. ANTONOVICH:** IT LOOKS LIKE THAT'S IT ANYWAY. BUT WHEN WE
15 TALK ABOUT THE MAGNET SCHOOL, IF A RELATIONSHIP WITH U.C.L.A.
16 OR U.S.C. MEDICAL SCHOOLS WOULD COME ABOUT WITH A
17 DETERMINATION OF DREW MEDICAL SCHOOL, THAT MAGNET SCHOOL WOULD
18 BE ABLE TO STILL OPERATE EXCEPT YOU'D HAVE PEOPLE FROM U.S.C.,
19 U.C.L.A. INVOLVED IN THAT OPERATION AND YOU HAVE THAT TYPE OF
20 SUPPORT SO THAT HIGH SCHOOL'S NOT GOING TO SUFFER. BUT I HAVE
21 A MOTION, I'LL JUST READ IT, PUT IT IN, I KNOW OTHER PEOPLE
22 HAVE OTHER COMMENTS TO MAKE. BUT THE DEPARTMENT OF HEALTH
23 SERVICES RECOMMENDATIONS ON THE FUTURE OF KING DREW MEDICAL
24 CENTER LACK A BACKUP PLAN IN THE EVENT THE HOSPITAL AND DREW
25 UNIVERSITY'S MEDICAL SCHOOL LOSES ADDITIONAL ACCREDITATIONS.



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1 SOME OF THE DEPARTMENT'S RECOMMENDED CHANGES ARE TO TERMINATE
2 THE PRENATAL, INTENSIVE CARE AND OBSTETRIC SERVICES. THE
3 RECOMMENDATIONS TO TERMINATE AND/OR DOWNGRADE THE PEDIATRIC
4 INTENSIVE CARE UNIT AND DOWNGRADE THE NEONATAL INTENSIVE CARE
5 UNIT WAS MADE BY NAVIGANT CONSULTANTS IN ITS ORIGINAL REPORT
6 IN FEBRUARY OF THIS YEAR. THE RECOMMENDATIONS TO CONSOLIDATE
7 AND/OR CLOSE OBSTETRIC SERVICES WERE MADE BY THE DEPARTMENT OF
8 HEALTH IN DECEMBER OF '04. HOWEVER, SINCE THEN, NO ACTIONS
9 WERE TAKEN TO IMPLEMENT EITHER OF THESE RECOMMENDATIONS. THE
10 FACT REMAINS THAT KING DREW LOST ITS JOINT COMMISSION
11 ACCREDITATION HEALTHCARE ORGANIZATIONS ACCREDITATION AND IS NO
12 LONGER ABLE TO TREAT PATIENTS FROM PRIVATE HEALTHCARE PLANS.
13 THERE'S NO GUARANTEE THAT J.C.A.H.O. WILL REINSTATE KING DREW.
14 THE CENTER FOR MEDICARE AND MEDICAID SERVICES CONTINUES TO
15 IDENTIFY SERIOUS PROBLEMS IN NURSING, PHARMACY AND PHYSICIANS
16 FOR NOT FOLLOWING APPROPRIATE MEDICAL PROTOCOLS. THE STATE
17 LICENSING INSPECTORS REPORTED THAT THERE ARE MAJOR PHARMACY
18 ERRORS AND DRUGS BEING ADMINISTERED LATE AND THAT CRITICAL
19 PATIENT CARE REVIEWS DO NOT OCCUR QUICKLY. FOR TWO CYCLES, THE
20 MEDICAL SCHOOL HAS FAILED TO PASS THE ACCREDITATION COUNCIL
21 FOR GRADUATE MEDICAL EDUCATION, WHICH IS A.C.G.M.E.,
22 INSTITUTIONAL REVIEWS AND, IF THEY FAIL IN DECEMBER, ALL OF
23 THE GRADUATE PROGRAMS WILL BE TERMINATED. HOWEVER, THE
24 DEPARTMENT HAS NO PLAN ON CONTRACTING PHYSICIAN SERVICES. ON
25 JULY 19TH, NAVIGANT'S PROJECT MANAGER REPORTED TO THE BOARD



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1 THAT THEY ARE, QUOTE, NOT FAR ENOUGH OR FAST ENOUGH IN MAKING
2 PROGRESS IN NURSING, PHARMACY AND THE GOVERNANCE OF MEDICAL
3 STAFF QUALITY PROBLEMS. WITH NO GUARANTEE OF THE
4 ACCREDITATIONS THAT THEY WILL NOT BE TERMINATED OR REINSTATED,
5 THE DEPARTMENT OUGHT TO PREPARE A DUAL TRACK CONTINGENCY PLAN
6 WITH FIRM TIME LINES TO ENACT REFORMS AND RESTRUCTURE THE
7 HOSPITAL IN THE EVENT THE ACCREDITATIONS ARE TERMINATED, WHICH
8 INCLUDES HOLDING BEILENSEN HEARINGS AS SOON AS POSSIBLE. AND I
9 WOULD MOVE THAT THE BOARD DIRECT THE DIRECTOR OF HEALTH TO
10 PREPARE A DUAL TRACK CONTINGENCY PLAN WITH FIRM TIMELINES TO
11 ENACT REFORMS AND RESTRUCTURE THE MEDICAL CENTER IN THE EVENT
12 THE HOSPITAL AND THE UNIVERSITY'S ACCREDITATIONS ARE
13 TERMINATED. THIS PLAN SHOULD INCLUDE IDENTIFIED CORE
14 HEALTHCARE SERVICES THAT WOULD CONTINUE AT KING DREW AND
15 CONTRACTING OF PHYSICIAN SERVICES, INCLUDING TIMELINES FOR
16 HOLDING BEILENSEN HEARINGS.

17
18 **SUP. YAROSLAVSKY:** CAN I JUST ASK A TECHNICAL QUESTION? ARE
19 THERE BEILENSEN HEARINGS REQUIRED ON THE DREW UNIVERSITY PIECE
20 OF THIS? LEGALLY?

21
22 **SUP. MOLINA, CHAIR:** IT'S HARD TO TELL. ARE YOU ASKING FOR KING
23 DREW MEDICAL CENTER OR JUST DREW UNIVERSITY? BECAUSE YOU-- IF
24 IT'S...



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1 **SUP. ANTONOVICH:** ONE OR OTHER.

2

3 **SUP. MOLINA, CHAIR:** THE MEMO SAYS KING DREW.

4

5 **SUP. KNABE:** BOTH.

6

7 **C.A.O. JANSSEN:** I WONDER IF THIS IS A NEXT WEEK MOTION.

8

9 **SUP. MOLINA, CHAIR:** AGAIN-- SO DO YOU MEAN DREW UNIVERSITY?

10

11 **SUP. ANTONOVICH:** I'M SAYING WE NEED THE MEDICAL CENTER-- YES.

12 ON THE UNIVERSITY, IF THEY LOSE THEIR ACCREDITATION, THEN IF

13 BEILENSEN HEARINGS ARE REQUIRED OF THAT, WE NEED TO BEGIN THE

14 PROCESS. IF IT IS NOT REQUIRED FOR THAT, THEN WE'LL DEAL WITH

15 THAT. BUT THE MOTION IS BASICALLY DEALING WITH HAVING A DUAL

16 TRACK PROGRAM BY THE DEPARTMENT SO THAT, WHEN A DECISION IS

17 MADE, IF THERE IS NO ACCREDITATION, WE MOVE FORWARD, WE DON'T

18 GO BACK AND HAVE ANOTHER STUDY, ANOTHER...

19

20 **SUP. MOLINA, CHAIR:** BUT JUST AS A CLARIFICATION...

21

22 **SUP. YAROSLAVSKY:** THE DUAL TRACK ON WHAT? I THOUGHT THAT...

23

24 **SUP. ANTONOVICH:** A DUAL TRACK THAT THEY PASS THEIR

25 ACCREDITATION...



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1

2 **SUP. YAROSLAVSKY:** ON DREW UNIVERSITY?

3

4 **SUP. ANTONOVICH:** ON THE MEDICAL CENTER.

5

6 **SUP. YAROSLAVSKY:** WELL, THEN IT IS APPROPRIATE FOR NEXT WEEK.

7

8 **SUP. KNABE:** THIS IS A NEXT WEEK MOTION THEN.

9

10 **SUP. YAROSLAVSKY:** YEAH. I THOUGHT YOU WERE TALKING ABOUT DREW
11 UNIVERSITY, BECAUSE I THOUGHT WHAT WE HAD BEFORE US TODAY WAS
12 A REPORT ON THE UNIVERSITY AND THE STATUS AND I...

13

14 **SUP. ANTONOVICH:** BUT IT'S-- I WOULD SAY THAT THEY'RE RELATED.
15 IF IT'S NEXT WEEK, FINE. I'M JUST SAYING...

16

17 **SUP. YAROSLAVSKY:** BUT THEY ARE RELATED, WHICH IS WHY I WONDER
18 WHY THE WHOLE DAMN THING ISN'T ON NEXT WEEK BUT ANYWAY...

19

20 **SUP. ANTONOVICH:** THEY'RE RELATED BECAUSE THE UNIVERSITY IS...

21

22 **SUP. YAROSLAVSKY:** NO, I AGREE THAT THEY'RE RELATED, I AGREE
23 THAT THEY'RE RELATED AND I ALSO AGREE, IF YOU WERE LIMITING
24 THIS, AT LEAST FOR TODAY'S DISCUSSION, TO THE ISSUE OF THE
25 UNIVERSITY, WHICH WOULD EASILY BE CORRECTED WITH JUST A COUPLE



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1 OF EDITS, I THINK IT WOULD BE A GOOD IDEA BECAUSE WE'D BE
2 TALKING ABOUT THE UNIVERSITY PIECE OF THIS AND YOU DON'T NEED
3 TO TALK ABOUT BEILENSONS AND ALL THAT. THAT'S WHAT MY
4 CONFUSION WAS ORIGINALLY. I NOW UNDERSTAND WHY YOU HAD THE
5 BEILENSONS, BECAUSE YOU'RE TALKING ABOUT BOTH THE HOSPITAL AND
6 THE SCHOOL. BUT IF YOU JUST TALK ABOUT THE SCHOOL BEING ON A
7 DUAL TRACK IN CASE THE SCHOOL DOESN'T MAKE IT...

8

9 **SUP. MOLINA, CHAIR:** DID YOU PUT A TIME FRAME ON THIS WHEN YOU
10 WANT IT BACK?

11

12 **SUP. YAROSLAVSKY:** WHY DON'T YOU JUST STRIKE OUT A COUPLE OF
13 WORDS AND...

14

15 **SUP. ANTONOVICH:** WE'RE ASKING THE DEPARTMENT TO HAVE A STRICT
16 TIME FRAME.

17

18 **SUP. MOLINA, CHAIR:** WHAT WOULD IT BE? NEXT WEEK? TWO WEEKS? 30
19 DAYS? WE DON'T GIVE THEM A TIME FRAME...

20

21 **SUP. ANTONOVICH:** HOW LONG WOULD IT TAKE, DR. GARTHWAITE?

22

23 **SUP. KNABE:** WELL, WE NEED TO CLARIFY. I MEAN, AS IT RELATES TO
24 THE UNIVERSITY.

25



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1 **SUP. ANTONOVICH:** WE'RE TALKING ABOUT THE UNIVERSITY RIGHT NOW.

2

3 **SUP. KNABE:** THE MOTION.

4

5 **SUP. MOLINA, CHAIR:** I THINK IT'S SIMPLE. IS THAT HE WOULD
6 LIKE-- WE NEED TWO TRACKS. ONE IS HOW WILL KING OPERATION
7 OPERATE WITHOUT THE UNIVERSITY SHOULD THEY NOT GET THEIR
8 ACCREDITATION? HOW WILL THEY OPERATE WITH IT? IF IT'S LIMITED,
9 IF IT HAS-- I THINK THAT'S WHAT WE WANT TO KNOW. RIGHT?

10

11 **SUP. ANTONOVICH:** YES.

12

13 **SUP. MOLINA, CHAIR:** WHEN?

14

15 **DR. THOMAS GARTHWAITE:** I THINK, IN PART, WE CAN'T REALLY
16 ADDRESS THAT UNTIL WE GET PAST THE 16TH. WE NEED TO KNOW THE
17 CLINICAL SERVICES AND DIRECTION. ONCE WE HAVE THAT, THEN WE
18 CAN LOOK AT...

19

20 **SUP. MOLINA, CHAIR:** I THINK WHAT THE SUPERVISOR IS ASKING,
21 THOUGH, THEY HAVE ACCREDITATION PROBLEMS.

22

23 **DR. THOMAS GARTHWAITE:** UNDERSTOOD.

24



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1 **SUP. MOLINA, CHAIR:** SO THAT THEY WANT A CONTINGENCY PLAN. WHAT
2 WOULD HAPPEN IF THEY ALL OF A SUDDEN DISAPPEARED BECAUSE
3 THEY'RE INELIGIBLE TO CONTINUE TO TRAIN DOCS?

4

5 **DR. THOMAS GARTHWAITE:** NO, I, I DO UNDERSTAND THAT. I THINK
6 THAT THE PLAN THAT WE WOULD PUT FORWARD WILL BE SOMEWHAT
7 DIFFERENT DEPENDING ON THE CLINICAL SERVICES WE PUT FORWARD SO
8 I WOULD SAY...

9

10 **SUP. MOLINA, CHAIR:** I UNDERSTAND. DR. GARTHWAITE...

11

12 **SUP. YAROSLAVSKY:** LET HIM FINISH. I'D LIKE TO HEAR THE ANSWER
13 TO THAT QUESTION.

14

15 **SUP. MOLINA, CHAIR:** WELL, I WOULD, TOO, LIKE TO HEAR THE
16 ANSWER BUT I WANT TO MAKE SURE THAT HE'S ANSWERING THE
17 QUESTION I'M ASKING.

18

19 **DR. THOMAS GARTHWAITE:** YOU'RE ASKING IF WE LOSE ACCREDITATION
20 AND WE NO LONGER HAVE RESIDENTS, TO TRY TO GIVE YOU THE BEST
21 IDEA OF WHAT OUR PLAN WOULD BE TO HOW WE WOULD STAFF THE
22 PHYSICIAN COMPONENT OF THE HOSPITAL. AND I'LL SAY THAT, ONCE
23 WE KNOW THE CLINICAL FOOTPRINT AND THE DIRECTION THAT WE'RE
24 GOING, WE'RE GOING TO RUN A HOSPITAL AND IT'S GOING TO BE THIS
25 CLINICAL FOOTPRINT AND I CAN LAY OUT THE WITH OR WITHOUT



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1 RESIDENT PORTION OF THAT AND PROBABLY WOULD TAKE US AT LEAST A
2 MONTH, MAYBE SIX WEEKS.

3

4 **SUP. MOLINA, CHAIR:** ALL RIGHT. WELL, THAT'S THE ANSWER TO THE
5 QUESTION.

6

7 **SUP. ANTONOVICH:** THE MOTION TO REVISE IT WOULD PERTAIN TO THE
8 MEDICAL SCHOOL AND CONTINUE THE PORTION TO THE MEDICAL CENTER
9 FOR NEXT WEEK.

10

11 **SUP. MOLINA, CHAIR:** ALL RIGHT. THAT MOTION IS BEFORE US.

12

13 **SUP. YAROSLAVSKY:** I'LL SECOND IT.

14

15 **SUP. ANTONOVICH:** AS AMENDED.

16

17 **SUP. MOLINA, CHAIR:** I KNOW BUT IS THERE ANY ADDITIONAL
18 QUESTIONS? I HAVE QUESTIONS. DR. DOWLING, YOU MENTIONED THAT
19 THE REASON THAT WE NEED A MEDICAL SCHOOL IS TO IMPROVE THE
20 QUALITY OF CARE AND CERTAINLY TO HAVE DOCTORS PARTICULARLY IN
21 AN URBAN SETTING. HOW DOES THE UNIVERSITY JUSTIFY TO ITSELF
22 ALL OF THE DIFFICULTIES THAT KING HOSPITAL HAS HAD TO DEAL
23 WITH? IT'S SUPPOSED TO BE TRAINING HIGH QUALITY, PREPARED,
24 RESPONSIBLE DOCTORS AND RESIDENTS AND YET, WHEN WE LOOK AT THE
25 FAILINGS OF KING DREW, IT HAS TO POINT TO THE INADEQUACY OF



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1 THIS UNIVERSITY TO EVEN GET THE BASICS INTO SOME OF THESE
2 STUDENTS AND SOME OF THESE DOCTORS.

3

4 **DR. PATRICK DOWLING:** OKAY. CAN I FIRST COMMENT ON THE OTHER
5 MOTION, I THINK TO CLARIFY JUST A LITTLE. FIRST, DREW
6 UNIVERSITY IS FULLY ACCREDITED BY THE WESTERN ASSOCIATION OF
7 UNIVERSITY AND COLLEGES. THE MEDICAL SCHOOL PROGRAM WITH
8 U.C.L.A. IS FULLY ACCREDITED UNDER U.C.L.A. BY THE L.C.M.E.
9 AND IT JUST GOT EIGHT YEARS' ACCREDITATION. WHAT WE'RE TALKING
10 ABOUT IS THE INSTITUTIONAL ACCREDITATION OF KING DREW MEDICAL
11 CENTER AS A TEACHING HOSPITAL FOR RESIDENTS AND THAT IS UP FOR
12 REVIEW IN DECEMBER AND NOW IN JANUARY. IN THE PAST, WE HAVE
13 BEEN GIVEN UNFAVORABLE REVIEWS AND WE WERE UP FOR THE LAST
14 JUDGMENT THIS WINTER. I LEARNED YESTERDAY, AFTER SPEAKING WITH
15 A.C.G.M.E., THAT THEY HAVE CHANGED THEIR PROCESS NOW. IT USED
16 TO BE FAVORABLE OR UNFAVORABLE BUT, BASED ON A RULE CHANGE
17 THAT BEGAN TWO YEARS AGO, THEY HAVE NOW IMPLEMENTED A SYSTEM
18 WHERE YOU CAN GO ON PROBATION OR THERE'S SOME OTHER OPTIONS
19 OTHER THAN FAVORABLE OR UNFAVORABLE. SO I THINK WE HAVE...

20

21 **SUP. ANTONOVICH:** HOW LONG IS THIS PROBATION FOR? IS IT
22 PERMANENT PROBATION?

23

24 **DR. PATRICK DOWLING:** IT'S UP TO-- NO. IT'S UP-- IT WOULD
25 PROBABLY BE SIX TO 12 MONTHS. IT'S A WHOLE NEW RULE, JUST LIKE



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1 THEY TREAT RESIDENCY NOW. AND I ASKED THEM, "IS THIS A RULE
2 CHANGE THAT WAS PUT INTO EFFECT JUST FOR US?" AND IT SEEMED
3 IRONIC AND SHE SAID, "NO, THIS PROCESS BEGAN TWO YEARS AGO."
4 THAT THEY FELT THE UNFAVORABLE, FAVORABLE RULING WAS
5 INSUFFICIENT TO GRADE HOSPITALS THAT WE'RE TRYING TO APPROVE.
6 SO I THINK WE HAVE A BREATH OF FRESH AIR THERE. AS FAR AS YOUR
7 QUESTION, SUPERVISOR, I CANNOT JUSTIFY WHAT HAS GONE ON IN THE
8 PAST OTHER THAN I-- SPEAKING FROM THE UNIVERSITY SIDE, WE DID
9 NOT HAVE OVERALL CONTROL ON WHAT WENT ON IN THE HOSPITAL DAY
10 TO DAY BUT WE CERTAINLY HAVE...

11

12 **SUP. MOLINA, CHAIR:** DO YOU HAVE CONTROL TODAY?

13

14 **DR. PATRICK DOWLING:** WE CERTAINLY HAD RESPONSIBILITIES. WE
15 STILL DO NOT HAVE FULL CONTROL BUT WE HAVE A MUCH STRONGER
16 WORKING RELATIONSHIP.

17

18 **SUP. MOLINA, CHAIR:** SO THAT DOCTOR THAT TOOK HIS KID INTO THE
19 EMERGENCY ROOM, WAS HE TRAINED BY YOU ALL?

20

21 **DR. PATRICK DOWLING:** THE DOCTOR WHO TOOK HIS CHILD INTO THE
22 EMERGENCY ROOM?

23

24 **SUP. ANTONOVICH:** DURING AN OPERATION.

25



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1 **DR. PATRICK DOWLING:** OPERATING ROOM. I THINK HE WAS ONE OF OUR
2 FACULTY, YES.

3

4 **SUP. MOLINA, CHAIR:** YES, SIR, THAT'S WHAT I MEAN.

5

6 **DR. PATRICK DOWLING:** YEAH. I CAN'T EXPLAIN HIS ACTIONS.

7

8 **SUP. MOLINA, CHAIR:** IT ONLY HAPPENED A COUPLE OF WEEKS AGO.

9

10 **DR. PATRICK DOWLING:** AND I CAN'T EXPLAIN HIS ACTIONS.

11

12 **SUP. MOLINA, CHAIR:** HOW CAN YOU NOT EXPLAIN SOMETHING LIKE
13 THIS? THIS IS-- I MEAN, WE ARE WALKING TOWARD THE EDGE OF THE
14 CLIFF HERE, READY TO FALL OFF AND YOU HAVE SOME DING DONG
15 DOC...

16

17 **DR. PATRICK DOWLING:** IT'S BEEN A CHRONIC PROBLEM THERE AND
18 IT'S NOT GOING TO BE RESOLVED OVERNIGHT.

19

20 **SUP. MOLINA, CHAIR:** I UNDERSTAND. WE'RE HEARING A LOT OF WORDS
21 LIKE THIS OVER AND OVER AGAIN, BUT I'M TRYING TO ALSO DEAL
22 WITH THE WORDS THAT DR. GARTHWAITE TALKED ABOUT, SIGNIFICANT
23 AND DRAMATIC CHANGES. THERE'S NOTHING IN THIS REPORT THAT
24 TELLS ME THERE'S ANYTHING SIGNIFICANT, LET ALONE DRAMATIC. I'M
25 ASKING YOU A DRAMATIC QUESTION AND THAT IS, YOU HAVE ONE OF



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1 YOUR FACULTY WHO DOESN'T UNDERSTAND THE BASIC RESPONSIBILITIES
2 OF WALKING INTO AN EMERGENCY ROOM AND WHO'S BRINGING HIS KID
3 ALONG TO VIEW WHAT'S GOING ON. HOW DO YOU CORRECT SOMETHING
4 LIKE THAT? HOW DO YOU DEAL WITH IT?

5

6 **DR. PATRICK DOWLING:** WELL, YOU CALL THIS PERSON IN AND COUNSEL
7 HIM AND, IF IT HAPPENS AGAIN, HE'S OUT OF THERE.

8

9 **SUP. MOLINA, CHAIR:** YOU GUYS HAVEN'T CALLED HIM IN TO COUNSEL.

10

11 **DR. PATRICK DOWLING:** WELL, I DON'T KNOW WHAT THE...

12

13 **SUP. MOLINA, CHAIR:** MR. WILLIAMS, DO YOU KNOW IF YOU'VE CALLED
14 HIM IN TO COUNSEL HIM?

15

16 **MR. BART WILLIAMS:** I BELIEVE THAT THE DOCTOR HAS BEEN CALLED
17 IN AND COUNSELED.

18

19 **SUP. MOLINA, CHAIR:** REALLY?

20

21 **MR. BART WILLIAMS:** BUT I THINK THE BIGGER ISSUE, I THINK...

22

23 **SUP. MOLINA, CHAIR:** YOU THINK HE'S BEEN COUNSELED?

24

25 **MR. BART WILLIAMS:** I'M NOT CERTAIN BUT I BELIEVE...



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1

2 **SUP. MOLINA, CHAIR:** I CAN ALMOST ASSURE YOU THAT HE HASN'T,
3 RIGHT? DR. YOSHIKAWA?

4

5 **DR. THOMAS YOSHIKAWA:** I DON'T KNOW FOR SURE.

6

7 **BART WILLIAMS:** SUPERVISOR, I THINK THE MAIN ISSUE IS THIS. AS
8 DR. GARTHWAITE POINTED OUT A FEW MOMENTS AGO, THE PRIMARY
9 DEFICIENCIES WITH RESPECT TO BAD OUTCOMES FOR THE PATIENTS
10 THAT HAVE HAPPENED, AND CERTAINLY WITHIN THE LAST SIX MONTHS
11 OR SO, AT LEAST AS INDICATED BY THE DEPARTMENT OF HEALTH
12 SERVICES, HAVE NOT RELATED TO PHYSICIAN CARE. AS FAR AS
13 PHYSICIAN CARE IS CONCERNED, TO THE EXTENT THAT THERE ARE
14 DREW-TRAINED PHYSICIANS WHO HAVE MADE ERRORS, WE DO TAKE
15 RESPONSIBILITY FOR THEIR TRAINING.

16

17 **SUP. MOLINA, CHAIR:** WELL, I JUST ASKED YOU A QUESTION ABOUT A
18 SPECIFIC FACULTY MEMBER AND YOU DON'T HAVE ANYTHING SPECIFIC
19 INFORMATION TO TELL ME ABOUT ANY OWNERSHIP OR RESPONSIBILITY
20 TO THAT.

21

22 **BART WILLIAMS:** I WAS REFERRING A MOMENT AGO TO INCIDENTS THAT
23 INVOLVED LAPSES IN PHYSICIAN CARE THAT CAUSED HARM TO THE
24 PATIENT AND I DON'T BELIEVE...

25



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1 **SUP. MOLINA, CHAIR:** I UNDERSTAND BUT WHY DO YOU INSIST ON
2 ANSWERING THE QUESTION THAT I DIDN'T I DIDN'T ASK? WHY DON'T
3 YOU ANSWER THE QUESTION THAT I DID ASK?

4

5 **BART WILLIAMS:** I THOUGHT THAT THE QUESTION THAT YOU JUST ASKED
6 WAS THE QUESTION OF WHETHER OR NOT THAT PERSON BEEN
7 REPRIMANDED AND I STATED THAT I DIDN'T KNOW FOR SURE BUT THAT
8 I BELIEVED THAT THE INDIVIDUAL COUNSELED THAT HE SHOULD NOT
9 BRING A CHILD INTO THE EMERGENCY ROOM.

10

11 **SUP. MOLINA, CHAIR:** BUT WHAT I GUESS I'M POINTING OUT IS A
12 MATTER OF OWNERSHIP. IF YOU HAVE ONE OF YOUR FACULTY MEMBERS
13 WHO DOESN'T UNDERSTAND THE BASIC DUTY OR THE BASIC
14 RESPONSIBILITY OF AN OPERATING ROOM, WHY SHOULD I TRUST THAT
15 HE IS CAPABLE OF TRAINING RESIDENTS AND OTHER MEDICAL DOCTORS?
16 WHY SHOULD ANYBODY TRUST THAT? I THINK THAT IS REALLY THE
17 BOTTOM LINE HERE. THIS PARTNERSHIP WITH DREW HAS BEEN
18 SIGNIFICANT FOR L.A. COUNTY AND IMPORTANT FOR THE REST OF THE
19 COUNTRY AS WELL WITH THE KIND OF PEOPLE THAT YOU'RE TRAINING
20 AND CERTAINLY THE KIND OF PEOPLE THAT YOU'RE BRINGING INTO THE
21 ENTIRE FIELD OF MEDICINE. BUT THE DISAPPOINTING ASPECT OF IT
22 IS, IS THAT I THINK, AT THE END OF THE DAY, YOU, AS A
23 UNIVERSITY, AREN'T TAKING THE PROPER OWNERSHIP AND
24 RESPONSIBILITY TO SOME OF THE MAJOR FAILINGS. NOT ALL OF THE
25 FAILINGS AND A BIG PART OF IT, UNFORTUNATELY, DR. GARTHWAITE



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1 HAS HAD TO SIT WHERE YOU ALL SIT FOR THE LAST SIX MONTHS AND
2 HAVE TO TAKE A BEATING FROM US ON EVERY SINGLE ISSUE BUT WE
3 WERE EXPECTING THAT DREW WAS GOING TO COME IN WITH SOME
4 CONVINCING-- SOME CONVINCING SET OF DOCUMENTS, ARGUMENTS,
5 REPORTS, ANALYSIS, REVIEW, SOMETHING TO TELL ME THAT I SHOULD
6 CONTINUE AN AFFILIATION, I SHOULD CONTINUE TO HAVE CONFIDENCE.
7 BECAUSE WHAT WE DO IS, WHETHER WE'RE TELLING THE SOUTH CENTRAL
8 COMMUNITY THAT IT SHOULD HAVE CONFIDENCE OF WALKING INTO THAT
9 HOSPITAL. I JUST ASKED YOU A QUESTION ABOUT SOMEBODY WHO JUST
10 RECENTLY FAILED ALL OF US BY TAKING HIS KID INTO THE OPERATING
11 ROOM, A CLEAR VIOLATION OF POLICY, A CLEAR VIOLATION OF
12 MEDICAL ETHICS, A CLEAR VIOLATION OF PATIENT CONFIDENTIALITY.
13 ALL OF THE THINGS THAT HE VIOLATED AND IT WAS HO-HUM. Y'ALL
14 DON'T EVEN KNOW ABOUT IT, YOU DON'T KNOW WHAT YOU DID, AND
15 THAT'S THE CONCERN THAT I HAVE. WHY SHOULD I BE PART-- WHAT
16 SHOULD BE MY RESPONSIBILITY TO THIS UNIVERSITY? I DON'T THINK
17 I OWE ONE IF YOU DON'T EVEN OWE ME THE COURTESY OF AT LEAST--
18 YOU KNOW, DR. DOWLING, YOU AND I HAVE DISCUSSED THIS IN THE
19 PAST. NOW, I KNOW YOU GAVE ME ALL THE LIMITATIONS OF WHY
20 LEGALLY YOU COULDN'T LOOK AT SOME OF THESE THINGS. YOU'RE ON
21 THE BOARD. YOU'VE GOT TO TAKE A FIDUCIARY RESPONSIBILITY. I
22 MEAN, YOU CAN'T JUST SIT BACK AND SAY, "NOT MY JOB," OR "HEY,
23 THAT WAS BEFORE BUT THIS IS NOW AND NOW WE'RE MOVING FORWARD."
24 I'VE GOT TO MAKE A DECISION ABOUT THE WHOLE. MY ONLY DUTY ON
25 THIS BOARD IS TO TAKE CARE OF PATIENT CARE AT KING MEDICAL. MY



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1 DUTY IS TO MAKE SURE THAT I'M PROVIDING THE KIND OF RESOURCES
2 THAT THAT HOSPITAL WILL NEED IN ORDER TO STAY OPEN AND
3 PROVIDE, HOPEFULLY, THE KIND OF MANAGEMENT RESPONSIBILITY, OF
4 OVERSIGHT SO THAT WE ARE PROVIDING QUALITY CARE. I OWE NO DUTY
5 WHATSOEVER TO THIS UNIVERSITY. I DECIDE WHETHER I'M GOING TO
6 MAKE A-- SIGN ON AN AFFILIATION AGREEMENT FOR DUTIES AND
7 RESPONSIBILITIES, AND YET I'M NOT HEARING FROM YOU ANY REASON
8 WHY I SHOULD DO SO.

9

10 **BART WILLIAMS:** SUPERVISOR, IF I MAY, THE REASON WHY WE BELIEVE
11 YOU SHOULD TRUST DREW UNIVERSITY IS THAT DREW UNIVERSITY HAS
12 TRAINED MORE EAR, NOSE AND THROAT SURGEONS AND PHYSICIANS WHO
13 ARE MINORITY PHYSICIANS THAN ANY OTHER INSTITUTION IN THE
14 COUNTRY. MORE THAN 50% OF THE FACULTY AT WHITE MEMORIAL
15 HOSPITAL IN THE FAMILY MEDICINE AREA, AS DR. HECTOR FLORES,
16 WHO IS IN ATTENDANCE TODAY, WOULD TELL YOU WERE TRAINED AT
17 KING DREW MEDICAL CENTER. DREW UNIVERSITY STUDENTS WHO COME
18 IN, IN THE UNDERGRADUATE PORTION OF THE UNIVERSITY PASS THE
19 SAME TESTS THAT STUDENTS PASS TO GET INTO U.C.L.A. MEDICAL
20 SCHOOL. THE PHYSICIANS THAT ARE GRADUATES OF THE RESIDENCY
21 PROGRAM IS NOW FOCUSING ON THEM AND WHO NOW POPULATE THE
22 FACULTY AT KING DREW MEDICAL CENTER WERE TRAINED AT KING DREW
23 AND THEY POPULATE ST. FRANCIS AND CALIFORNIA HOSPITAL AND THE
24 OTHER HOSPITALS THAT SERVE THE PEOPLE IN THE AREA.

25



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1 **SUP. MOLINA, CHAIR:** WELL, THERE ARE SOME AND THERE IS NO DOUBT
2 THAT THERE ARE MANY PEOPLE WHO HAVE SUCCEEDED IN SPITE OF
3 DREW'S INSTRUCTIONS AND DREW'S INCAPABILITY OF INSTILLING A
4 SET OF MEDICAL ETHICS AND MEDICAL RESPONSIBILITY TO ITS DOCS.
5 WE'VE SEEN THEM TIME AND TIME AGAIN. BUT I'M TALKING ABOUT
6 VERY SPECIFIC FAILINGS. AND THE WORST PART ABOUT IT IS THAT I
7 REMEMBER, AS A YOUNG ACTIVIST, WHEN DREW WAS BEING PUT
8 TOGETHER, EVERYBODY WAS SO HOPEFUL BECAUSE IT WAS GOING TO BE
9 THE MEDICAL SCHOOL THAT WAS GOING TO BE TRAINING MINORITY
10 STUDENTS. I HAVE SINCE TALKED TO MANY A DOC THAT HAS GRADUATED
11 FROM THIS PROGRAM THAT HAD A HELL OF A PROBLEM TRYING TO FIND
12 A PLACE AND A LOT OF IT IS BECAUSE THE REPUTATION OF DREW IS
13 SO VERY POOR AND I KNOW THAT YOU KNOW THAT. I DON'T THINK
14 ANYBODY WANTS TO SAY THAT OUT LOUD BUT IT'S ONE OF MY
15 REALITIES. BUT I THINK THE BIGGEST PROBLEM OF ALL IS THAT I AM
16 NOT CONVINCED, FROM WHAT YOU'VE STATED HERE TODAY, NOT
17 CONVINCED AT ALL THAT THERE'S ANY REAL OWNERSHIP OR
18 RESPONSIBILITY GOING ON, ON THE DREW SIDE. YOU GUYS ARE
19 LIMPING AND LIMPING AND YOU'RE SO-- SHOULD BE GRATEFUL THAT
20 DR. GARTHWAITE IS HERE TO GIVE YOU A HELPING HAND BUT THE
21 REALITY IS THAT I DON'T KNOW THAT I NEED TO DO THAT AND I
22 DON'T KNOW THAT I WILL, BECAUSE THERE IS-- EVERY TIME I POINT
23 OUT TO AN ISSUE OF THE FAILINGS OF THE FACULTY OR THE
24 RESIDENTS OR THE SUPERVISION OF THE RESIDENTS, IT'S LIKE "HEY,
25 IT'S NOT MY JOB, I DON'T HAVE ANY CONTROL, I CAN'T DO ANYTHING



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1 ABOUT IT," AND I THINK THAT THAT'S INADEQUATE. I WOULD HAVE
2 THOUGHT THAT YOU WOULD HAVE COME IN WITH A MUCH MORE
3 CONVINCING, OTHER THAN "I'LL ANSWER ANY QUESTIONS Y'ALL HAVE,"
4 BUT MORE CONVINCING DOCUMENT. EVEN DR. GARTHWAITE'S DOCUMENT
5 IS VERY, VERY WEAK. I'M SUPPOSED TO BELIEVE THAT, JUST BECAUSE
6 YOU'RE NOW GOING TO FIND A LEADER, THAT THAT LEADER IS GOING
7 TO KNOW WHAT TO DO? I'M SUPPOSED TO BE CONVINCED THAT, BECAUSE
8 YOU'RE WORKING HARD ON GETTING REPORTS TO ME ON TIME, THAT'S
9 SUPPOSED TO MEAN SOMETHING TO US? I THINK IT'S, AGAIN, YOU
10 KNOW, IT ISN'T THE KIND OF SIGNIFICANT AND DRAMATIC OR DYNAMIC
11 CHANGES THAT HE WANTS. I HAVE A MOTION AS WELL THAT I'D LIKE
12 TO READ AND I'M REALLY VERY DISAPPOINTED IN DREW AND I KNOW
13 THAT THERE ARE PEOPLE WHO ARE VERY PROUD OF THE WORK THAT DREW
14 HAS DONE, BUT IT HAS HAD A HISTORY OF REAL TREMENDOUS
15 SUCCESSES BUT I THINK THAT YOU'RE AT A TURNING POINT AND I
16 THINK THAT, IF WE DON'T AFFILIATE WITH YOU, YOU DON'T HAVE A
17 LEG TO STAND ON, AS I UNDERSTAND, IS THAT CORRECT?

18

19 **MR. BART WILLIAMS:** SUPERVISOR, LET ME MAKE ONE THING PERFECTLY
20 CLEAR. WE DO NOT COME BEFORE THE BOARD OF SUPERVISORS SEEKING
21 SYMPATHY. WE DO NOT COME BEFORE YOU ASKING YOU TO GIVE US SOME
22 SORT OF FIDUCIARY DUTY. WE UNDERSTAND THAT YOUR DUTY IS TO THE
23 COUNTY AND TO THE PEOPLE OF YOUR DISTRICT AND TO THE PEOPLE OF
24 SUPERVISOR BURKE'S DISTRICT. ALL WE ASK IS THAT WE BE TREATED
25 FAIRLY. AND LET ME JUST SAY THAT MY REACTION TO YOUR EMPHASIS



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1 ON THE SPECIFIC INCIDENT OF A PHYSICIAN WHO, UNFORTUNATELY,
2 DID NOT LIVE UP TO THE EXPECTATION OF A PHYSICIAN...

3

4 **SUP. MOLINA, CHAIR:** ONE OF MANY, BY THE WAY.

5

6 **MR. BART WILLIAMS:** MY BELIEF IS THAT FOCUSING ON THAT MISSES
7 THE LARGER PICTURE, WHICH IS THAT EACH AND EVERY DAY AT THAT
8 HOSPITAL, THERE ARE HUNDREDS AND HUNDREDS OF PEOPLE WHO ARE
9 TREATED WELL, WHO ARE HAPPY WITH THE CARE THAT THEY RECEIVE,
10 WHO WOULD BE DESPERATELY DISAPPOINTED IF ANYTHING WERE TO
11 HAPPEN TO THE HOSPITAL OR INDEED TO DREW BECAUSE THEY
12 UNDERSTAND IT AND SO I THINK YOU JUST HAVE TO RESPECT THAT WE
13 DISAGREE WITH YOU ON THAT.

14

15 **SUP. MOLINA, CHAIR:** WELL, WAIT A MINUTE, MR. WILLIAMS. WELL,
16 WAIT A MINUTE, MR. WILLIAMS.

17

18 **MR. BART WILLIAMS:** YES, MA'AM.

19

20 **SUP. MOLINA, CHAIR:** YEAH, THEY'LL BE DISAPPOINTED, ALL RIGHT
21 BUT I'M NOT GOING TO DISAPPOINT THEM BY TAKING AN ACTION THAT
22 IS GOING TO HURT THAT COMMUNITY AND ONE OF THE ACTIONS THAT I
23 HAVE TO TAKE IS WHETHER I'M GOING TO AFFILIATE WITH YOU ALL
24 AND THAT MIGHT BE THE MOST-- THE WORST ACTION I COULD TAKE,
25 WHICH IS THE DECISION I'M TRYING TO FIGURE OUT NOW.



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1

2 **MR. BART WILLIAMS:** I UNDERSTAND THAT.

3

4 **SUP. MOLINA, CHAIR:** YOU ARE NOT IMPORTANT, YOU ARE NOT
5 SIGNIFICANT OR IMPORTANT TO THE MEDICAL CARE OF THAT FACILITY.
6 YOU HAVE NOT DEMONSTRATED TO THIS BOARD IN ANY MANNER, ANY
7 WAY, OR ANY LIST OF CONFIDENCE, OTHER THAN PAST SUCCESSES,
8 THAT I OWE THIS COMMUNITY THIS UNIVERSITY. IN THE OUTLINE THAT
9 DR. DOWLING GAVE US, I'VE ASKED QUESTIONS ON THE FIRST TWO, IS
10 TO IMPROVE THE QUALITY OF CARE. I BELIEVE THAT. THAT'S WHY WE
11 HAVE IT. IT'S WONDERFUL IN SOME OF OUR OTHER AFFILIATIONS, AS
12 WELL AS TO PROVIDE DOCTORS IN AN URBAN SETTING, ESSENTIAL
13 ROLES. I MEAN, THE FEDERAL DOLLARS AND THE RESEARCH, OKAY, NOT
14 AS SIGNIFICANT. I NEED THAT BUT I'M NOT GOING TO GET IT AND
15 I'M NOT GOING TO PAY THE PRICE IF I'M GOING TO HELP THIS
16 UNIVERSITY LIMP ALONG BECAUSE THAT'S NOT MY DUTY. I'D RATHER
17 MAKE AN INVESTMENT AND TRY AND FIGURE OUT HOW TO SAVE EVERY
18 SINGLE BED AT KING, HOW TO MAKE SURE THAT THEY'RE GOING TO
19 MAKE SURE THEY GET QUALITY DOCS. SO WHAT IF THEY'RE NOT
20 TRAINED THERE? SO WHAT IF, EVERY SINGLE DAY, INSTEAD OF NOT
21 UNDERSTANDING HOW A DOCTOR WHO REALIZES, WHO'S, IF NOTHING
22 ELSE, READ IN THE "L.A. TIMES", THE DEFICIENCIES OF WHAT'S
23 GOING ON AT KING DREW, WHO WALKS IN AND TAKES HIS KID INTO AN
24 EMERGENCY ROOM. IT'S NOT ONE FAILING. I CAN TELL YOU ABOUT A
25 PEDIATRICIAN THAT DOESN'T SEEM WORTHWHILE TO JUST STAY AROUND



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1 KING AND HANDLE HIS HOURS BUT DEAL WITH PRIVATE PATIENTS. I
2 CAN TELL YOU OF A COUPLE OF DOCS THAT MISUSED THE MEDI-CAL
3 NUMBER AND CREATED A FAKE CLINIC RIGHT NEARBY YOU, RIGHT UNDER
4 YOUR NOSE AND WERE DOUBLE BILLING EVERYTHING. I CAN POINT OUT
5 INADEQUACIES OVER INADEQUACIES OVER INADEQUACIES. SO, YOU
6 KNOW, AGAIN, I THINK YOU'RE THE ONE THAT HAS A DUTY AND A
7 RESPONSIBILITY AND, IF NOTHING ELSE, A CONVINCING DISCUSSION
8 OR ARGUMENT OF WHAT I SHOULD VOTE FOR AN AFFILIATION HERE. I
9 CERTAINLY WOULD LOVE TO BUT YOU'RE NOT PRESENTING A CONVINCING
10 REPORT.

11

12 **SUP. YAROSLAVSKY:** MADAM CHAIR?

13

14 **SUP. MOLINA, CHAIR:** EXCUSE ME. I'D LIKE HIM TO ANSWER MY
15 QUESTION.

16

17 **MR. BART WILLIAMS:** SURE. I THINK THAT THE NOTION THAT THE
18 PHYSICIANS AND THE FACULTY AND THE RESIDENT TRAINEES AT DREW
19 ARE NOT IMPORTANT TO THE MEDICAL CARE OF SERVICE THAT'S BEING
20 PROVIDED AT KING DREW IS JUST-- IT'S, RESPECTFULLY, IT'S
21 FALSE. THE PEOPLE WHO PROVIDE THE CARE AT K.D.M.C. ARE THE
22 FACULTY, ARE THE RESIDENTS, ARE THE PEOPLE WHO ARE DREW
23 INDIVIDUALS. THEY ARE PAID TO BE SURE, PRIMARILY BY THE
24 COUNTY, BUT THEY ALSO RECEIVE SOME FUNDS FROM DREW UNIVERSITY
25 BUT, MORE IMPORTANT, THEY'RE ON THE DREW FACULTY. AND THOSE



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1 ARE THE PEOPLE WHO ARE GIVING THE TRAINING TO THE RESIDENTS
2 AND WE'RE PROUD OF THE FACULTY. WE BELIEVE THAT THEY'RE-- IF I
3 MAY FINISH...

4

5 **SUP. MOLINA, CHAIR:** MR. WILLIAMS...

6

7 **MR. BART WILLIAMS:** ...PLEASE

8

9 **SUP. YAROSLAVSKY:** LET HIM ANSWER.

10

11 **SUP. MOLINA, CHAIR:** JUST A SECOND. MR. WILLIAMS, AGAIN, YOU'RE
12 TAKING MY QUESTION AND MAKING IT DIFFERENT. ALL RIGHT? I AM
13 NOT POINTING OUT TO EVERY SINGLE PERSON. I CONTINUE TO POINT
14 OUT THAT THERE ARE MANY, MANY PEOPLE WHO HAVE MADE SIGNIFICANT
15 PROCESS-- PROGRESS AND DO VERY WELL. I'M JUST SAYING THAT THE
16 FAILINGS OF SOME OF THESE INDIVIDUALS AND SOME OF THESE
17 DOCTORS AND SOME OF THESE RESIDENTS, YOU DON'T SEEM TO TAKE
18 OWNERSHIP OF THOSE FAILINGS AND SOME DUTY TO THEM. THAT'S ALL
19 I'M ASKING. THERE ARE REALLY WONDERFUL PEOPLE THAT HAVE COME
20 OUT OF THIS UNIVERSITY. THERE ARE WONDERFUL PEOPLE THAT ARE
21 FACULTY MEMBERS AND, YES, THERE ARE MANY PEOPLE THAT HAVE
22 BENEFITED FROM THE QUALITY OF CARE OF MANY OF THOSE DOCS THAT
23 HAVE BEEN TRAINED NOT ONLY FOR M.L.K. BUT THROUGHOUT OUR
24 SYSTEM AS WELL AS THROUGHOUT THE COUNTRY. MY ISSUE IS, YOU



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1 DON'T SEEM TO TAKE OWNERSHIP OF THOSE. SO THAT'S THE SPECIFIC
2 PART I'M ASKING ABOUT, NOT...

3

4 **MR. BART WILLIAMS:** WELL, LET ME TRY TO HELP ON THAT. ONE OF
5 THE WAYS IN WHICH WE THINK THAT WE HAVE TAKEN OWNERSHIP OF
6 THIS ISSUE, WHEN YOU TALK ABOUT THE ISSUE THAT YOU MADE
7 REFERENCE TO, WHICH IS THE PHYSICIAN WHO HAD A PRIVATE
8 PRACTICE OUTSIDE, THE REQUIREMENT IS THAT THEY WORK 40 HOURS,
9 AS YOU KNOW, AT KING DREW MEDICAL CENTER. THEY'RE ALLOWED TO
10 WORK UP TO 24 HOURS PER WEEK OUTSIDE OF KING DREW MEDICAL
11 CENTER. SO THERE ISN'T-- IT'S NOT AS THOUGH THERE'S A
12 PROHIBITION ON WORKING OUTSIDE. IT'S A LIMITATION ON THE
13 NUMBER OF HOURS, AS YOU KNOW. ONE OF THE REASONS WHY IT'S
14 CRITICAL TO CHANGE THE WAY THAT OUR UNIVERSITY OPERATES IS
15 THAT WE DO NOT HAVE A FACULTY PRACTICE PLAN. A FACULTY
16 PRACTICE PLAN IS WHAT ALLOWS PHYSICIANS TO MAKE MONEY FOR
17 SEEING PRIVATE PATIENTS. UNLIKE AT U.S.C. OR U.C.L.A., DREW
18 DOES NOT HAVE A FACULTY PRACTICE PLAN AND THE RESULT IS THAT
19 THEIR PAY THAT COMES FROM THE COUNTY IS A LARGER PERCENTAGE OF
20 THEIR TOTAL INCOME. TO THE EXTENT THAT THERE ARE PHYSICIANS
21 THAT WORK OUTSIDE, AS YOU KNOW IN THE CASE OF THE
22 PEDIATRICIAN, THE INDIVIDUAL IS GOING ALL THE WAY TO LANCASTER
23 AND PRACTICING OUTSIDE THERE. CLEARLY IMPROPER BECAUSE OF THE
24 AMOUNT OF TIME THAT IT WOULD TAKE TO GET THEM THERE AND WE
25 KNOW THAT THAT INDIVIDUAL IS NO LONGER ON OUR FACULTY, AS YOU



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1 KNOW. BUT THE OTHER ISSUE IS THE PEOPLE THAT DO HAVE PRACTICES
2 AROUND THE AREA. THE UNIVERSITY DOESN'T SEE ANY OF THE MONEY
3 THAT COMES FROM THAT AND SO ONE OF THE THINGS THAT WE HAVE
4 DONE AS A BOARD AND AS A UNIVERSITY TO TAKE OWNERSHIP OF THAT
5 IS TO CREATE, IS TO DO EVERYTHING WE CAN WE CAN TO EXPEDITE
6 THE CREATION OF A FACULTY PRACTICE PLAN AT DREW WHICH WILL
7 ALLOW US TO ALLOW PHYSICIANS TO SEE PATIENTS FOR THE COUNTY AT
8 K.D.M.C. AND GO TO SOME LOCATION THAT IS NEARBY TO SEE PRIVATE
9 PATIENTS WITH SOME OF THE MONEY COMING BACK TO DREW THAT
10 ALLOWS DREW TO PAY THEM AND SO FORTH. THAT'S WHY, AT U.S.C.,
11 IN YOUR DISTRICT, IT WORKS SO WELL, BECAUSE THE PHYSICIANS ARE
12 ABLE TO GO JUST ACROSS THE STREET. THEY DON'T EVEN HAVE TO GET
13 IN THEIR CARS TO SEE THEIR PRIVATE PATIENTS, THEY CAN COME
14 BACK. THAT CRITICAL COMPONENT, AND THERE ARE PEOPLE IN THE
15 COUNTY THAT ARE HELPING US A GREAT DEAL, CALIFORNIA ENDOWMENT
16 AND OTHER FOUNDATIONS, TO TRY TO GET THE FACULTY PRACTICE PLAN
17 STARTED BECAUSE, WITH THAT CHANGE, WHICH WE BELIEVE WOULD BE
18 FUNDAMENTAL, THE SYSTEM WILL WORK A WHOLE LOT BETTER THAN IT
19 CURRENTLY DOES.

20

21 **SUP. MOLINA, CHAIR:** BEFORE I CALL ON SUPERVISOR YAROSLAVSKY,
22 LET ME JUST MAKE ONE COMMENT TO THAT. YOU KNOW, I JUST BOIL IT
23 DOWN FROM WHAT YOU JUST SAID. "YOU DON'T PAY ME ENOUGH, I
24 DON'T HAVE TO DO MY JOB WELL." THAT'S NOT WHAT I WAS TALKING



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1 ABOUT, EITHER. YOU KEEP MISSING THE BOAT, MR. WILLIAMS. MR.
2 YAROSLAVSKY?

3

4 **SUP. BURKE:** AND THEN WOULD YOU PUT ME ON?

5

6 **SUP. MOLINA, CHAIR:** SURE

7

8 **SUP. YAROSLAVSKY:** WELL, FIRST OF ALL, I JUST WANT TO SAY THAT
9 I THINK YOU HAVE MADE SOME PROGRESS. IT'S LATE. I TOLD THIS TO
10 YOU PRIVATELY AND I WILL SAY IT PUBLICLY. I THINK IT'S LATE
11 BUT IT'S-- I HOPE IT'S NOT TOO LATE. THERE IS NO QUESTION THAT
12 YOU HAVE BEEN RESPONSIVE OF LATE TO THE DEMANDS THE BOARD MADE
13 OF YOU, OF YOUR UNIVERSITY, WELL OVER A YEAR AGO, A YEAR AND A
14 HALF AGO. YOU CERTAINLY ADDRESSED THE BOARD ISSUES, WHICH HAS
15 NOT BEEN EASY, I UNDERSTAND. YOU HAVE BEGUN TO ADDRESS THE
16 FACULTY AND THE CHAIR ISSUES, ALTHOUGH IT'S JUST THE
17 BEGINNING. BUT YOU ARE MOVING IN THAT DIRECTION AND I DON'T
18 THINK IT WOULD BE FAIR TO LAND HERE TODAY AND TREAT YOU, AS A
19 CHAIRMAN OF THE BOARD OR ANY OF YOUR FOLKS, AS THOUGH NOTHING
20 HAS CHANGED. I THINK THAT WOULD BE NOT ONLY A
21 MISCHARACTERIZATION, IT WOULD BE WRONG. WHETHER IT'S ENOUGH,
22 WHETHER WE CHOOSE TO CONTINUE AN AFFILIATION AGREEMENT WITH
23 YOU UNDER THESE CIRCUMSTANCES IS ANOTHER QUESTION. THAT'S A
24 DECISION WE'LL HAVE TO MAKE BUT I DO WANT TO SAY THAT I HAVE



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1 FOUND YOU TO BE STRAIGHTFORWARD IN MY SEVERAL CONVERSATIONS
2 WITH YOU, MR. WILLIAMS...

3

4 **MR. WILLIAMS:** THANK YOU, SUPERVISOR.

5

6 **SUP. YAROSLAVSKY:** ...AND I DON'T ALWAYS LIKE WHAT I HEAR FROM
7 YOU BUT I DON'T BELIEVE I'M GETTING SPIN OR
8 MISREPRESENTATIONS, WHICH IS-- WELL, THE FACT THAT YOU AND I
9 ARE TALKING IS A FAR IMPROVEMENT OVER WHAT IT WAS BEFOREHAND.
10 SO I THINK THAT NEEDS TO BE SAID, AND I DON'T WANT-- YOU KNOW,
11 IT'S EASY TO TEAR DOWN. IT'S NOT EASY TO BUILD UP AND I REALLY
12 WANT-- AND MY WHOLE PURPOSE, OVER A YEAR AGO IN RAISING THE
13 SPECTER AND I DID, OF SEVERING THE RELATIONSHIP, AND I WASN'T
14 THE ONLY ONE ON THIS BOARD WHO RAISED THAT SPECTER WAS NOT
15 BECAUSE I WANTED TO SEVER THE RELATIONSHIP BUT BECAUSE I
16 WANTED TO GOOSE YOU GUYS AND YOUR PREDECESSORS INTO MAKING THE
17 CHANGES THAT NEED TO BE MADE IN ORDER TO POSITION YOURSELF TO
18 SUCCEED. AND IT'S TAKEN A LONG TIME TO GET TO THAT POINT BUT I
19 FEEL, IN THE LAST COUPLE OF MONTHS, ESPECIALLY IN THE LAST
20 COUPLE OF MONTHS, THAT YOU'VE MADE, YOU'VE BEGUN TO TAKE THOSE
21 STEPS. YOU CAN'T TALK ABOUT THE SCHOOL, THE UNIVERSITY,
22 WITHOUT TALKING ABOUT THE HOSPITAL AND WE CAN POUND AWAY, AND
23 I'VE SAID THIS BEFORE, TOO, MANY TIMES, THAT WE CAN POUND AWAY
24 AT THE HOSPITAL-- I MEAN, AT THE-- AT THE UNIVERSITY BUT IT'S
25 ONLY ONE SIDE OF THE COIN. THE FLIP SIDE OF THAT SAME COIN IS



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1 OUR OWN-- IS OUR OWN HOSPITAL, AND OUR OWN PERSONNEL AND OUR
2 OWN ACCOUNTABILITY AND OUR OWN OWNERSHIP OR LACK THEREOF. SO,
3 AS THE OLD SAYING GOES, THERE'S PLENTY OF BLAME TO GO AROUND
4 ON THIS AND WHAT I'VE BEEN LOOKING FOR IS SOMEBODY WHO WILL
5 PUT CONSTRUCTIVE PROPOSAL TOGETHER, START TO MOVE THE ISSUE
6 FORWARD, NOT BACKWARD, TRY TO FIGURE OUT HOW WE'RE GOING TO
7 GET FROM WHERE WE ARE TO WHERE WE WANT TO BE, NOT FROM WHERE
8 WE ARE LOOKING BACK TO WHERE WE WERE. I THINK WE'RE ALL KEENLY
9 AWARE, INCLUDING YOURSELF, I KNOW YOU KNOW THIS, OF HOW DIRE
10 THIS SITUATION IS. YOU WOULDN'T BE WHERE YOU'RE SITTING IF YOU
11 DIDN'T FEEL THAT WAY. SO ALL OF THIS HAS TO COME TOGETHER AND
12 NEW FACTS NEED TO BE CREATED ON THE GROUND, PIECE BY PIECE.
13 IT'S NOT GOING TO HAPPEN BY DECREE, IT'S NOT GOING TO HAPPEN
14 BY MOTION IT'S NOT GOING TO HAPPEN BY RESOLUTION OR BY SPEECH.
15 IT'S GOING TO HAPPEN BY HIRING AN APPROPRIATE FACULTY CHAIR,
16 BY HIRING A DEAN, BY HAVING A BOARD THAT HAS OWNERSHIP IN THE
17 UNIVERSITY, IT'S GOING TO HAVE, BY OUR DOING WHAT WE NEED TO
18 DO AT OUR OWN HOSPITAL WITH OUR PERSONNEL, HIRING A C.E.O.,
19 HIRING A C.O.O., DOING THE THINGS THAT NEED TO BE DONE TO GET
20 THAT HOSPITAL INTO SHAPE, AND THEN, IF WE WANT TO CONTINUE THE
21 AFFILIATION AGREEMENT, TO SEE HOW THESE TWO CAN BE
22 SYNTHESIZED. I STILL BELIEVE THAT IT'S POSSIBLE. I ALSO
23 BELIEVE THAT, IF IT'S NOT POSSIBLE, IF WE'RE GOING TO PULL THE
24 PLUG ON IT, THEN WE NEED TO UNDERSTAND FULLY WHAT THE
25 ALTERNATIVE IS AS WE PULL THE PLUG. I DON'T RELISH THE



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1 SITUATION OF PULLING THE PLUG ON ANYTHING WITHOUT HAVING
2 SOMETHING IN PLACE TO TAKE ITS PLACE, BECAUSE THAT WILL BE
3 ANOTHER ROUND OF RECRIMINATION. SO-- AGAINST US AND BY US
4 AGAINST OTHERS AND IT WOULD BE OF LITTLE USE. SO I THINK IT'S
5 BEEN VERY POSITIVE, WHAT YOU'VE MANAGED TO DO HAS BEEN
6 POSITIVE BUT IT'S ONLY A STEP, MAYBE A STEP AND A HALF DOWN A
7 VERY LONG-- VERY LONG JOURNEY. NOW, I'D LIKE TO ASK YOU ON MY
8 TIME AND I WON'T INTERRUPT YOU WHEN YOU ANSWER, YOU CAN ANSWER
9 IT HOWEVER YOU WANT TO ANSWER IT, HOW YOU SEE THE FUTURE, HOW
10 YOU ASSESS WHERE YOU ARE, QUALITATIVELY, HOW YOU-- AND WHAT
11 YOUR STRATEGY IS GOING FORWARD IN DEALING WITH THE
12 ACCREDITATION ISSUES AND THE RELATIONSHIP WITH THE COUNTY
13 ISSUES.

14

15 **MR. BART WILLIAMS:** WELL, ONE OF THE KEY THINGS GOING FORWARD,
16 BECAUSE OUR NUMBER ONE PRIORITY AT THE UNIVERSITY IS PASSING
17 A.C.G.M.E. WHEN THEY COME IN JANUARY. ONE VICTORY, I THINK,
18 THAT WE HAVE ACHIEVED WITH A.C.G.M.E., IS THE FOLLOWING.
19 TYPICALLY, WHEN THE ACCREDITING AGENCY COMES AND LOOKS AT
20 RESIDENCY PROGRAMS ON AN INDIVIDUAL BASIS, THEY COME AND THEY
21 LOOK AT THE HOSPITAL IN WHICH THE RESIDENTS ARE RECEIVING
22 TRAINING AND THAT HOSPITAL, GOOD OR BAD OR INDIFFERENT, CAN
23 AFFECT HOW THE INDIVIDUAL PROGRAM DOES. HERE, SINCE THE
24 HOSPITAL DOES NOT HAVE J.C.A.H.O. ACCREDITATION FROM THE
25 FEDERAL-- FROM THE INDEPENDENT AGENCY THAT REVIEWS THE



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1 HOSPITAL, THAT FACT, IN AND OF ITSELF, WOULD TYPICALLY BE A
2 BIG RED FLAG FOR INDIVIDUAL TRAINING PROGRAMS. WHAT WE HAVE
3 SUCCEEDED IN DOING, WITH THE HELP OF THE CONSULTANTS FROM THE
4 U.C., FROM OUTSIDE, IS TO GET THE A.C.G.M.E. TO AGREE THAT THE
5 FACT OF LACK OF J.C.A.H.O. ACCREDITATION, IN AND OF ITSELF,
6 WILL NOT BE USED TO DING A PARTICULAR RESIDENCY PROGRAM AT
7 DREW SO THAT OUR PROGRAMS WILL RISE OR FALL ON THEIR MERITS,
8 INDEPENDENT OF ISSUES AT THE HOSPITAL THAT HAVE TO DO WITH THE
9 MYRIAD OF THINGS THAT SUPERVISOR MOLINA WAS TALKING ABOUT.
10 THAT'S A VICTORY, AS FAR AS WE'RE CONCERNED, BECAUSE WHAT IT
11 HELPS IS-- AND IT HELPS BOTH THE UNIVERSITY AND THE HOSPITAL
12 AND IT HELPS THE HOSPITAL IN THIS WAY. TO THE EXTENT THAT DREW
13 IS ABLE TO GET A FAVORABLE OR AT LEAST A PROBATIONARY STATUS
14 FROM A.C.G.M.E., THEN THE HOSPITAL WILL NOT HAVE TO DEAL WITH
15 ALL THESE CONTINGENCIES OF WHO'S GOING TO SERVE THE PATIENTS,
16 WHO'S GOING TO TREAT THEM. IT CAN WORRY ABOUT GETTING THE
17 INFRASTRUCTURE AT THE HOSPITAL TOGETHER SO THAT THE PHYSICIANS
18 CAN TREAT PEOPLE BECAUSE, IF WE DON'T PASS A.C.G.M.E., THAT
19 HURTS THE HOSPITAL, TO BE SURE. IT HURTS IT RIGHT WHERE IT
20 HURTS. SO THAT'S ONE THING THAT WE SEE IN THE FUTURE. ANOTHER
21 THING, AS I MENTIONED, IS THE FACULTY PRACTICE PLAN. FACULTY
22 PRACTICE PLANS AT ANY UNIVERSITY WHERE THEY'RE CREATED, ARE
23 VERY DIFFICULT TO CREATE AT INCEPTION, WHETHER IT'S U.S.C.,
24 U.C.L.A., HARVARD, OKAY, ANYWHERE, IT'S DIFFICULT WHEN THEY
25 FIRST COME IN, BECAUSE WHAT YOU'RE ASKING A PHYSICIAN IS THAT



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1 THEY GIVE UP SOME OF THEIR INCOME TO THE UNIVERSITY. IT'S
2 CALLED THE DEAN'S TAX, AT LEAST THAT'S WHAT DR. DOWLING TELLS
3 ME. SO OUR ABILITY TO GET A FACULTY PRACTICE PLAN AT DREW UP--
4 UP AND RUNNING AND OFF THE GROUND, "A," AND, "B," TO GET A
5 RESEARCH FACILITY BUILT ON CAMPUS, THERE'S ROOM FOR IT, WE
6 HAVE PLANS FOR IT, WE'VE RAISED 7 MILLION OF THE \$30 MILLION
7 THAT WE NEED FOR IT, WILL ALLOW US TO USE PART OF THE RESEARCH
8 BUILDING, THE PLAN IS, PART OF THAT BUILDING CAN BE USED FOR
9 DOCTORS TO SEE PATIENTS. THERE'S ANOTHER PLAN IN PLACE FOR A
10 SEPARATE-- SEPARATE BUILDING, INVOLVING THE L.A. EYE
11 INSTITUTE, WHICH IS AN INDEPENDENT OPHTHALMOLOGY PRACTICE THAT
12 WE ARE HOPING TO MERGE INTO THE UNIVERSITY, TO USE PART OF
13 THAT BUILDING TO-- FOR PHYSICIANS TO SEE PATIENTS ON CAMPUS.
14 THERE'S A SEPARATE COMPONENT, WHICH IS A PLAN TO TRY TO USE
15 HUBERT HUMPHREY CENTER FOR PHYSICIANS, PART OF THAT BUILDING,
16 WHICH IS UNDERUSED AT PRESENT, FOR THEM TO SEE PATIENTS, WHICH
17 IS A LITTLE FURTHER AWAY BUT IT'S NOT SO FAR THAT IT WOULD
18 MAKE IT PROHIBITIVE OR TOO FAR FOR THE DOCTORS TO TRAVEL. WE
19 THINK THAT WILL MAKE A SIGNIFICANT DIFFERENCE. FROM THE
20 BOARD'S STANDPOINT, WE HAVE DONE, I THINK, A REALLY GOOD JOB
21 OF GETTING PEOPLE TO JOIN OUR BOARD AND TO ROLL UP THEIR
22 SLEEVES AND GET INVOLVED, LIKE TOM PRISELAC, WHO'S BEEN
23 PHENOMENAL, AS YOU KNOW. WE'VE MET WITH YOU-- I'VE MET WITH
24 YOU WITH MR. PRISELAC. THE NEXT PHASE FOR OUR BOARD IS TO
25 ATTRACT THE KIND OF PEOPLE THAT ARE EXPERT AT RAISING FUNDS.



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1 THE DIFFERENCE BETWEEN DREW AND U.S.C. AND U.C.L.A., I DON'T
2 NEED TO TELL ANYBODY IN THIS ROOM, IS THE ENDOWMENT, IT'S THE
3 MONEY. BECAUSE, WHEN YOU HAVE THAT ABILITY, YOU CAN SUPPLEMENT
4 THE INCOMES OF THE PHYSICIANS IN A WAY, YOU CAN GIVE
5 INCENTIVES TO THE PHYSICIANS, YOU CAN REPRIMAND PHYSICIANS IN
6 A WAY THAT IS SUPERIOR TO THE WAY THAT WE CAN NOW, WHICH IS
7 NOT TO SAY WE CAN'T REPRIMAND OUR DOCTORS. WE CAN. BUT IT IS A
8 REALITY THAT, IF WE ARE ABLE TO CONTROL THE MONEY A LITTLE BIT
9 BETTER, WE'D BE ABLE TO DO SO. SO OUR NEXT BOARD PHASE OF
10 TRANSITION IS TO TRY TO ATTRACT KEY PEOPLE THAT UNDERSTAND THE
11 MISSION, WHICH IS A MISSION THAT I THINK IS SECOND TO NONE AT
12 THE UNIVERSITY, WHICH IS TO TRAIN PHYSICIANS AND INDIVIDUALS
13 TO SERVE THE UNDERSERVED, THE MEDICALLY UNDERSERVED AND THE
14 MOST MEDICALLY UNDERSERVED POPULATION, PERHAPS IN THE UNITED
15 STATES OF AMERICA, AND THAT'S WHAT OUR GOAL IS. IT'S A NOBLE
16 GOAL. THE PEOPLE ON OUR BOARD DO IT VOLUNTARILY. I'VE BEEN
17 SPENDING ABOUT 30% OF MY TIME FROM MY LAW PRACTICE ON DREW
18 UNIVERSITY. I'M THERE SEVERAL TIMES A WEEK BECAUSE I BELIEVE
19 IN IT, I BELIEVE IN IT PASSIONATELY. MY FATHER WAS ONE OF THE
20 FOUNDERS OF THE PLACE. SO IT'S NOT BECAUSE-- I JUST WANT TO
21 MAKE CLEAR, WE ARE NOT HERE TO ASK FOR FORGIVENESS. WE'RE NOT
22 HERE TO ASK FOR MERCY. WE'RE HERE TO TRY TO WORK WITH YOU TO
23 MOVE FORWARD INTO THE FUTURE AND, TO THE EXTENT I HAVEN'T BEEN
24 CLEAR AND WE HAVEN'T BEEN CLEAR IN TAKING RESPONSIBILITY FOR
25 THE THINGS THAT WE ARE RESPONSIBLE FOR, LIKE THE PHYSICIANS



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1 AND THEIR FAILINGS, IF THEY ARE ETHICALLY CHALLENGED OR MAKE
2 MISTAKES, WE TAKE RESPONSIBILITY FOR THAT, AND I THINK THAT
3 DR. YOSHIKAWA HAS BEEN SUPERB SO FAR AT TAKING LEADERSHIP
4 WITH-- AND IT'S HARD WHEN YOU'RE UP HERE, BECAUSE DR.
5 YOSHIKAWA HAS BEEN AT DREW FOR YEARS BUT FOR HIM TO STAND UP
6 AND SAY, "I'M ON A ONE-YEAR CONTRACT," AND EVERY DEAN AND
7 EVERY CHAIR OF EVERY DEPARTMENT AT THE UNIVERSITY IS GOING TO
8 BE ON A ONE-YEAR CONTRACT AND WE'RE GOING TO REVIEW PEOPLE
9 EVERY YEAR AND, IF YOU'RE NOT LIVING UP, WE'RE GOING TO GET
10 RID OF YOU. AND TIME WILL TELL. I CAN'T ALREADY TALK TO YOU
11 ABOUT THE PEOPLE WHO HAVE BEEN REPRIMANDED BY DR. YOSHIKAWA OR
12 REMOVED BECAUSE IT HASN'T HAPPENED YET. AND TIME WILL TELL
13 WHETHER OR NOT THAT'S JUST LIP SERVICE OR WHETHER THE ONE-YEAR
14 CONTRACT PLAN IS A REAL THING. BUT I KNOW DR. YOSHIKAWA, I
15 KNOW HOW HE TREATS THE PEOPLE IN HIS PROGRAM, WHICH IS
16 OUTSTANDING, IN INTERNAL MEDICINE BEFORE HE BECAME THE
17 PROVOST, AND I BELIEVE THAT HE'LL DO IT. SO TIME WILL TELL BUT
18 WE THINK WE'RE IN THE RIGHT DIRECTION. WE'RE HERE TO TRY TO
19 SEEK COOPERATION FROM THE BOARD.

20

21 **SUP. YAROSLAVSKY:** WELL, I APPRECIATE THAT AND I HOPE THAT WE
22 CAN CONTINUE TO HAVE THAT KIND OF DIALOGUE AS WE GET TO
23 DECISION-WISE. THE A.C.G.M.E. DECISIONS, YOU EXPECT WILL BE
24 MADE ABOUT WHEN?

25



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1 **MR. BART WILLIAMS:** WELL, THE REVIEWER TOLD US IS NOW COMING IN
2 JANUARY. IT'S A MATTER OF WEEKS AFTER THAT THAT YOU HEAR AND
3 THEN THERE'S AN APPEAL PROCESS IF IT DOESN'T WORK OUT
4 FAVORABLY BUT WE'RE VERY CONFIDENT THAT WE'LL DO WELL. AND WE
5 THINK THAT, ON AN INDIVIDUAL PROGRAM BASIS, WE'RE DOING WELL.
6 AND THE PROGRAMS THAT ARE CHALLENGED PRIMARILY BECAUSE OF
7 VOLUME WE, AS A BOARD AT THE UNIVERSITY, ARE CONSIDERING
8 DOWNSIZING OF THE PROGRAMS, WHICH CAN HELP TO ELIMINATE THAT
9 AS A CITATION FROM THE A.C.G.M.E., BECAUSE, IF YOU DON'T HAVE
10 ENOUGH PATIENTS AND YOU HAVE TOO MANY RESIDENTS, THEN THE
11 RESIDENTS AREN'T SEEING ENOUGH PATIENTS. IF YOU DOWNSIZE THE
12 RESIDENCY PROGRAM, THEN THAT IS NO LONGER A CITATION AND,
13 REALLY, FOR OUR PROGRAMS RIGHT NOW, THAT'S THE PRIMARY ISSUE.
14 ANESTHESIOLOGY WAS RAISED EARLIER ABOUT THE PASSAGE RATE, I
15 BELIEVE BY SUPERVISOR ANTONOVICH. IN THE LAST TWO
16 INSTALLATIONS FOR ANESTHESIOLOGY, THE DREW RESIDENTS HAVE
17 PASSED 80 AND 100%, WHICH IS-- AND 70% IS THE TARGET FOR
18 A.C.G.M.E. SO WE'RE ON THE RIGHT TRACK, WE'RE MOVING IN THE
19 RIGHT DIRECTION AND, AS FAR AS BOARD SCORES GO, I BELIEVE, DR.
20 YOSHIKAWA CAN CORRECT ME IF I AM WRONG, THAT'S THE ONLY
21 PROGRAM THAT REALLY WAS HAVING A BOARD SCORE ISSUE WAS
22 ANESTHESIOLOGY AND IT'S ON THE MEND.

23
24 **SUP. YAROSLAVSKY:** DO YOU WANT TO ADDRESS THAT, DR. YOSHIKAWA?



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1 **DR. YOSHIKAWA:** THAT'S CORRECT. ANESTHESIOLOGY IS ACTUALLY--
2 PROBATION STATUS WAS BASED ON ONE CITATION, WHICH WAS BOARD
3 PASS RATE. THAT WAS THE ONLY CITATION.

4

5 **SUP. YAROSLAVSKY:** ALL RIGHT. I JUST WANT YOU TO ENCOURAGE YOU
6 TO CONTINUE TO DO WHAT YOU'RE DOING AND ACCELERATE YOUR
7 EFFORTS, REGARDLESS OF WHAT HAPPENS, WHAT IS SAID HERE AND
8 THAT SORT OF THING. I THINK, UNTIL A DECISION IS MADE
9 OTHERWISE, THAT THE BEST INTERESTS OF THE UNIVERSITY, THE BEST
10 INTERESTS OF THE HOSPITAL, THE BEST INTERESTS OF THE COMMUNITY
11 ARE SERVED BY YOUR CONTINUING TO MAKE EFFORTS TO IMPROVE THE
12 QUALITY OF ADMINISTRATION AND SERVICE DELIVERY AT THE
13 UNIVERSITY AND RELATIONSHIP WITH THE HOSPITAL. IT WON'T BE THE
14 JUDGE, ULTIMATELY, OF WHETHER THAT'S SUFFICIENT AND THERE'S
15 NOTHING YOU CAN DO ABOUT THAT OTHER THAN TO DO THE BEST YOU
16 CAN AND TO KEEP DOING WHAT YOU'RE DOING AND PUT ONE FOOT IN
17 FRONT OF THE OTHER. FOR THE FIRST TIME IN MY DEALING WITH
18 THIS, SINCE THIS LAST ERUPTION THIS LAST YEAR AND EIGHT
19 MONTHS, I HAVE SENSED, AT LEAST AT THE UNIVERSITY A
20 SUBSTANTIVE, PALPABLE CHANGE AT THE TOP. NOTHING'S GOING TO
21 HAPPEN AT THE UNIVERSITY IN THE WAY OF IMPROVEMENT UNLESS
22 THERE'S CHANGE AT THE TOP AND A CHANGE OF ATTITUDE AT THE TOP.
23 AND ACTUALLY CHANGE AT THE TOP, WHICH I KNOW HAS BEEN VERY
24 HARD, VERY PAINFUL AND YOU ARE UNDERTAKING TO DO THAT. I ALSO
25 KNOW ONE OTHER THING, WHICH HAS BEEN PERSUASIVE TO ME OVER A



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1 PERIOD OF TIME. I WAS CYNICAL AND SKEPTICAL ABOUT IT AT THE
2 BEGINNING BUT MANY OF THE ACADEMIC, MEDICAL ACADEMIC--
3 ACADEMICIANS IN THIS TOWN BELIEVE, AND I NOW HAVE COME TO
4 BELIEVE THAT THEY BELIEVE THIS, NOT JUST AS A MATTER OF SELF-
5 INTEREST BUT ALSO AS A MATTER OF PASSION, THAT, IF THERE'S A
6 WAY TO SAVE DREW UNIVERSITY, IF THERE'S A WAY TO TURN IT
7 AROUND, IT'S IMPORTANT. DR. DOWLING IS ONE SUCH INDIVIDUAL
8 WHO'S, AGAIN, HAS NEVER BEEN A SPINNER WITH ME, HE'S BEEN
9 BRUTALLY-- BRUTALLY FRANK AND HIS BOSS HAS BEEN BRUTALLY
10 FRANK. I DIDN'T ALWAYS BELIEVE THAT YOUR MOTIVES WERE WITHOUT
11 U.C.L.A. AGENDA AND IT STILL MAY BE WITH THE U.C.L.A. AGENDA
12 BUT I ALSO KNOW THAT YOU'RE PUT YOUR BODIES ON THE LINE HERE
13 AND SOME OF THE OTHERS WHO HAVE JOINED YOUR BOARD AND OTHERS
14 WHO HAVE NOT BUT WHO HAVE BEEN ASSISTING YOU FEEL THE SAME WAY
15 AND I THINK I'VE BEEN-- I'VE BEEN IMPRESSED WITH THAT AND IT'S
16 ALWAYS BEEN THERE BUT IT'S NEVER BEEN HARNESSSED AND YOU HAVE,
17 BART, UNDER YOUR LEADERSHIP AND YOUR BOARD'S LEADERSHIP,
18 STARTED TO HARNESS SOME OF THAT PROFESSED INTEREST AND PASSION
19 FOR THE UNIVERSITY AND FORCING THEM TO PUT THEIR-- THEIR MONEY
20 OR THEIR FEET WHERE THEIR MOUTH IS AND IT'S-- I BELIEVE IT'S
21 BEGINNING TO MAKE AN IMPACT. YOU'VE GOT TO KEEP THAT MOMENTUM
22 GOING, YOU'VE GOT TO ACCELERATE IT BECAUSE, AS I SAY, IT'S
23 LATE IN THE GAME BUT HOPEFULLY IT'S NOT TOO LATE. SO, WITH
24 THAT, I JUST-- I DON'T KNOW IF -- I KNOW THERE ARE OTHER
25 PEOPLE WHO WANT TO BE HEARD. TODAY WE HAD A REPORT BEFORE US.



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1 IS THERE-- IS THERE A-- YOU'RE NOT RECOMMENDING ANY ACTION AT
2 THIS TIME. AND, NEXT WEEK, WHEN WE TAKE UP YOUR-- DR.
3 GARTHWAITE, YOUR-- YOUR SERIES OF RECOMMENDATIONS, IS THE
4 UNIVERSITY A PART OF ANY OF THOSE OR-- I MEAN, THEY ARE
5 IMPLICIT IN YOUR RECOMMENDATIONS NEXT WEEK TO-- YOU ARE NOT
6 RECOMMENDING, FOR EXAMPLE, SEVERING THE RELATIONSHIP IN YOUR
7 REPORT FOR AUGUST 16TH'S MEETING, YOU ARE NOT RECOMMENDING
8 SEVERING THE RELATIONSHIP AT THIS TIME?

9

10 **DR. THOMAS GARTHWAITE:** WE ARE NOT. WE ARE NOT.

11

12 **SUP. YAROSLAVSKY:** SO I GUESS WE'RE GOING TO HAVE-- SOME OF
13 THIS WILL OVERLAP IN THE NEXT WEEK BUT IT JUST HAS TO, SO BE
14 IT. ALL RIGHT. I'VE SAID ENOUGH. AGAIN, I WANT TO THANK YOU
15 FOR YOUR WORK.

16

17 **MR. BART WILLIAMS:** THANK YOU, SUPERVISOR.

18

19 **SUP. MOLINA, CHAIR:** SUPERVISOR BURKE.

20

21 **SUP. BURKE:** WELL, THIS MEETING-- MY RECOLLECTION IS THERE WERE
22 SOME VERY SPECIFIC THINGS THAT WE WERE TO HEAR FROM DREW AND
23 PARTICULARLY THE ESTABLISHMENT OF LEADERSHIP WITHIN THE
24 UNIVERSITY, WITH THE MEDICAL SCHOOL, THE DEAN, THE PROVOST
25 AND, I ASSUME, THAT, ULTIMATELY, A PRESIDENT OF THE UNIVERSITY



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1 AS WELL AS DEPARTMENT CHAIRS. DR. GARTHWAITE, YOU HAVE GIVEN
2 US THE INFORMATION AND CERTAINLY WE HAVE RECEIVED THAT
3 INFORMATION AS FAR AS YOU ARE LOOKING AT-- YOU HAVE ACTING
4 PROVOSTS AND YOU ARE MOVING FORWARD TO GET LEADERSHIP AND
5 PEOPLE IDENTIFIED. SUPERVISOR MOLINA, I SEE YOU HAVE PUT OVER--
6 - YOU'RE ASKING FOR A REPORT BACK ON SEPTEMBER 25TH. IS THAT
7 THE DATE ON THE-- WHETHER OR NOT THESE POSITIONS HAVE BEEN
8 FILLED? IS THAT WHAT YOUR MOTION PROVIDES? SEPTEMBER 27TH?

9

10 **SUP. MOLINA, CHAIR:** I HAVE NO IDEA WHAT YOU'RE TALKING ABOUT.

11

12 **SUP. BURKE:** OH. I THOUGHT YOU HAD A MOTION. OH, WE HAVEN'T
13 PASSED IT OUT. OKAY. WELL...

14

15 **SUP. MOLINA, CHAIR:** YEAH, IT DOESN'T HAVE A DATE.

16

17 **SUP. BURKE:** OH. THE ONE I GOT HAD SEPTEMBER 27TH ON IT. THE
18 OTHER ISSUE THAT WAS REALLY A VERY-- A GREAT CONCERN, I
19 THOUGHT, TO EVERYONE, WAS THAT THERE NEEDED TO BE A STRONGER
20 BOARD, A BOARD THAT TOOK RESPONSIBILITY FOR THE OPERATION OF
21 THE UNIVERSITY. NOW, THAT BOARD HAS STARTED TO CHANGE. YOU
22 HAVE HAD NEW MEMBERS OF THE BOARD, WHICH HAS ALSO CAUSED A
23 POLITICAL UPHEAVAL, I KNOW, WITHIN THE COMMUNITY AND I DON'T
24 KNOW HOW MUCH OF SOME OF THE CRITICISM WE'RE HEARING TODAY
25 SURROUNDS SOME OF THE COMMUNITY CONCERN THAT THERE HAVE NOT



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1 BEEN PARTICULAR PEOPLE APPOINTED TO THE BOARD BUT, OBVIOUSLY,
2 THERE HAS BEEN A LOT OF POLITICAL CONFUSION, PEOPLE UPSET AND
3 I'M SURE WE'LL HEAR FROM THEM, BECAUSE THEY WANTED A
4 PARTICULAR PERSON ON THE BOARD AND THAT PERSON IS NOT ON THE
5 BOARD AND ALSO THE ALTERNATIVE OF A MECHANISM FOR THAT PERSON
6 TO PARTICIPATE IN NEW BOARD MEMBERS TO BE SELECTED. YOU KNOW,
7 I HOPE THAT WE CAN MOVE PAST THAT AND WE CAN LOOK AT THE FACT
8 THAT THERE HAS BEEN A STRONG BOARD AND A BOARD THAT I THINK IS
9 COMMENDABLE. ALSO, THAT BOARD IS TAKING AN ACTIVE PART IN THE
10 UNIVERSITY AND, YOU KNOW, WHEN PEOPLE ASK QUESTIONS, WHY DID A
11 DOCTOR DO THIS? WELL, YOU KNOW, IT'S LIKE THERE'S SOME PEOPLE
12 WHO DO CRAZY THINGS AND, YOU KNOW, MY UNDERSTANDING IS...

13

14 **SUP. MOLINA, CHAIR:** WELL, YOU'RE NOT LAYING ON THE EMERGENCY
15 ROOM TABLE...

16

17 **SUP. BURKE:** WELL, YOU KNOW, MY UNDERSTANDING ON THAT INCIDENT,
18 WHICH I BELIEVE THAT THE DEPARTMENT HAS LOOKED INTO, DR.
19 GARTHWAITE, HUMAN RESOURCES, HAS LOOKED INTO IT AND I'M SURE
20 THAT SUPERVISOR MOLINA, YOU'VE RECEIVED A REPORT OF WHAT THEY
21 FOUND. FIRST OF ALL, AS APPALLING AS IT SEEMS TO ME THAT
22 SOMEONE WOULD COME INTO AN OPERATING ROOM, I UNDERSTAND THAT
23 THAT IS NOT THE VIOLATION; THE VIOLATION IS, BEFORE ANYONE CAN
24 COME INTO AN OPERATING ROOM AND A DOCTOR BRINGS THEM INTO ANY
25 KIND OF PROCEDURE, THEY MUST FIRST HAVE PERMISSION, IT MUST BE



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1 SIGNED OFF BY THE PERSON WHO IS THE PATIENT AND IT MUST BE
2 SIGNED OFF BY A NUMBER OF OTHER PEOPLE. AND I WOULD ASK YOU,
3 DR. GARTHWAITE, TO CLARIFY THAT. THAT-- IS THAT, IN FACT, THE
4 WAY-- THE RULE, THAT IT HAS TO BE SIGNED BY CERTAIN PEOPLE AND
5 HAS TO BE AGREED TO? THAT DOCTOR DID NOT GET THOSE APPROVALS
6 AND THAT IS THE VIOLATION, THAT HE DID NOT GET THE APPROVALS
7 THAT WERE REQUIRED. NOW, WHEN I HEARD IT, I WAS APPALLED. I
8 DIDN'T KNOW ANYBODY EVER CAME INTO A OPERATING ROOM EXCEPT A
9 RESIDENT AND DOCTOR BUT I FIND THAT NOW THERE ARE PROCEDURES
10 IN ALL HOSPITALS WHERE-- BUT THEY HAVE TO FOLLOW THOSE
11 PROCEDURES. THIS DOCTOR DID NOT FOLLOW IT. I AM NOT IN ANY WAY
12 SAYING THAT THAT DOCTOR DIDN'T VIOLATE EVERY-- CERTAINLY RULES
13 AND WHAT I FOUND WAS JUST UNBELIEVABLE THAT THAT COULD HAPPEN.
14 BUT MY UNDERSTANDING IS THE DEPARTMENT'S LOOKED AT IT, HUMAN
15 RESOURCES HAD LOOKED AT IT AND THAT DOCTOR HAS RECEIVED
16 REPRIMAND FOR HIS ACTIONS IN THAT CASE. SO I WOULD LIKE TO ASK
17 DR. GARTHWAITE TO RESPOND TO THAT AT THIS POINT.

18

19 **DR. THOMAS GARTHWAITE:** WHEN YOU SIGN INTO A TEACHING HOSPITAL,
20 SORT OF THE BLANKET CONSENT, AS YOU ENTER THE HOSPITAL, IN
21 GENERAL, TALKS ABOUT THE USE OF STUDENTS AND RESIDENTS BEING
22 PRESENT AT CERTAIN PROCEDURES. IN ALL HOSPITALS THAT I'VE BEEN
23 ASSOCIATED WITH, THAT IS THE CASE. HOWEVER, IF SOMEONE IS NOT
24 OFFICIALLY REGISTERED AS A MEDICAL STUDENT OR OFFICIALLY PART
25 OF A TRAINING PROGRAM THAT'S SANCTIONED BY THE HOSPITAL, THEN



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1 THAT INDIVIDUAL WOULD HAVE NO PURPOSE ENTERING ANY OF THOSE
2 AREAS AND THERE ARE SIGNIFICANT ISSUES THAT COULD BE INVOLVED.
3 CERTAINLY, THERE'S POTENTIAL FOR EXPOSURE TO CHEMICALS,
4 EXPOSURE TO OPERATING ROOM FIRES, EXPOSURE TO BLOOD-BORNE
5 ILLNESSES, A VARIETY OF THINGS-- REASONS YOU WOULD NOT WANT
6 SOMEONE, EXCEPT UNDER VERY CONTROLLED CIRCUMSTANCES, TO BE
7 PRESENT. AND I THINK PERHAPS THE MOST EGREGIOUS PART OF THE
8 CASE TO ME WAS THAT, WHEN THE QUESTIONS WERE RAISED BY THE
9 NURSES AS TO THE APPROPRIATENESS AND SO FORTH, THAT THEY WERE
10 OVERRULED AND, TO ME, THAT SHOWED-- THAT WAS THE MAJOR LAPSE
11 IN JUDGMENT AND ETHICS TO UNDER-- FIRST OF ALL, TO UNDERSTAND
12 THE SENSITIVITY OF BRINGING SOMEONE IN BUT ALSO NOT TO ACCEDE
13 TO THE NURSES IN CHARGE.

14

15 **SUP. BURKE:** AND ALSO HE GAVE A NAME PASS IS MY UNDERSTANDING
16 OR NAME TAG. A NAME TAG TO...

17

18 **DR. THOMAS GARTHWAITE:** I WAS LED TO BELIEVE THAT, YOU KNOW,
19 THAT THE SON USED HIS...

20

21 **SUP. BURKE:** WAS THAT PERSON REPRIMANDED?

22

23 **DR. THOMAS GARTHWAITE:** I DON'T KNOW THAT WE HAVE ANY AUTHORITY
24 OVER...

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE:** IT'S A PERSONNEL ISSUE. ALL RIGHT. IT'S A
2 PERSONNEL ISSUE. WE CAN'T DISCUSS IT AT THIS POINT. IS THAT
3 RIGHT?

4

5 **SUP. KNABE:** I THINK HE'S SAYING THAT THE DEPARTMENT THINKS
6 THAT THEY DON'T HAVE ANY AUTHORITY OVER THAT, THAT IT'S A
7 DUTY...

8

9 **DR. THOMAS GARTHWAITE:** NO, NO. WE HAVE ANY AUTHORITY OVER THE
10 SON. WE HAVE AUTHORITY OVER THE INDIVIDUAL INVOLVED...

11

12 **SUP. BURKE:** NO, I'M NOT TALKING ABOUT THE SON...

13

14 **SUP. KNABE:** SO IS THE DOCTOR...

15

16 **DR. THOMAS GARTHWAITE:** AND WE HAVE TAKEN ACTION. I DON'T WANT
17 TO DISCUSS THE NATURE OF THAT.

18

19 **SUP. BURKE:** OKAY. I'M SORRY. OKAY. IT'S A PERSONNEL ISSUE. WE
20 CANNOT RESPOND TO THOSE IN THIS-- HERE. BUT NOW I GUESS-- BUT
21 THE ISSUE WAS THAT THE MEDICAL SCHOOL COULD RESPOND TO IT,
22 EVEN THOUGH WE CAN'T RESPOND TO IT? IS THAT THE DIFFERENCE,
23 THAT THE MEDICAL SCHOOL COULD RESPOND...

24



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1 **SUP. KNABE:** WELL, THE MEDICAL SCHOOL RESPONDED AND THEY DIDN'T
2 KNOW WHETHER ACTION HAD BEEN TAKEN AGAINST THE INDIVIDUAL OR
3 NOT.

4

5 **SUP. BURKE:** BUT, I MEAN, BUT THE QUESTION WAS DIRECTED TO THEM
6 TO ASK THEM TO RESPOND TO IT.

7

8 **SUP. KNABE:** THEY DIDN'T KNOW.

9

10 **SUP. BURKE:** THEY KNEW ABOUT THE INCIDENT. THEY KNEW OF THE
11 INCIDENT.

12

13 **DR. PATRICK DOWLING:** RIGHT. BUT I WASN'T SURE IF THE CHAIR OF
14 THE DEPARTMENT, WHO WAS RESPONSIBLE TO REPRIMAND OR COUNSEL
15 THE PHYSICIAN THAT HAPPENED...

16

17 **SUP. BURKE:** WHETHER OR NOT THE PERSON HAD BEEN REPRIMANDED BY
18 THE CHAIR OF THE DEPARTMENT?

19

20 **DR. PATRICK DOWLING:** RIGHT. I DID NOT KNOW THAT.

21

22 **SUP. BURKE:** ALL RIGHT. AND THAT DEPARTMENT PERSON IS ALSO A
23 COUNTY EMPLOYEE, I ASSUME, RIGHT?

24

25 **DR. THOMAS GARTHWAITE:** CORRECT.



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1

2 **SUP. BURKE:** AND, DR. GARTHWAITE, YOU HAVE SOME INFORMATION
3 WHICH, AT THIS POINT, YOU SAY SHOULD BE DISCUSSED-- IT'S A
4 PERSONNEL ISSUE?

5

6 **DR. THOMAS GARTHWAITE:** I WOULD JUST SAY THAT I BELIEVE THAT WE
7 CAN WORK EASILY WITH DREW UNIVERSITY TO-- IN OUR NEW
8 RELATIONSHIP, TO ESTABLISH A MECHANISM BY WHICH, WHEN WE FIND
9 ACTIONS THAT WE FIND NOT DEFENSIBLE AND WE WANT TO TAKE AN
10 ACTION, THAT WE DO THAT IN CONCERT WITH ONE ANOTHER. WE ARE
11 EMPLOYERS BUT THEY ARE ALSO EMPLOYERS AND WE NEED TO-- WE NEED
12 TO HAVE A MECHANISM, WITHOUT TROMPING ON ANYONE'S RIGHTS TO
13 PRIVACY UNDER THE PERSONNEL RULES, TO FIGURE OUT A WAY THAT WE
14 CAN HAVE THOSE CONVERSATIONS AND INFORM THEM OF WHAT HAS
15 HAPPENED. PART OF THE PROBLEM IS, WHEN WE DISCOVER IT AND IT'S
16 A PERSONNEL ACTION AND A PERSONNEL PROBLEM, THERE ARE LIMITS
17 TO WHAT WE CAN TELL THEM, SO THEY ARE NOT NECESSARILY PRIVY TO
18 ALL THE DATA BECAUSE OF THE PERSONNEL PROTECTIONS SO THAT THEY
19 COULD TAKE AN ACTION WITH THE PROPER FOUNDATION. SO WE NEED, I
20 THINK, TO WORK THROUGH SOME OF THOSE TECHNICAL DIFFICULTIES TO
21 MAKE SURE THAT WE CAN DO THAT BUT I SENSE NO RESISTANCE IN ALL
22 OF OUR CONVERSATIONS IN GETTING TO THE SAME PLACE.

23

24 **SUP. BURKE:** WELL, WHAT I REALLY WANT TO MAKE VERY CLEAR IS
25 THAT WE'VE DEMANDED CERTAIN THINGS OF THEM AND I BELIEVE THAT



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1 THEY'RE TRYING TO RESPOND TO SOME OF THOSE THINGS. THEY HAVE
2 RESPONDED IN TERMS OF ELIMINATING SOME OF THE PEOPLE WHO ARE
3 IN LEADERSHIP AND STARTING TO GET NEW LEADERS, TO GET NEW
4 PEOPLE WITHIN THE UNIVERSITY AND IT'S NOT THAT EASY TO GET
5 THOSE PEOPLE BUT-- AND PARTICULARLY IN THE CIRCUMSTANCES WE'RE
6 WORKING WITH BUT I WANT TO SAY THAT THEY ARE TRYING AND THAT
7 WE SHOULD CERTAINLY GIVE THEM AN OPPORTUNITY TO HIRE SOME OF
8 THOSE PEOPLE. NOW, IN TERMS OF THE DEPARTMENT HEADS, THOSE
9 DEPARTMENT HEADS ARE STILL-- SOME OF THEM ARE VACANT BUT I
10 WOULD HOPE THAT YOU WOULD GET THOSE DEPARTMENTS FILLED AND YOU
11 WILL GET THE HEADS OF THOSE DEPARTMENTS AS SOON AS POSSIBLE.
12 HAVE THERE BEEN SOME DEPARTMENTS THAT YOU HAVE IDENTIFIED THE
13 HEAD OF THE DEPARTMENT?

14

15 **DR. THOMAS YOSHIKAWA:** WE'VE IDENTIFIED FOUR INDIVIDUALS FOR
16 THE FOUR VACANCIES THAT HAVE BEEN PRESENT FOR THE LAST, I
17 GUESS, SIX TO 10 MONTHS AND THEN WE'RE GOING TO-- WE HAVE FOUR
18 OTHER VACANCIES WHERE THE SEARCH COMMITTEE IS RIGHT NOW IN THE
19 PROCESS OF INTERVIEWING CANDIDATES, INCLUDING THE DEPARTMENT I
20 JUST VACATED.

21

22 **SUP. BURKE:** YOU KNOW, SPECIFICALLY, MY UNDERSTANDING IS, FOR
23 INSTANCE, ORTHOPEDICS WAS ONE WHERE THERE WAS A VACANCY.

24



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The Los Angeles County Board of Supervisors**

1 **DR. THOMAS YOSHIKAWA:** ORTHOPEDICS IS FILLED. DR. SANDERS IS
2 THE CHAIR.

3

4 **SUP. BURKE:** YOU HAVE A CHAIR? I UNDERSTAND THERE WAS AN ISSUE
5 BECAUSE THEY WERE ON PROBATION BECAUSE OF WHETHER OR NOT THEY
6 WERE PASSING THE EXAM. AND WHAT IS THE PASS RATE NOW?

7

8 **DR. THOMAS YOSHIKAWA:** I'M NOT SURE OF THE PASS RATE BUT THAT
9 WAS NOT AN ISSUE, AT LEAST MY UNDERSTANDING, FOR THIS RECENT
10 REVIEW, WHICH THE OFFICIAL REPORT IS NOT OUT YET.

11

12 **SUP. BURKE:** THE ISSUE OF PASSAGE WAS NOT AN ISSUE?

13

14 **DR. THOMAS YOSHIKAWA:** NO, AS FAR AS I KNOW, THAT WAS NOT--
15 THAT WAS NOT AN ISSUE. MY UNDERSTANDING THAT THE PROGRAM
16 ITSELF WAS DOING VERY WELL AND SO-- BUT THE-- THE ACTUAL
17 OFFICIAL REPORT FOR THE STATUS OF ORTHOPEDICS HAS NOT BEEN
18 REPORTED YET.

19

20 **SUP. BURKE:** AND YOU DON'T HAVE THE NUMBER OF PEOPLE-- I WAS
21 TOLD A NUMBER OF PEOPLE WHO HAD PASSED BUT YOU HAVEN'T
22 RECEIVED THAT?

23

24 **DR. THOMAS YOSHIKAWA:** NO.

25



**The Meeting Transcript of
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1 **SUP. BURKE:** ALL RIGHT. I HAVE NO OTHER QUESTIONS.

2

3 **SUP. MOLINA, CHAIR:** MR. ANTONOVICH?

4

5 **SUP. ANTONOVICH:** THE ACCREDITATION INDICATED THAT ONLY 62% OF
6 THE STUDENTS HAD PASSED DURING THE PAST FIVE YEARS IN
7 ORTHOPEDIC SURGERY.

8

9 **SUP. BURKE:** I WAS TOLD THAT 90% PASSED THE LAST ONE. THE LAST
10 ONE, I WAS TOLD THAT 90% PASSED.

11

12 **SUP. ANTONOVICH:** WAS IT 62% OF PROGRAM GRADUATES PASSED THEIR
13 EXAMS DURING THE LAST FIVE YEARS AND THAT THE UNIVERSITY WAS
14 IN NONCOMPLIANCE WITH THE D.D.R. REQUIREMENTS, SOME RESIDENTS
15 WORKED UP TO 80 HOURS PER WEEK AND WERE IN VIOLATION OF
16 ACCREDITATION STANDARDS.

17

18 **SUP. BURKE:** WOULD YOU PROVIDE TO MR. ANTONOVICH AND TO ME THE
19 LIST OF THE PASSAGE RATE FOR ORTHOPEDICS FOR THE LAST TWO
20 EXAMS?

21

22 **BART WILLIAMS:** DR. NANCY HANNAH, WHO IS THE DESIGNATED
23 INSTITUTIONAL OFFICIAL, IS RIGHT HERE AND SHE'S THE PERSON WHO
24 HAS THE DATA.

25



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1 **SUP. BURKE:** ALL RIGHT. MAYBE WE SHOULD HAVE HER.

2

3 **DR. NANCY HANNAH:** THANK YOU. TO ANSWER THE QUESTION,
4 SUPERVISOR BURKE, ORTHOPEDIC ACTUALLY HAVE EIGHT TO NINE
5 CITATIONS, ONE OF THEM WAS REGARDING THE BOARD PASSING RATE,
6 IS CORRECT. IT WAS ACTUALLY 62.5% AVERAGE OVER FIVE YEARS BUT,
7 BY GETTING RESULTS OF THIS YEAR'S EXAM, WHICH WAS-- THEY GOT
8 THE RESULTS JULY 2005, IT INDICATED THAT THE FIVE-YEAR AVERAGE
9 NOW IS EXACTLY 72%, WHICH IS ABOVE THE 70% REQUIRED.

10

11 **SUP. BURKE:** ARE THERE PASSAGE RATES ON OTHERS THAT HAVE BEEN
12 IN QUESTION IN OTHER DEPARTMENTS?

13

14 **DR. NANCY HANNAH:** YES, CORRECT. BESIDES ANESTHESIOLOGY, WHICH
15 DR. ISHIKAWA TALKED ABOUT, THEY HAVE-- THEY WERE ON PROBATION
16 ONLY FOR ONE CITATION, WHICH IS ONLY FOR BOARD PASSING RATE.
17 THE PROGRESS IN THIS, THEY HAVE TWO PARTS OF THIS TEST,
18 WRITTEN AND ORAL, BUT THEY HAVE TO PASS TWO OF THEM TO BECOME
19 BOARD CERTIFIED. 2004, THE WRITTEN, FIRST TIME TAKEN WAS 80%
20 AND ORAL WAS HUNDRED PERCENT. CURRENTLY AT THIS POINT, WE'RE
21 WAITING FOR THE ORAL RESULTS TO COME IN. FIVE OF THE GRADUATES
22 TOOK THE ORAL. IF THEY ALL PASS, WHICH WE'RE VERY OPTIMISTIC
23 THAT THEY WILL, THAT WILL ULTIMATELY CORRECT THE FIVE YEARS
24 PASSING RATE TO 72% EXACTLY. IF THEY DON'T, THEN WE DEFINITELY
25 HAVE IMPROVEMENT. IF YOU READ THE ACTUAL CITATION AND THE



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1 APPEAL PROCESS FOR ANESTHESIOLOGY, THEY WERE CITED FOR TWO
2 THINGS BUT AMONG ONE CITATION, IT'S THE FACT THAT THEY DON'T
3 MEET THE MINIMUM REQUIREMENTS AND THE FACT ACTUALLY THAT THEY
4 HAVE DECLINED THAN BEFORE. SO IF YOU SHOW IMPROVEMENT, THAT'S
5 ONE PART OF THE CITATION. THE OTHER PART IS THE ACTUAL FIGURE,
6 WHICH IS 70% WHICH, AGAIN, WE'RE OPTIMISTIC WE CAN GIVE THAT
7 BY THIS BOARD.

8

9 **SUP. BURKE:** WOULD YOU GIVE US SOME IDEA IN TERMS OF GENERALLY
10 MOST OF THE DEPARTMENTS, WHAT YOUR EVALUATION IS AND WHETHER
11 OR NOT THERE'S ANY IMPROVEMENT.

12

13 **DR. NANCY HANNAH:** OKAY. SURE. THE SECOND WEEK AFTER WE STARTED
14 IN JULY 1ST, I ACTUALLY TOOK THE WHOLE WEEK TO DO ONE ON ONE
15 WITH EVERY PROGRAM DIRECTOR FOR ALL PROGRAMS. IT WAS A NEEDED
16 AND LENGTHY PROCESS BUT IT TAUGHT ME A LOT ABOUT THE PROGRESS
17 THAT PROGRAMS HAS BEEN REPORTING. YES, WE DO HAVE THREE
18 PROGRAMS CURRENTLY ON PROBATION. BETWEEN APRIL 2004 AND JUNE
19 2005, WE HAVE A TOTAL OF 10 PROGRAMS THAT HAS BEEN REVIEWED
20 AND THEY'RE DEEMED CONTINUED FOR ACCREDITATION VERSUS FULL
21 ACCREDITATION COMPARATIVELY WITH PREVIOUS ON PROBATION THAT
22 WAS INTERNAL MEDICINE PROGRAM, RECEIVED FULL PROBATION-- FOR
23 ACCREDITATION IN NOVEMBER 2004. SO FOR THE THREE PROGRAMS
24 WHICH ARE STILL ON PROBATION, ORTHO HAS BEEN REVIEWED IN
25 MARCH, EXACTLY MARCH 6TH AND WE'RE WAITING FOR THE FINAL



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1 REPORT. FAMILY MEDICINE IS GOING TO BE REVIEWED THIS AUGUST,
2 AUGUST 30TH. THE PROGRAM INFORMATION FORM HAS BEEN PREPARED
3 AND REVIEWED WITH ASSISTANCE OF LOCAL AND CONSULTANTS. AND THE
4 ANESTHESIA PROGRAM HAS-- IS GOING TO BE REVIEWED DECEMBER
5 15TH, 2005. BUT, BESIDES THAT, EVEN WITHOUT WAITING FOR THE
6 RESPONSE BY R.R.C., WE DO PROGRESS REPORTS FOR EACH PROGRAM
7 AND ACTUALLY WE COMMUNICATE WITH COUNTY WITH A REPORT WE CALL
8 PROGRAM ABILITY REPORT AND THIS REPORT IS SUBMITTED QUARTERLY.
9 IT GOES THROUGH EVERY PROGRAM, CITATION, CONCERN OR ANY
10 POSSIBLE POTENTIAL PROBLEM AND HOW IS EVERY PROBLEM HAS BEEN
11 ADDRESSED AND WE'RE ACTUALLY SATISFIED WITH HOW IS EVERY
12 PROGRAMS ON PROBATION, THE PROBLEM HAS BEEN, I CAN SAY, 70,
13 80% AND WE'RE WORKING TO FINALIZE EVERYTHING.

14

15 **SUP. BURKE:** ALL RIGHT. THANK YOU VERY MUCH.

16

17 **SUP. ANTONOVICH:** ANESTHESIOLOGY, IT HAD BEEN 18% HAD ACHIEVED
18 CERTIFICATION.

19

20 **DR. NANCY HANNAH:** CORRECT.

21

22 **SUP. ANTONOVICH:** WHAT IS THE NEW...?

23

24 **DR. NANCY HANNAH:** THIS WAS OVER 1996 TO 2005. FIVE YEARS. YES.
25 CORRECT. YOUR QUESTION AGAIN?



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1

2 **SUP. ANTONOVICH:** AND WHAT'S THE CURRENT PASS RATE?

3

4 **DR. NANCY HANNAH:** THE CURRENT NOW IS 44%, WITHOUT COUNTING THE
5 LAST GROUP THAT THEY'RE WAITING FOR RESULTS.

6

7 **SUP. ANTONOVICH:** AND WHAT ABOUT IN THE ISSUE OF FAMILY
8 MEDICINE, IT WAS 4 OF THE 29 HAD FAILED.

9

10 **DR. NANCY HANNAH:** CORRECT. THIS HAS BEEN CORRECTED ALREADY AND
11 CURRENTLY THE LAST CLASS PASSED HUNDRED PERCENT, 2004.

12

13 **SUP. ANTONOVICH:** THANK YOU.

14

15 **DR. NANCY HANNAH:** SURE.

16

17 **SUP. MOLINA, CHAIR:** I HAVE A MOTION I'M GOING TO INTRODUCE,
18 THEN WE HAVE SOME PEOPLE FROM THE PUBLIC THAT WISH TO TESTIFY.
19 I'M PASSING OUT THE MOTION. THIS IS, AGAIN, RELATED TO THIS
20 ITEM. DREW UNIVERSITY HAS SERVED AS A CRITICAL PARTNER WITH
21 LOS ANGELES COUNTY IN PROVIDING MEDICAL SERVICES IN SOUTH
22 CENTRAL COMMUNITIES OF LOS ANGELES COUNTY. FOR YEARS, DREW
23 UNIVERSITY HAS PROVIDED AN ACADEMIC PROGRAM TO TRAIN RESIDENTS
24 AND DOCTORS TO SERVE URBAN COMMUNITIES ACROSS OUR COUNTRY.
25 THEIR FOCUS HAS BEEN IN PROVIDING MUCH-NEEDED MEDICAL CARE TO



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1 THE COMMUNITIES SERVED BY THE KING DREW MEDICAL CENTER. DREW
2 UNIVERSITY IS AT A CRITICAL TURNING POINT IN ITS HISTORY.
3 REGRETFULLY, DREW UNIVERSITY IS IN DANGER OF LOSING FURTHER
4 ACCREDITATION. SUCH A LOSS WOULD THREATEN NOT ONLY THEIR
5 EXISTENCE BUT THEIR ABILITY TO PARTNER WITH LOS ANGELES COUNTY
6 IN SERVING PATIENTS AT KING DREW MEDICAL CENTER. ANY
7 PARTNERSHIP FOR THE FUTURE RESTS ON THE COUNTY'S ULTIMATE
8 ABILITY TO PROVIDE HIGH QUALITY CARE TO THE SOUTH CENTRAL
9 COMMUNITIES OF LOS ANGELES COUNTY. THE FAILINGS OF M.L.K.
10 HOSPITAL REGRETFULLY REFLECT ON THE QUALITY OF INSTRUCTION AT
11 DREW UNIVERSITY. I THEREFORE MOVE THAT THE BOARD OF
12 SUPERVISORS DIRECT THE DEPARTMENT OF HEALTH SERVICES TO WORK
13 WITH DREW UNIVERSITY TO PROVIDE THE BOARD WITH THE FOLLOWING
14 INFORMATION AT THE SEPTEMBER 27TH, 2005 BOARD MEETING. NOW,
15 IT'S MY UNDERSTANDING THAT'S WHEN WE'RE SUPPOSED TO HAVE
16 ANOTHER REVIEW OF THIS AFFILIATION, SO CORRECT ME IF I AM
17 WRONG ON THE DATE. NUMBER ONE, THAT THERE SHOULD BE A
18 COMPREHENSIVE ANALYSIS OF DUTIES AND RESPONSIBILITIES RELATED
19 TO THE MANAGING, THE DAILY ACTIVITIES OF RESIDENTS AND
20 DOCTORS. THE ANALYSIS SHOULD INCLUDE A DETAILED RECOMMENDATION
21 SECTION THAT OUTLINES DETAILED ACTIONS FOR CHANGES IN
22 UNIVERSITY AND COUNTY POLICIES. NUMBER 2, AN EXPLANATION FOR
23 WHY AN ANALYSIS HAS NOT BEEN PREVIOUSLY CONDUCTED AND SPECIFIC
24 RECOMMENDATIONS FOR A PROCESS TO CONTINUALLY REVIEW POLICIES
25 AND PROCEDURES REQUIRED TO PROACTIVELY SUPERVISE RESIDENTS AND



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1 DOCTORS. NUMBER 3, A COMPREHENSIVE REPORT DETAILING
2 ACCOUNTABILITY MEASURES REGARDING THE PERFORMANCE OF
3 RESIDENTS, DOCTORS, FACULTY CHAIRS AND ADMINISTRATORS. NUMBER
4 4, A REPORT DETAILING THE RECRUITMENT AND THE HIRING OF A
5 PERMANENT PRESIDENT AND HOW DREW'S BOARD OF TRUSTEES IS GOING
6 TO ASSUME GREATER OWNERSHIP FOR THE FIDUCIARY DUTIES OF THE
7 UNIVERSITY, SUCH AS FUNDING THE MEDICAL SCHOOL WITH ADDITIONAL
8 DOLLARS BEYOND THOSE GENERATED BY THE AFFILIATION. NUMBER 5, A
9 COMPREHENSIVE REPORT DETAILING CONTINUED EFFORTS TO MEET ALL
10 PREVIOUSLY IDENTIFIED A.C.G.M.E. DEFICIENCIES, INCLUDING WHY
11 THE UNIVERSITY FAILED TO MEET THOSE CRITERIA IN THE PAST AND
12 HOW THE UNIVERSITY WILL MEET OR EXCEED THOSE CRITERIA FOR THE
13 DECEMBER, AGAIN, JANUARY REVIEW. A DETAILED RECOMMENDATION AS
14 TO WHY THE COUNTY SHOULD CONTINUE TO AFFILIATE WITH DREW
15 UNIVERSITY TO PROVIDE SERVICES AT KING DREW MEDICAL CENTER.
16 DREW UNIVERSITY MUST PROVIDE A COMPELLING AND REALISTIC PLAN
17 FOR SUCH A CONTINUED AFFILIATION AND PROVIDE DETAILED
18 RECOMMENDATIONS ON RELEVANT CHANGES TO THE AFFILIATION
19 AGREEMENT THAT WILL STRENGTHEN ACCOUNTABILITY AND ASSURE HIGH
20 QUALITY PROVISION OF MEDICAL SERVICES. I FURTHER MOVE THAT
21 DEPARTMENT OF HEALTH SERVICES PROVIDE THE BOARD AT THE SAME
22 TIME, ON SEPTEMBER THE 27TH, THE FOLLOWING: NUMBER 1, A
23 COMPREHENSIVE ANALYSIS WITH SPECIFIC RECOMMENDATIONS RELATED
24 TO DREW UNIVERSITY'S ANNUAL REPORT SUBMISSION. ALL SUCH
25 REPORTS SUBMITTED TO DREW-- TO D.H.S. SHOULD BE INCLUDED IN



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1 THE REPORTS FOR OUR REVIEW. A REPORT DETAILING D.H.S.'S
2 EFFORTS IN WORKING WITH DREW UNIVERSITY OVER THE NEXT MONTH TO
3 INCREASE ACCOUNTABILITY MEASURES BETWEEN THE TWO ENTITIES
4 RELATED TO THE COUNTY'S AFFILIATION AGREEMENT.

5

6 **SUP. ANTONOVICH:** SECOND.

7

8 **SUP. BURKE:** MAY I ASK YOU TO INCLUDE...

9

10 **SUP. KNABE:** JUST A CLARIFICATION, HOW DOES THIS INTERFACE WITH
11 SUPERVISOR ANTONOVICH'S MOTION?

12

13 **SUP. MOLINA, CHAIR:** WELL, SUPERVISOR ANTONOVICH'S MOTION IS
14 BASICALLY A TWO-TRACK. ONE, IF THEY DON'T GET THEIR FULL
15 ACCREDITATION, WE SHOULD HAVE A CONTINGENCY PLAN.

16

17 **SUP. KNABE:** I KNOW BUT ONE'S COMING BACK IN A WEEK AND ONE'S
18 COMING BACK, YOU KNOW, IN A MONTH, I MEAN...

19

20 **SUP. ANTONOVICH:** ONE IS ASKING FOR THE DEPARTMENT TO PLAN A
21 DUAL TRACK ON THE MEDICAL SCHOOL. THIS ONE IS ASKING FOR
22 INFORMATION...

23

24 **SUP. MOLINA, CHAIR:** AND DON, WHEN I ASKED THE QUESTION OF DR.
25 GARTHWAITE, HE SAID HE REALLY CAN'T ADDRESS THE ISSUE OF A



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1 DUAL TRACK UNTIL HE KNOWS WHAT THE CLINICAL RESPONSIBILITIES
2 ARE, WHICH ISN'T EVEN BEFORE US UNTIL AUGUST THE 16TH AND
3 THAT'S IF WE MAKE A DECISION AT THAT TIME SO HE COULDN'T
4 PROCEED. MINE IS MORE A TOTAL DREW RESPONSIBILITY TO TELL US,
5 CONVINCE US WHY WE SHOULD TAKE ON THIS AFFILIATION AGREEMENT
6 AND WHAT ARE THE THINGS THAT THEY'RE GOING TO BE DOING THAT
7 ARE GOING TO GIVE US THE ACCOUNTABILITY MEASURES. I JUST THINK
8 IT'S-- WE'RE GOING TO PARTNER WITH SOMEBODY, AND CERTAINLY
9 IT'S NOT AN UNWILLINGNESS. WE WANT TO PARTNER. BUT TELL ME, I
10 MEAN, HOW I'M GOING TO TRUST THAT IT'S GOING TO MOVE FORWARD.
11 I DON'T THINK THESE ARE HARD THINGS. I THINK THEY'RE REAL
12 BASIC ISSUES OF DUTY AND RESPONSIBILITY.

13

14 **SUP. KNABE:** I DON'T SEE A CONFLICT. I JUST SEE THAT, YOU KNOW,
15 A DIFFERENT IN TIME HERE THAT, YOU KNOW, THAT SOME OF YOUR
16 INFORMATION MAY BE PERTINENT AS TO WHY.

17

18 **SUP. MOLINA, CHAIR:** THE REASON-- OH, THE REASON, AS I
19 UNDERSTAND IT, AND CORRECT ME IF I AM WRONG, DR. GARTHWAITE,
20 IS WE STILL HAVEN'T TRULY-- WE HAVE AN OPPORTUNITY IN THE
21 AFFILIATION AGREEMENT, THE WORK THAT THEY'RE DOING, WE
22 UNDERSTAND THAT IT WAS COMING TO US IN SEPTEMBER AT THE END OF
23 THE MONTH. ISN'T THAT CORRECT?

24



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1 **DR. THOMAS GARTHWAITE:** THE OFFICIAL REPORT, THE FINAL REPORT
2 AND ASSESSMENT WILL BE EARLY IN SEPTEMBER.

3

4 **SUP. MOLINA, CHAIR:** EARLY SEPTEMBER. WE CAN DO IT THEN, FINE.
5 I JUST KNOW THAT WE NEEDED-- I WANTED TO GIVE THEM AMPLE TIME
6 TO GET AT SOME OF THESE ISSUES.

7

8 **SUP. KNABE:** AND I UNDERSTAND YOUR MOTION. I'M JUST TRYING TO
9 INTERFACE IT WITH MIKE'S, WHY WE NEED HIS BACK IN A WEEK IF
10 YOURS ISN'T COMING BACK UNTIL SEPTEMBER.

11

12 **SUP. MOLINA, CHAIR:** BUT, DON, WE'RE NOT GETTING MIKE'S BACK IN
13 A WEEK. WE'RE NOT...

14

15 **SUP. ANTONOVICH:** THAT'S ABOUT THE MEDICAL CENTER NOT THE--
16 IT'S JUST THE SCHOOL.

17

18 **SUP. MOLINA, CHAIR:** MIKE'S CAN'T EVEN BE EVEN ASSESSED...

19

20 **SUP. KNABE:** OKAY. THERE WAS CONVERSATION IN THE AMENDMENT THAT
21 ZEV WAS TALKING ABOUT TO BRING IT BACK AT THE 16TH AND THAT'S
22 THE QUESTION I HAVE.

23



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1 **SUP. MOLINA, CHAIR:** BUT THAT'S NOT TO CARRY IT OUT. THE MOTION
2 WILL COME BACK THEN BUT, AT THAT POINT, THE REPORT WOULDN'T BE
3 READY.

4

5 **SUP. BURKE:** DO YOU MIND ADDING, WHEN YOU LOOK AT THE FUNDS
6 THAT ARE GENERATED, INCLUDING ALL RESEARCH GRANTS?

7

8 **SUP. MOLINA, CHAIR:** NO, NOT AT ALL. I DON'T MIND GETTING MORE
9 INFORMATION.

10

11 **SUP. BURKE:** OKAY.

12

13 **SUP. MOLINA, CHAIR:** ALL RIGHT. WE HAVE SOME PEOPLE THAT WISH
14 TO ADDRESS US ON THIS-- THESE ITEMS. THANK YOU. CELES KING. WE
15 HAVE MORE? ALL RIGHT. ERNEST H. SMITH, DR. ERNEST H. SMITH
16 AND, AGAIN, RICHARD ROBINSON. I HAVE ERNIE SMITH, PH.D. Y'ALL
17 HELP ME GET TO THIS WHOLE THING. ALL RIGHT. MR. KING? NOT
18 HERE. OKAY. DR. GENEVIEVE CLAVREUL. DO YOU WANT TO START OUT,
19 MR. ROBINSON?

20

21 **RICHARD ROBINSON:** MADAM CHAIR WOMAN, MEMBERS, RICHARD
22 ROBINSON, NEIGHBORHOOD ORGANIZER. IN SUPERVISOR YAROSLAVSKY'S
23 DISTRICT IN HOLLYWOOD, AT THE 7 STAR MOTEL, I HAVE BROUGHT
24 FROM THE INTERSECTION OF HOLLYWOOD AND LA BREA. DR. GARTHWAITE
25 IS BRILLIANTLY NAVIGATING HIS WAY THROUGH HERETOFORE UNCHARTED



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1 WATER, UTILIZING A REALISTICALLY TIMELY SCHEDULE. MA'AM, THE
2 SOLUTION TO THIS PROBLEM IS TIME. BECAUSE, FOR HUNDREDS OF
3 YEARS, BLACKS WERE BEATEN, TORTURED, AND OFTEN MURDERED FOR
4 LEARNING TO READ. PRESENTLY, FOR HUNDREDS OF YEARS, WE SEE A
5 BLACK MAN TRYING TO GET A JOB WHO GOES THROUGH THE EMPLOYMENT
6 PROCESS AT KING DREW AND CANNOT FILL OUT AN APPLICATION,
7 ALTHOUGH HE IS EXTRAORDINARILY INTELLIGENT. THERE IS A
8 DIFFERENCE BETWEEN INTELLIGENCE AND EDUCATION. BUT I DIGRESS.
9 THE MORALITY AND ETHICS THAT ARE A RESULT OF CHRISTIAN BELIEF
10 AND FAITH WERE DENIED THE BLACK FAMILY THAT RECENTLY HAS HAD
11 TO ENDURE CHURCH BURNINGS. THE BLACK FAMILY DESTROYED BY THAT
12 PECULIAR INSTITUTION THAT SENT MEMBERS OF THE SAME FAMILY TO
13 DIFFERING REGIONS THROUGHOUT THE SOUTH TO DIFFERENT
14 PLANTATIONS TO PREVENT COMMUNICATION IS HEALING ITSELF. AROUND
15 KING DREW, WE SEE INDIVIDUALS WHO ARE NOT ONLY COMMITTED AND
16 HIGHLY INTELLIGENT BUT THE RESURGENT VALUE SYSTEMS THAT HAVE
17 TRADITIONALLY BEEN A PART OF THE BLACK FAMILY ARE NOW
18 REASSERTING THEMSELVES. TODAY, NAVIGANT, WITH DR. GARTHWAITE,
19 EXCUSE ME, YVONNE, GARTHWAITE'S GUIDANCE, IS NOT ONLY
20 REPLACING INCOMPETENT PEOPLE, IT IS IN THE PROCESS OF
21 REPLACING INCOMPETENCE.

22

23 **SUP. MOLINA, CHAIR:** THANK YOU VERY MUCH, MR. ROBINSON.

24

25 **RICHARD ROBINSON:** THANK YOU.



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1

2 **SUP. MOLINA, CHAIR:** DR. SMITH.

3

4 **DR. ERNEST SMITH:** YES. MY NAME IS DR. ERNEST SMITH. I'M
5 CONCERNED ABOUT THE CLOSURE OF THE PEDIATRIC DEPARTMENT
6 PROPOSAL AND PARTICULARLY IN TERMS OF HOW IT'S GOING TO AFFECT
7 BOTH THE TRAINING OF RESIDENTS AND INTERNS AND MEDICAL
8 STUDENTS, AS WELL AS SERVICE TO PEDIATRIC POPULATION. I CANNOT
9 SEE THE PROPOSAL TO CLOSE THE INPATIENT PEDIATRIC SERVICE,
10 LEAVING SO-CALLED CLINICS WITHOUT SUBSPECIALTIES AND ALSO WITH
11 THE ALLEGED IDEA OF CONCENTRATING ON DISEASES LIKE
12 HYPERTENSION, DIABETES AND HIGH CHOLESTEROL, WHICH ARE NOT
13 PEDIATRIC PROBLEMS. SO THE POINT THEN IS THAT WHAT'S GOING TO
14 HAPPEN TO OUR PEDIATRIC PATIENTS WHEN WE HAVE A HALF SYSTEM OF
15 CLINICS AND FOR THOSE KIDS PARTICULARLY WHO MIGHT NEED
16 HOSPITALIZATION WHO COME TO CLINICS AND THEN HAVE PEOPLE
17 DISCERN WHETHER OR NOT THEY SHOULD BE TRANSFERRED TO ST.
18 FRANCIS OR LONG BEACH OR SOME OTHER PLACE WHERE THOSE
19 SUBSPECIALTIES ARE AVAILABLE? I THINK THAT THERE NEEDS TO BE A
20 LOT OF REAL DEEP THINKING BEFORE ONE ENTERTAINS THE IDEA OF
21 CLOSING THE PEDIATRIC INPATIENT DEPARTMENT AT MARTIN LUTHER
22 KING HOSPITAL. THAT ALSO BRINGS THE GREATER POINT. EVERYBODY
23 IS TALKING ABOUT WHETHER OR NOT TO SAVE THE RELATIONSHIP
24 BETWEEN DREW AND KING-- KING HOSPITAL AND EVERYBODY'S TALKING
25 ABOUT REPAIR BUT NOBODY'S TALKING ABOUT REBUILD. YOUR PATIENT



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1 POPULATION IS STEADILY DIMINISHING BECAUSE OF THE BAD PRESS
2 THAT WE'VE RECEIVED AND WE ALL KNOW HOW HARD IT WAS TO BUILD
3 THAT HOSPITAL IN THE FIRST PLACE IN TERMS OF PATIENT
4 POPULATION. WHO IS BUILDING WHILE EVERYBODY ELSE IS REPAIRING?
5 SO MY POINT WOULD BE THAT I DON'T SEE NOTHING BUT FAILURE IN
6 TERMS OF THE A.C.G.M.E. IF WE DON'T PRESENT A MORE THOUGHTFUL
7 PLAN IN TERMS OF WHAT THE FUTURE OF THAT HOSPITAL IS GOING TO
8 BE IN BOTH AREAS, EDUCATION AND SERVICE.

9

10 **SUP. MOLINA, CHAIR:** DR. ERNIE SMITH, PH.D.

11

12 **DR. ERNIE SMITH:** THANK YOU, SUPERVISOR BURKE-- I MEAN,
13 SUPERVISOR MOLINA. MY NAME IS ERNIE SMITH AND I'M THE
14 OMBUDSMAN FOR THE BLACK COMMUNITY HEALTH TASK FORCE. I COME
15 BEFORE THE BOARD TO PRESENT THE BLACK COMMUNITY HEALTH TASK
16 FORCE POSITION ON THIS AGENDA ITEM. THE HOSPITAL ADVISORY
17 BOARD AT KING DREW MEDICAL CENTER IS A JOKE. WITH THE
18 EXCEPTION OF DR. FLORES AND JIM LOTT, THE REST OF THE H.A.B.,
19 HOSPITAL ADVISORY BOARD, HAD NO INPUT OR KNOWLEDGE OF THE
20 D.H.S. PLAN TO CUT KING DREW MED CENTER'S OB/GYN AND PEDIATRIC
21 INPATIENT SERVICES. DR. GARTHWAITE'S PLAN FOR THE FUTURE KING
22 DREW MED CENTER WAS ON THE AUGUST 8TH AGENDA OF THE HOSPITAL
23 ADVISORY BOARD AS A NON-ACTION ITEM. IT IS CLEAR THAT DR.
24 GARTHWAITE HAS NO RESPECT FOR THE EXPERT OPINIONS OF THE SHAM
25 H.A.B., THAT'S HOSPITAL ADVISORY BOARD AND DID THEY COME TO



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1 EXPRESS ANY OUTRAGE OR OFFER THEIR RESIGNATIONS IN PROTEST
2 AGAINST GARTHWAITE'S IGNORING THEM? NO. THIS IS THE SECOND
3 OCCASION WHICH DR. FLORES HAS PRESUMED THE ROLE OF THE ENTIRE
4 HOSPITAL ADVISORY BOARD. HE BYPASSED THE ENTIRE HOSPITAL
5 ADVISORY BOARD AND CAME BEFORE THIS BOARD ASKING FOR FUNDS TO
6 HIRE LEGAL COUNSEL. COMES NOW THE ENTIRE HOSPITAL ADVISORY
7 BOARD IN SUPPORT OF A RECOMMENDATION OF DUMB JIM LOTT FOR
8 COMBINING THE KING DREW MED CENTER, DREW UNIVERSITY C.E.O.
9 POSITION INTO ONE POSITION. THE BLACK COMMUNITY HEALTH TASK
10 FORCE QUESTIONS THE WISDOM AND LEGALITY OF THIS
11 RECOMMENDATION. THEY'VE GOT A POLITICAL AGENDA GOING WITH
12 MERVYN DIMELY TO GET SOME KIND OF LEGISLATION IN SUPPORT OF
13 THIS NONSENSE. IT IS VERY-- IN ITS VERY FIRST NAVIGANT REPORT,
14 THE NAVIGANT CONSULTING FIRM RECOMMENDED THAT THE BLACK
15 COMMUNITY HEALTH TASK FORCE, THAT A COMMUNITY ADVISORY BOARD
16 BE COMMITTED. THE BLACK COMMUNITY HEALTH TASK FORCE NOW
17 DEMANDS A COMMUNITY ADVISORY BOARD AT KING DREW MED CENTER
18 IMMEDIATELY. SUPERVISOR BURKE, YOU MISCAST THE CONCERNS OF THE
19 COMMUNITY WITH REGARDS TO THE DREW BOARD OF TRUSTEES. THE DREW
20 BOARD OF TRUSTEES WAS AT 26 AND THEY VOTED TO KEEP SIX OR
21 SEVEN MEMBERS REMAINING AS A CORE GROUP. THAT CLIQUE OF BLACK
22 BART AND HIS GANG PUT ONE OF THE MEMBERS OFF AND WE DEMANDED
23 THAT, WELL, IF SHE GOES, ALL OF YOU GO. THOSE SIX HAVE STILL
24 REMAINED. YES, THEY BROUGHT ON SOME OF THEIR OWN ILK TO THE



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1 BOARD TO INCREASE THEIR NUMBERS BUT THE FILTH AND POLLUTION
2 STILL EXISTS. BLACK BART AND HIS GANG MUST GO.

3

4 **SUP. MOLINA, CHAIR:** DR. CLAVREUL.

5

6 **DR. GENEVIEVE CLAVREUL:** YES. GOOD AFTERNOON, BOARD OF
7 SUPERVISORS. DR. GENEVIEVE CLAVREUL. WELL, AGAIN, WE HAVE
8 RECEIVED A NON-REPORT. AND, YOU KNOW, I AM AMAZED THE AMOUNT
9 OF TIME WE ARE SPENDING TO GO OVER A REPORT WHICH SHOULD NOT
10 EVEN BE CALLED THAT. AND IT'S VERY EVIDENT IN YOUR MOTION,
11 SUPERVISOR MOLINA, YOU ARE ASKING THE QUESTIONS WHICH SHOULD
12 HAVE BEEN ANSWERED BY THAT REPORT. I THINK IT'S KIND OF
13 FOOLISH TO DISCUSS DREW UNIVERSITY'S RELATIONSHIP WITH KING
14 DREW WHERE WE ARE AT THE JUNCTURE TO MAKE MAJOR CHANGE WITHIN
15 KING DREW. CLOSING THE PEDIATRIC UNIT, THE NEONATAL OB/GYN,
16 PERSONALLY, I TOTALLY DISAGREE WITH THOSE CUTS BECAUSE THEY
17 WILL AFFECT THE MOST FRAGILE POPULATION IN THAT ENVIRONMENT.
18 BUT WHAT'S EVEN MORE FOOLISH TO ME IS THAT YOU JUST OPENED A
19 WOMAN CENTER. YOU OPEN A WOMAN CENTER AND YOU'RE CLOSING THE
20 O.B.? IT DOES NOT MAKE SENSE. AND YOU CLOSING THE, YOU KNOW,
21 THE PEDIATRIC, IT JUST ABSOLUTELY DOES NOT MAKE SENSE. FROM
22 THE LAST COUPLE OF YEARS, WE HAVE TAKEN WRONG DECISION AFTER
23 WRONG DECISION BECAUSE WE ALWAYS RECEIVED WRONG ASSUMPTION.
24 OUR DECISIONS ARE MADE NOT ON FACT BUT STUPID INFORMATION AND
25 NON-INFORMATION WE ARE RECEIVING ON DAILY BASIS. YOU HAVE A



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1 COMMUNITY WHO IS TOTALLY AT RISK. WE ARE AT THE TURN WHERE WE
2 COULD HAVE A BIOTERRORISM EVENT AT ANY TIME. WE HAVE NO TRAUMA
3 CENTER NEAR L.A.X. I MEAN, A LOT OF THE DECISIONS HAVE BEEN
4 MADE, YOU KNOW, AND WE ARE SPENDING TONS OF MONEY. WE HAVE A
5 GROUP OF CONSULTANTS, AND I WOULD LIKE TO CORRECT THE FACT
6 BECAUSE EVERYBODY SAY 14 TO 15 MILLION. IT'S GOING TO BE 18
7 MILLION WHEN WE FINISH PAYING THEM BECAUSE, IN THEIR CONTRACT,
8 THEY ARE GUARANTEED 25% ON EXPENSES. SO IF YOU KNOW HOW TO
9 COUNT, THAT'S 18 MILLION. AND THE HOSPITAL IS WORSE TODAY THAN
10 IT WAS WHEN THEY CAME ON. YOU HAVE MORE REGISTERED NURSES
11 WORKING, YOU CONTINUE TO HAVE INCIDENTS. YOU DO NOT HAVE
12 PERMANENT STAFF. AND I THINK IT'S TIME, YOU KNOW, THE
13 COMMUNITY MAKE SOME DEMAND. I KNOW MANY OF YOU HERE HAVE TRIED
14 TO DO THE RIGHT THING, BUT YOU DO NOT GET ANSWERS TO YOUR
15 QUESTION. JUST LISTEN TO THE TRANSCRIPT OF THOSE MINUTES OF
16 THOSE BOARD MEETINGS. YOU WILL FIND OUT THAT, EVERY TIME WHEN
17 YOU HAVE ASKED QUESTIONS TO DR. GARTHWAITE OR ANYBODY ELSE
18 FROM HIS TEAM, YOU GET A NON-ANSWER. AND THE COMMUNITY IS
19 GOING TO DEMAND YOU SOME ANSWER, BECAUSE YOU ARE HERE SITTING
20 AND YOU HAVE THE POWER AND YOU WERE NOMINATED BY THE PUBLIC TO
21 HANDLE OUR AFFAIRS. BE STRONG AND DEMAND ANSWERS. THANK YOU.

22

23 **SUP. MOLINA, CHAIR:** THANK YOU, DR. CLAVREUL. ALL RIGHT. THAT
24 CONCLUDES THE PUBLIC TESTIMONY. DR. GARTHWAITE, ON THIS
25 MOTION, HOW COULD WE RECONCILE THE APPROPRIATE DATE? WOULD IT



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1 BE AT THE BEGINNING OF SEPTEMBER, AT THE END OF SEPTEMBER?
2 DON'T YOU THINK THESE REPORTS SHOULD COME IN TOGETHER OR
3 SOMEWHERE...

4

5 **DR. THOMAS GARTHWAITE:** WE'D WOULD BE HAPPY TO DO THEM
6 TOGETHER. I THINK THE-- YOUR MOTION SUGGESTS A MUCH MORE
7 COMPREHENSIVE ANALYSIS.

8

9 **SUP. MOLINA, CHAIR:** RIGHT.

10

11 **DR. THOMAS GARTHWAITE:** AND SO I THINK SEPTEMBER 27TH WOULD BE
12 FINE.

13

14 **SUP. MOLINA, CHAIR:** 27TH WOULD BE FINE. ALL RIGHT. THE MOTION
15 IS BEFORE US. IT IS MY UNDERSTANDING THAT MIKE-- I'M SORRY?
16 THE 22ND?

17

18 **SUP. ANTONOVICH:** 27TH.

19

20 **DR. THOMAS GARTHWAITE:** 27TH IS A TUESDAY.

21

22 **SUP. ANTONOVICH:** SEPTEMBER 27TH IS WHAT HE'S SAYING.

23

24 **SUP. MOLINA, CHAIR:** THAT'S WHAT I HAVE. EVERYBODY KEEPS
25 CONFUSING ME. WE'RE GOING TO GET THERE YET. ALL RIGHT. SO THE



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1 MOTION IS BEFORE US AND THE OTHER MOTION IS GOING TO NEXT
2 WEEK.

3

4 **SUP. ANTONOVICH:** ON THE KING DREW MEDICAL CENTER IS NEXT WEEK.
5 BUT, ON THE MEDICAL SCHOOL, THAT THEY DEVELOP A DUAL TRACK
6 STRATEGY.

7

8 **SUP. MOLINA, CHAIR:** ON THE SAME DATE?

9

10 **SUP. ANTONOVICH:** RIGHT.

11

12 **SUP. MOLINA, CHAIR:** OKAY. GOOD. GOT IT.

13

14 **SUP. KNABE:** BUT THEY'RE NOT GOING TO BE ABLE TO DO THAT IN A
15 WEEK, ARE THEY?

16

17 **SUP. ANTONOVICH:** NO, NO, SEPTEMBER 27TH.

18

19 **SUP. KNABE:** THAT'LL COME BACK WITH GLORIA'S MOTION?

20

21 **SUP. MOLINA, CHAIR:** RIGHT. ALL RIGHT. IS THERE ANY OBJECTION?
22 IF NOT, SO ORDERED ON THAT MOTION. THANK YOU. ALL RIGHT. NEXT
23 WE HAVE ITEM NUMBER 15. I'LL CALL ON YOU, MR. JANSSEN, TO
24 PREPARE THAT REPORT.

25



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1 **C.A.O. JANSSEN:** YES, THANK YOU, MADAM CHAIR. WE'RE GOING TO
2 HAVE A PRESENTATION OF THE ITEM BY THE GRAND AVENUE COMMITTEE
3 AND I THINK MR. BROAD IS GOING TO MAKE THE INTRODUCTION BUT,
4 ESSENTIALLY, THE ITEM BEFORE YOU IS TO APPROVE THE
5 IMPLEMENTATION PLAN...

6

7 **SUP. MOLINA, CHAIR:** COULD WE HAVE QUIET, PLEASE, SO WE CAN
8 HAVE A PRESENTATION? PLEASE?

9

10 **C.A.O. JANSSEN:** TO APPROVE THE IMPLEMENTATION PLAN AS
11 SUBMITTED BY RELATED COMPANIES, WITH CERTAIN TERMS IDENTIFIED
12 IN THE BOARD THAT WE FEEL ARE VERY IMPORTANT, THE MOST
13 IMPORTANT...

14

15 **SUP. MOLINA, CHAIR:** COULD YOU ALLOW MR. BROAD TO COME IN?
16 SOMEBODY OPEN THE DOOR? THANK YOU.

17

18 **C.A.O. JANSSEN:** ...THE MOST IMPORTANT OF WHICH IS THAT THE
19 D.D.A. AND THE GROUND LEASE HAVE TO COME BACK TO THE BOARD FOR
20 APPROVAL, THAT THIS IS PART OF A LENGTHY PROCESS, ONE THAT
21 STARTED SOME FIVE YEARS AGO, BUT WE'RE VERY HAPPY TO BE AT
22 THIS POINT IN THE PROCESS. I THINK, ELI, ARE YOU GOING TO MAKE
23 THE INTRODUCTIONS?

24

25 **ELI BROAD:** I SHALL.



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1

2 **C.A.O. JANSSEN:** OKAY.

3

4 **ELI BROAD:** GOOD AFTERNOON. I'M ELI BROAD, CHAIR OF THE GRAND
5 AVENUE COMMITTEE AND WITH ME IS ANTONIO HERNANDEZ, ONE OF MY
6 VICE CHAIRS AND WE'RE VERY PLEASED TO BE HERE TODAY TO
7 RECOMMEND THE APPROVAL OF THE IMPLEMENTATION PLAN FOR THE
8 GRAND AVENUE PROJECT. YOU KNOW, THIS DAY HAS BEEN A LONG TIME
9 IN COMING. IT'S BEEN SIX YEARS WHEN A SMALL GROUP OF US FROM
10 THE CITY, THE COUNTY, THE MUSIC CENTER AND OTHERS GOT TOGETHER
11 TO TALK ABOUT WHAT WE CONSIDERED A ONCE-IN-A-LIFETIME
12 OPPORTUNITY TO COMPLETE THE DEVELOPMENT OF GRAND AVENUE AND,
13 AT THE SAME TIME, CREATE A GREAT CIVIC PARK. A CIVIC PARK
14 WHERE PEOPLE FROM THE ENTIRE REGION COULD COME AND BE
15 COMFORTABLE. WE KNOW WE'VE HAD GREAT SUCCESS SINCE THEN WITH
16 THE WALT DISNEY CONCERT HALL, THE CREATION OF CATHEDRAL, THE
17 CONTINUED GROWTH OF MOCHA, CULBURN SCHOOL, SO WE BELIEVE THE
18 TIME HAS TRULY ARRIVED FOR GRAND AVENUE TO BECOME THE CIVIC
19 AND CULTURAL CENTER FOR THE ENTIRE REGION. THE GRAND AVENUE
20 COMMITTEE HAS BEEN WORKING FOR FIVE YEARS ON BEHALF OF THE
21 COUNTY AND CITY TO CREATE A PROJECT THAT'S GOING TO REALIZE
22 EVERYONE'S GOALS AND I WANT TO ESPECIALLY THANK ALL OF THE
23 COUNTY STAFF FOR THEIR COOPERATION, COLLABORATION ON THIS
24 PROJECT. IT WAS ABOUT ONE YEAR AGO TODAY, AUGUST 9TH, THAT THE
25 JOINT POWERS AUTHORITY APPROVED A RECOMMENDATION OF RELATED



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1 COMPANIES AS A DEVELOPER OF THE PROJECT. SINCE THAT TIME,
2 WE'VE WORKED WITH RELATED AS A DEVELOPER. THEIR DESIGN TEAM,
3 INCLUDING FRANK GEHRY, WHO IS WITH US TODAY, TO CREATE A
4 PROJECT THAT IS BOTH COMMERCIALY VIABLE AND EXCITING FOR THE
5 PUBLIC. THE OVERALL ECONOMIC IMPACT OF THE PROJECT IS
6 IMPRESSIVE. WHEN IT'S ALL BILLED OUT, IT'S GOING TO CREATE
7 5,300 FULL-TIME JOBS. DURING CONSTRUCTION, IT'S GOING TO ADD
8 25,000 CONSTRUCTION JOBS. ONCE COMPLETED, THE DEVELOPMENT'S
9 GOING TO GENERATE 565 MILLION DOLLARS A YEAR IN BUSINESS
10 REVENUES. IT'S GOING TO BRING APPROXIMATELY 5,400 NEW
11 RESIDENTS TO DOWNTOWN. THE DEVELOPMENT WILL ALSO GENERATE \$95
12 MILLION A YEAR IN ANNUAL INCREMENTAL REVENUE FOR LOCAL AND
13 STATE GOVERNMENT. THIS IS A COMPLEX PROJECT AND, GIVEN THE
14 COMPLEXITY AND SCOPE OF THE PROJECT, JOINT POWERS AGREEMENT
15 REQUIRES THAT THIS IMPLEMENTATION PLAN BE APPROVED BY THE
16 C.R.A., THE CITY AND THE COUNTY BEFORE WE PROCEED ANY FURTHER.
17 THE C.R.A. APPROVED THIS PLAN ON JUNE 16TH, THE CITY COUNCIL
18 ON JULY 20TH. SO, WITH THAT, I WOULD LIKE TO ASK MARTHA
19 WELBORNE, THE MANAGING DIRECTOR OF THE GRAND AVENUE COMMITTEE,
20 TO BRIEFLY DESCRIBE THE PROJECT FURTHER TO YOU. MARTHA?

21

22 **MARTHA WELBORNE:** THANK YOU, ELI. GOOD AFTERNOON. WE HAVE A FEW
23 SLIDES ON THE SCREEN BEHIND YOU TO ILLUSTRATE THE PLANS FOR
24 THE PROJECT. I'LL JUST GO THROUGH THEM BRIEFLY. FIRST OF ALL,
25 I'D LIKE TO REMIND YOU OF THE LAND THAT WE'RE TALKING ABOUT



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1 INCLUDES TWO PARCELS OWNED BY THE COUNTY, "Q" AND "W-2", TWO
2 OWNED BY THE C.R.A. "L" AND "M-2" AND THE DEVELOPER, RELATED,
3 HAS ALSO PROPOSED THAT THEY WILL PURCHASE "W-1", WHICH IS
4 PRIVATELY OWNED, TO ADD TO THE PROJECT AND THEN, OF COURSE,
5 VERY IMPORTANTLY, THE ENTIRE REACH OF THE CIVIC PARK, WE'RE
6 CALLING IT, WHICH IS COUNTY OWNED LAND, RUNNING FROM GRAND
7 AVENUE AT THE TOP OF THE HILL DOWN TO CITY HALL AT THE BOTTOM.
8 16 ACRES IN ALL. THERE ARE THREE MAJOR ELEMENTS TO THE PLAN.
9 THE PARK, OF COURSE, THE DEVELOPMENT PARCELS AND THEN THE
10 IMPROVEMENTS TO THE STREETScape. AND LET ME JUST BRIEFLY WALK
11 YOU THROUGH THESE THREE. THE PLANS FOR THE PARK INCLUDE
12 IMPROVING THE EXISTING OPEN SPACE AND EXTENDING IT ALL THE WAY
13 TO CITY HALL. SO, AS YOU KNOW, RIGHT OUTSIDE THIS BUILDING,
14 THERE IS AN EXISTING PARK HERE, THE COURT OF FLAGS IS HERE.
15 THIS PARCEL, WHICH FRONTS RIGHT AT THE FRONT DOOR OF CITY
16 HALL, IS CURRENTLY A SURFACE PARKING LOT. THE GOAL IS TO
17 CREATE AN ACTIVE, SAFE AND BEAUTIFUL PARK THAT IS USEFUL BOTH
18 TO NEIGHBORING RESIDENTS AND WORKERS AS WELL AS FOR CITYWIDE
19 FESTIVALS AND PERFORMANCES THAT ARE HELD IN THE EVENINGS,
20 WEEKEND AND ON MAJOR HOLIDAYS. THE PARK WOULD BE DESIGNED WITH
21 FLEXIBILITY BUILT IN, ALLOWING FOR THE ENTIRE 16 ACRES, THE
22 FULL STRETCH OF THE PARK, TO BE USED FOR LARGE EVENTS OR FOR
23 JUST ONE AREA TO BE USED FOR SMALLER EVENTS OR FOR DAILY
24 EVENTS. AS WITH MANY SUCCESSFUL PARKS AROUND THE COUNTRY, THE
25 PLAN IS TO CREATE A NONPROFIT ENTITY DOWN THE ROAD WHOSE TASK



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1 IT IS TO OPERATE, MAINTAIN, SECURE, AND PROGRAM THE PARK SO
2 THAT IT'S ACTIVE AND SAFE FOR EVERYONE. CONCERNING THE
3 DEVELOPMENT PARCELS, THE PLANS FOR THESE PARCELS INCLUDE THE
4 CONSTRUCTION OF APPROXIMATELY 3.8 MILLION SQUARE FEET,
5 INCLUDING ABOUT 2,000 RESIDENTIAL UNITS, UP TO 400,000 SQUARE
6 FEET OF RETAIL SPACE, A HOTEL AND APPROXIMATELY 5,000 PARKING
7 SPACES. PARCEL "Q," THIS ONE HERE, THIS IS DISNEY HALL JUST
8 ACROSS THE STREET FROM DISNEY HALL, THIS IS, OF COURSE, GRAND
9 AVENUE AND THIS IS FIRST STREET, PARCEL "Q" WOULD BE DEVELOPED
10 IN THE FIRST PHASE ALONG WITH THE DEVELOPMENT OF THE PARK AND
11 PARCEL "Q" WOULD INCLUDE WHAT WE'RE CALLING AN ICONIC TOWER, A
12 50-STOREY HIGH RISE BUILDING AT THE CORNER OF SECOND STREET
13 AND GRAND AVENUE, WHICH WOULD INCLUDE A 225-ROOM HOTEL AND
14 APPROXIMATELY 200 CONDOMINIUMS ON THE UPPER FLOORS OF THE
15 HIGH-RISE. THE FIRST PHASE ALSO INCLUDES 250,000 SQUARE FEET
16 OF RETAIL, INCLUDING RESTAURANTS, POTENTIALLY A GROCERY STORE,
17 A BOOKSTORE, A HEALTH CLUB, AND SHOPS AND OTHER FORMS OF
18 ENTERTAINMENT AND A SECOND RESIDENTIAL BUILDING BACK HERE OF
19 APPROXIMATELY 25 TO 30 STORIES THAT WOULD INCLUDE AFFORDABLE
20 HOUSING AS WELL AS MARKET RATE CONDOMINIUMS. ALL PHASES WILL
21 INCLUDE 20% OF ALL RESIDENTIAL UNITS AS AFFORDABLE TO LOW AND
22 MODERATE INCOME TENANTS. THE SECOND PHASE, DEVELOPMENT PHASE,
23 WILL BE FOCUSED ON PARCELS L AND M-2 TO THE SOUTH OF DISNEY
24 HALL ALSO ON GRAND AVENUE. ON THESE TWO PARCELS, THERE WILL BE
25 TWO RESIDENTIAL TOWERS SHOWN HERE IN THE BROWN COLOR WITH



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1 RETAIL USES LOCATED ALONG GRAND AVENUE ALONG THE FRONTAGE
2 EDGE. THERE WILL BE APPROXIMATELY 800 RESIDENTIAL UNITS ON
3 THESE PARCELS. THE THIRD PHASE IS FOCUSED ON THE "W" PARCELS,
4 W-1 AND 2. DEPENDING UPON MARKET CONDITIONS AND/OR
5 GOVERNMENTAL NEED, THIS PHASE COULD INCLUDE AN OFFICE BUILDING
6 SHOWN HERE AT THE CORNER OF HILL STREET AND FIRST, RIGHT AT
7 THE METRO STATION ENTRANCE, AS WELL AS A RESIDENTIAL TOWER
8 SHOWN HERE OF 35 TO 40 STORIES AND ADDITIONAL RETAIL AND
9 ENTERTAINMENT USES ALSO ON THAT PARCEL THAT WOULD BE CONNECTED
10 BACK TO PARCEL "Q" ACROSS OLIVE STREET. THE LAST ELEMENT IS
11 THE STREETScape OF GRAND AVENUE ITSELF AND OUR INTENT IS TO
12 IMPROVE THE STREETScape ALL THE WAY UP FROM CESAR CHAVEZ DOWN
13 TO FIFTH STREET, ALL OF GRAND AVENUE, A COUPLE OF BLOCKS OF
14 THAT HAVE ALREADY BEEN IMPROVED BUT TO MAKE IT MORE FRIENDLY
15 AND INVITING FOR PEDESTRIANS, MORE COMFORTABLE. THESE ARE THE
16 CONCEPTUAL PLANS THAT WILL BE FURTHER REFINED IN THE COMING
17 MONTHS. WITH YOUR APPROVAL TODAY, THE DEVELOPER WILL LAUNCH
18 INTO MORE DETAILED DESIGN OF THE BUILDINGS AND PARK AND WILL
19 BEGIN AN ANALYSIS OF THE POTENTIAL ENVIRONMENTAL IMPACTS. IN
20 SPEAKING OF THE NEXT PHASE OF DESIGN, WITH US TODAY IS FRANK
21 GEHRY, WELL KNOWN AS THE ARCHITECT OF WALT DISNEY CONCERT HALL
22 AMONG MANY OTHER WONDERFUL PROJECTS WHO THE DEVELOPMENT
23 COMPANY HAS CHOSEN AS THE ARCHITECT FOR PHASE I, WHICH IS,
24 ARGUABLY, THE MOST CRITICAL PHASE OF THE PROJECT. MR. GEHRY
25 WOULD LIKE TO ADDRESS YOU BRIEFLY.



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1

2 **FRANK GEHRY:** WELL, I WAS A BIT RELUCTANT TO DO THIS PROJECT
3 BECAUSE I'VE ALREADY GOT ONE WINNER AND I DIDN'T WANT TO PUSH
4 MY LUCK. [LAUGHTER]

5

6 **FRANK GEHRY:** AND IT'S HARD TO IMAGINE PLAYING AGAINST YOURSELF
7 BUT THE GODS HAVE WILLED IT OTHER AND SO I'M VERY EXCITED
8 ABOUT AND IT'S A REAL CHALLENGE BECAUSE THE CHALLENGE IS TO
9 MAKE THE WHOLE GREATER THAN THE SUM OF THE PARTS IN THE END
10 AND CREATE AN ENVIRONMENT WHICH INCLUDES DISNEY HALL, WHICH
11 HAS ALREADY GOT ITS OWN POWER. MY OTHER RELUCTANCE WAS, BEFORE
12 I GOT INVOLVED WITH RELATED, WAS THE FEELING THAT A NEW YORK
13 DEVELOPER PROBABLY WOULDN'T UNDERSTAND OUR CULTURE OUT HERE.
14 L.A. IS A UNIQUE PLACE AND I HAVE DONE MY DUE DILIGENCE WITH
15 THEM AND FIND THAT THEY ARE VERY SENSITIVE TO THAT ISSUE AND
16 HAVE SPENT AN ENORMOUS AMOUNT OF TIME BECOMING BETTER VERSED
17 IN THE CULTURE OF LOS ANGELES AND UNDERSTANDING IT IN THEIR
18 LEASING PROGRAM AND THE KIND OF TENANTS THEY WANT TO BRING TO
19 IT AND SO I'M-- I KNOW THEY HAD, IF YOU RECALL, THEY HAD
20 BRENDA LEVINE, ANOTHER ARCHITECT AND PLANNER THAT'S VERY WELL
21 KNOWN IN THE CITY AS PART OF THEIR TEAM AND ADVISORY FOR THOSE
22 MATTERS. THE OTHER ISSUE, AT MY AGE, I DIDN'T WANT TO GET
23 INVOLVED WITH JUST AN ORDINARY DEVELOPMENT, ESPECIALLY ON THIS
24 SITE WHERE EVERYBODY'S WATCHING. IT'S HIGH PROFILE, AND WE'RE
25 GOING TO HAVE TO DELIVER A SPECIAL THING OR ELSE I'M GOING TO



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1 GET RUN OUT OF TOWN. SO THE HEAT IS ON AND I HAVE ALL THE
2 ASSURANCES FROM STEVE ROSS AND HIS STAFF AND I'VE SPENT A LOT
3 OF TIME WITH THEM THAT THEY ARE GOING TO PROVIDE THE RESOURCES
4 TO MAKE THIS A REAL ARCHITECTURAL GEM TO ALLOW US TO REALLY
5 CREATE SOMETHING SPECIAL AND NOT JUST A SLAM, BAM, THANK YOU,
6 MA'AM DEVELOPMENT, SOMETHING REALLY THAT WILL ENHANCE THIS
7 AREA. AND SO I THINK, WITH THOSE PIECES IN MIND, I THINK WE
8 HAVE AN OPPORTUNITY TO START-- WE'VE MADE A START WITH DISNEY
9 HALL AND A FEW OTHER THINGS, TO REALIZE BUFFY CHANDLER, I USED
10 TO HEAR TALK ABOUT HER DREAM FOR THIS AREA AND I THINK THAT
11 WE'RE WELL ON THE WAY TO REALIZING THAT. AND, WITH THE FIRST
12 PHASE, WE'LL BE ABLE TO SET UP THE CONNECTIVE TISSUE FOR THE
13 SUBSEQUENT PARCELS AND SO-- AND THE RELATIONSHIP TO THE PARK.
14 SO I BELIEVE WE HAVE A GREAT OPPORTUNITY HERE AND I KNOW-- I
15 FEEL THE RESPONSIBILITY AND PRESSURE AND I'VE TAKEN IT ON AND
16 I PROMISE YOU, I'M GOING TO KNOCK MYSELF OUT TO MAKE THIS VERY
17 SPECIAL FOR ALL OF US. THANK YOU.

18

19 **SUP. MOLINA, CHAIR:** WELL, THE EXPECTATIONS ARE HIGH BUT
20 WELCOME TO THE PROJECT.

21

22 **MARTHA WELBORNE:** WE'D NOW LIKE TO TURN TO PAUL RUTTER OF
23 GILCHRIST AND RUTTER, THE COUNSEL FOR THE COMMITTEE, TO
24 DESCRIBE THE BASIC FINANCIAL TERMS.

25



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1 **PAUL RUTTER:** GOOD AFTERNOON. MY ROLE WAS TO REPRESENT THE
2 COMMITTEE IN NEGOTIATING THE TERM SHEET WITH THE DEVELOPER,
3 WITH RELATED COMPANY, AND I WAS ASKED TO GIVE A VERY BRIEF
4 SUMMARY OF THE ECONOMIC STRUCTURE OF THE TRANSACTION. AS YOU
5 KNOW, IT'S GOING TO BE A GROUND LEASE STRUCTURE WITH EACH OF
6 THESE PARCELS BEING GROUND LEASED SEPARATELY WHEN THE
7 DEVELOPER HAS MET THE CONDITIONS FOR APPROVING-- FOR
8 PROCEEDING WITH THE DEVELOPMENT OF THAT PARTICULAR PHASE, THE
9 FIRST PHASE BEING PARCEL "Q." WE WOULD HAVE A GROUND LEASE
10 DONE CONCURRENTLY WITH THE INITIAL D.D.A. THERE WILL BE TWO
11 ELEMENTS OF THE GROUND RENT. THE FIRST IS A BASE GROUND RENT,
12 WHICH IS THE BULK OF THE RENT, AND THERE'S AN INCENTIVE RENT
13 AS WELL, WHICH IS BASED ON THE PERFORMANCE OF THE PROJECT
14 FINANCIALLY. THE BASE RENT, IN THE CASE OF PHASE I, WILL BE
15 APPROXIMATELY 41, \$42 MILLION, DEPENDING ON THE FINAL
16 DEVELOPMENT OF PHASE I. THE DEVELOPER IS GOING TO BE POSTING A
17 LETTER OF CREDIT WITHIN SEVEN DAYS AFTER YOU APPROVE THIS
18 PLAN. THAT LETTER OF CREDIT WILL BE A REFUNDABLE DEPOSIT,
19 REFUNDABLE ONLY IF WE DO NOT REALLY GET THE FINAL C.E.Q.A.
20 CONFIRMATION OF THE PROJECT. ONCE WE DO HAVE C.E.Q.A.
21 CONFIRMATION AND THE PROJECT HAS BEEN APPROVED AND THE
22 AGENCIES, THE AUTHORITY IS READY TO EXECUTE THE D.D.A. AND THE
23 GROUND LEASE, THAT DEPOSIT WILL BECOME THE PAYMENT OF THE
24 FIRST OF THE BASE RENT FOR THE FIRST PHASE AND THE BALANCE OF
25 THAT \$50 MILLION, WHICH IS APPROXIMATELY \$9 MILLION, WILL BE A



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1 DEPOSIT FOR THE PHASE II GROUND RENT. SO THEY WILL HAVE
2 PREPAID A PORTION OF PHASE II. THE DEVELOPER HAS BEEN GIVEN A
3 SERIES OF PROMISES IN THE TERM SHEET FOR VARIOUS PUBLIC
4 SUBSIDIES, WHICH COME OUT OF THE TAX INCREMENT AND ONLY OUT OF
5 THE TAX INCREMENT FROM THIS PROJECT. THOSE SUBSIDIES ARE \$12
6 MILLION FOR ON-SITE IMPROVEMENTS. THERE WILL BE \$8.8 MILLION,
7 ROUGHLY, OF AFFORDABLE HOUSING SUBSIDY. THERE WILL BE
8 IMPROVEMENTS TO THE GRAND AVENUE STREETScape, AND WE HAVE NOT
9 YET RESOLVED WHAT, IF ANYTHING, IS GOING TO BE DONE WITH
10 RESPECT TO RETAIL PARKING SUBSIDY. THAT WILL BE RESOLVED AS
11 PART OF THE D-DAY DISCUSSION. AS I SAID BEFORE, THE SUBSIDIES
12 IN THIS TRANSACTION COME ONLY OUT OF THE TAX INCREMENT AND ARE
13 NOT TO BECOME-- THERE WILL BE NO GENERAL FUNDS OF THE CITY OR
14 THE COUNTY COMMITTED TO IT. THERE ARE-- THERE'S GOING TO BE A
15 SCHEDULED PERFORMANCE FOR THE PROJECT FOR EACH PHASE. AS THE
16 DEVELOPER HAS OBLIGATIONS TO TAKE DOWN THE GROUND RENT-- THE
17 GROUND LEASE FOR EACH PHASE, PAY THE GROUND RENT IN ADVANCE
18 AND THEN PROCEED WITH THE CONSTRUCTION. IF THEY FAIL TO DO
19 THAT WITHIN THEIR DESIGNATED TIME FRAME, THEY WILL OWE THE
20 AUTHORITY LIQUIDATED DAMAGES FOR THEIR FAILURE TO PROCEED AND,
21 AT THAT POINT, THE PROPERTY WILL NO LONGER BE SUBJECT TO THE
22 D.D.A. AND THE AUTHORITY WILL THEN DISPOSE OF THAT AS IT
23 DETERMINES. CONSTRUCTION OF PHASE I...

24



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1 **SUP. YAROSLAVSKY:** MR. RUTTER, ONE SECOND. JUST FOR
2 CLARIFICATION PURPOSES, WHAT HE IS PRESENTING, WHAT YOU ARE
3 PRESENTING NOW IS THE-- IS THE RECOMMENDATION OF THE J.P.A.,
4 OR WHAT HAS ALREADY BEEN APPROVED BY THE CITY COUNCIL AND--
5 IT'S NOT THE C.A.O.'S BOARD LETTER, IS THAT CORRECT?

6

7 **MR. PAUL RUTTER:** I'M DESCRIBING THE TERM SHEETS, ZEV, AS HAS
8 BEEN APPROVED BY THE C.R.A. AND THE CITY AND THE J.P.A.

9

10 **SUP. YAROSLAVSKY:** OKAY. THANK YOU.

11

12 **C.A.O. JANSSEN:** THAT IS CORRECT. IT DOES NOT INCLUDE...

13

14 **SUP. YAROSLAVSKY:** I JUST WANTED CLARIFICATION. THANK YOU.

15

16 **MR. PAUL RUTTER:** I WAS MENTIONING THAT THE CONSTRUCTION
17 SCHEDULE FOR PHASE I IS TO COMMENCE CONSTRUCTION BY DECEMBER
18 OF '06 AND COMPLETE WITHIN THREE YEARS. THERE WILL BE OTHER
19 SIMILAR-- THERE ARE SIMILAR CONSTRUCTION PERIODS PERMITTED FOR
20 THEM FOR PHASES 2 AND 3. PHASE I OF THE PROJECT INCLUDES THE
21 DEVELOPMENT OF THE CIVIC PARK SO THAT THE DEVELOPER HAS AGREED
22 TO UNDERTAKE THE OVERSIGHT OF THAT DEVELOPMENT WITHOUT A
23 PROFIT BUT ONLY FOR REIMBURSEMENT OF COST AND THAT WILL BE
24 DONE AT THE SAME TIME THAT PHASE 1 IS COMPLETED. ALL THREE
25 PHASES OF THE PROJECT ARE REQUIRED TO BE COMPLETED BY 2013,



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1 2014. FINALLY, I'D LIKE TO REMIND YOU THAT THIS APPROVAL IS
2 ONLY A PRELIMINARY STEP, THAT WE'LL BE COMING BACK TO YOU FOR
3 APPROVAL OF THE DEVELOPMENT AGREEMENT AND EACH OF THE GROUND
4 LEASES FOR THE THREE PHASES REQUIRE THE APPROVAL OF THE
5 GOVERNING BODIES AS WELL AS THE J.P.A. THANK YOU.

6

7 **SUP. MOLINA, CHAIR:** VERY GOOD. MARTHA?

8

9 **MARTHA WELBORNE:** THAT CONCLUDES OUR PRESENTATION.

10

11 **SUP. MOLINA, CHAIR:** ALL RIGHT. WELL, LET ME JUST SAY, AS
12 REPRESENTING THE BOARD ON THIS. WHEN WE FIRST STARTED WITH
13 THIS PROJECT AND HAVING WORKED WITH THE CITY ON C.R.A.
14 PROJECTS, I HAD A BIT OF CONCERNS, WHICH I DID EXPRESS TO THE
15 BOARD. I CERTAINLY WANTED A PROJECT THAT WAS GOING TO BE MUCH
16 MORE INCLUSIVE AND AVAILABLE TO ALL THE RESIDENTS OF L.A., NOT
17 JUST A CERTAIN GROUP OF FOLKS THAT COULD AFFORD IT. THAT MEANT
18 CREATING, REALLY, A CIVIC PARK, A GATHERING PLACE, A PLACE
19 WHERE ALL ANGELINOS COULD COME FOR VARIOUS KINDS OF EVENTS.
20 SOME MIGHT BE PROGRAMMED ACTIVITIES, AS HAVE BEEN OUTLINED OR
21 JUST SOMEBODY WHO WOULD JUST ENJOY A STROLL OR A WALK UNDER
22 SOME TREES AND MAYBE HAVE A PICNIC THROUGH A SET OF GARDENS. I
23 THINK THAT, YOU KNOW, THAT'S ONE THING THAT IS LACKING IN
24 EVERYTHING THAT WE DO IN L.A., PARTICULARLY DOWNTOWN AS FAR AS
25 GREEN SPACE. I WANTED TO MAKE SURE THAT WE WERE GOING TO



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1 ADDRESS THE ISSUE OF AFFORDABLE HOUSING, AND NOT AFFORDABLE
2 HOUSING, YOU KNOW, ON THE OTHER SIDE OF THE FREEWAY OR
3 SOMEWHERE ELSE BUT RIGHT THERE ON SITE AND I REALLY APPRECIATE
4 THE KIND OF RESPECT THAT WAS PAID TO THE ISSUE OF AFFORDABLE
5 HOUSING RIGHT THERE AND AS INTEGRATED AS IT POSSIBLY COULD BE.
6 AND, OF COURSE, WE WANTED TO MAKE SURE THAT, AS WE LOOKED AT
7 RETAIL AND RESTAURANTS, THAT IT WAS SOMETHING THAT COULD BE
8 AFFORDABLE FOR EVERYBODY TO TAKE PART IN, THAT IT WAS A PLACE
9 WHERE ANYBODY COULD WALK AND NOT FEEL INTIMIDATED BECAUSE OF
10 POTENTIALLY NOT MEETING THE NEEDS OF ALL THE VARIOUS INCOME
11 GROUPS, SO THAT IS GOING TO BE FULFILLED THROUGH THE VARIETY
12 OF RETAILERS, RESTAURANTS THAT WILL BE ATTRACTED. I THINK THE
13 PART THAT WAS PROBABLY THE MOST OUTSTANDING OF ALL TO ME WAS
14 WHEN WE ASKED THAT YOU GO OUT TO THE COMMUNITY AND TALK TO
15 THEM. WE WANTED IT TO HOPEFULLY ATTRACT AND CREATE A PLACE
16 WHERE IT WOULD BE A GO-TO LOCATION FOR ANYONE THROUGHOUT THE
17 COUNTY AND SO THEY DID OUTREACH IN THIS PROJECT, NOT JUST IN
18 DOWNTOWN, ALTHOUGH THE DOWNTOWN STAKEHOLDERS WERE CERTAINLY
19 PART OF THE OUTREACH PROCESS, BUT IT WAS IMPRESSIVE THAT THEY
20 WENT OUT TO THE SAN FERNANDO VALLEY, THE SAN GABRIEL VALLEY,
21 THE EAST SIDE AS WELL AS THE WEST SIDE AND CERTAINLY ALL OF
22 OUR BEACH COMMUNITIES AS WELL, BECAUSE, AS A COUNTY, WE WANTED
23 SOMETHING THAT PEOPLE MIGHT FOCUS AND COME TO AND ENJOY AND SO
24 I APPRECIATED THE WAY THAT THE OUTREACH WAS DONE AND HOW IT
25 REALLY DID ALSO TALK TO VARIOUS INCOME GROUPS. SO I HAVE BEEN



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1 IMPRESSED AND THIS J.P.A. PROCESS HAS BEEN REWARDING. I
2 APPRECIATE THE LEADERSHIP, CERTAINLY OF JIM THOMAS, WHO SPENT
3 SO MUCH TIME ON THIS AND REALLY PROVIDED A LOT OF THE BASIC
4 LEADERSHIP FOR A GOOD NUMBER OF MONTHS AND WALKING US THROUGH
5 SOME VERY, VERY TOUGH ASPECTS OF THIS AND I DON'T THINK WE'VE
6 SHARED ENOUGH HOW MUCH WE APPRECIATED THE WORK THAT HE DID ON
7 THIS. AND ALSO YOU, ELI, AS FAR AS THE LEADERSHIP THAT YOU
8 TOOK OVER AFTERWARDS. I KNOW YOU HAVE MANY OTHER THINGS THAT
9 YOU'RE DOING BUT IN GIVING THE KIND OF GUIDANCE THAT IT NEEDED
10 ALL THE WAY THROUGH. IN REALITY, WE'VE STILL GOT A LONG WAYS
11 TO GO BUT I THINK WE HAVE THE ELEMENTS OR THE FRAMEWORK FROM
12 WHICH TO PUT THIS TOGETHER. I REALLY-- MY COLLEAGUES ON THE
13 BOARD, COUNCILMAN PERRY HAS BEEN INSTRUMENTAL IN PROVIDING
14 LEADERSHIP AND GUIDANCE THROUGH THE CITY, WHICH I UNDERSTAND
15 WAS VERY SUCCESSFUL. WORKING WITH BUD OVERHAM HAS BEEN VERY
16 REFRESHING FROM HAVING WORKED WITH PASERA DIRECTORS BUT, IN
17 PARTICULAR, I REALLY APPRECIATED THE WORK THAT OUR STAFF DID
18 HERE THROUGH DAVID JANSSEN AND MR. EDMONSTON AND, AS WELL AS
19 OUR COUNTY COUNSEL. EVERYBODY WAS A KEEN PLAYER AND UNDERSTOOD
20 THAT, WHATEVER DIFFICULTIES WE WERE GOING TO ENCOUNTER, THERE
21 WAS GOING TO BE A PATHWAY TO A SOLUTION TO SUCCESS. I THINK
22 EVERYBODY WANTS TO MAKE THIS WORK AND MAKE-- FOR EVERYONE IN
23 L.A. COUNTY TO BENEFIT FROM THIS. I THINK THERE'S A TREMENDOUS
24 WIN/WIN FOR ALL OF US HERE AND SO, HOPEFULLY, WE CAN GET ON
25 TRACK AND GET TO THE POINT WHERE WE'RE GOING TO BRING ALL THE



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1 DETAILS. AS WE SAY, DETAILS ARE DIFFICULT BUT THE REALITY IS
2 THAT DETAILS ARE GOING TO BE VERY, VERY IMPORTANT BECAUSE
3 EVERYONE WANTS SOMETHING OUT OF THIS PROJECT. IT'S GOT TO WORK
4 FOR ALL OF US AND SO, HOPEFULLY, AS WE WORK OUT THE DETAILS,
5 EVERY MOMENT OF THE DAY, THERE'S GOING TO BE BENEFIT. IT'S
6 JUST GOING TO BE AN ENRICHING EXPERIENCE INSTEAD OF A
7 DIFFICULT EXPERIENCE BUT, SO FAR, UP TO NOW, IT HAS BEEN A
8 VERY, VERY GOOD PROJECT THAT I THINK HAS TREMENDOUS PROMISE
9 FOR THE FUTURE.

10

11 **SUP. KNABE:** MADAM CHAIR?

12

13 **SUP. MOLINA, CHAIR:** MR. KNABE.

14

15 **SUP. KNABE:** YEAH, I JUST-- I MEAN, I-- IT'S SORT OF BEEN SOLD
16 TO US TODAY THAT WHAT WE'RE DOING TODAY IS A LOT THAT HAS TO
17 COME BACK IN DETAILS AND THAT IS TRUE BUT IT'S ALSO A VERY BIG
18 DECISION AND YOU'RE BASICALLY APPROVING A MAJOR CONCEPT MOVE
19 FORWARD. THE FINANCIAL DETAILS, AND THIS IS TO DAVID, WHEN IT
20 COMES BACK OR THE VARIOUS LEASES AND NEGOTIATIONS THAT ARE
21 ONGOING, WILL THERE BE AN INDEPENDENT APPRAISAL, ANALYSIS OF
22 THE APPRAISAL THAT'S BEFORE US, THE MARKET RISKS? I MEAN, ALL
23 DIFFERENT KINDS OF THINGS, POTENTIAL SUBSIDIES FROM THE THREE
24 AGENCIES, YOU KNOW, SO WE CAN LOOK INTO THE OUT YEARS TO WHERE
25 WE AS A BOARD HAVE, YOU KNOW, SOME INFORMATION TO, YOU KNOW,



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1 PUT OUR ARMS AROUND THAT IS INDEPENDENT, SAY, OF THE RELATED
2 COMPANIES AND OTHERS THAT, YOU KNOW, I ALWAYS WANT TO ASK THE
3 ATTORNEY WHEN THEY GIVE THEIR PRESENTATION, "SO WHAT WOULD YOU
4 CHANGE ON OUR SIDE", YOU KNOW, KIND OF A THING, SO MAYBE YOU
5 COULD ANSWER THAT.

6

7 **C.A.O. JANSSEN:** MADAM...

8

9 **SUP. YAROSLAVSKY:** CAN WE TURN ON THE LIGHTS?

10

11 **SUP. KNABE:** YOU LOOK A LOT... NEVER MIND.

12

13 **SUP. YAROSLAVSKY:** I AGREE BUT I WANTED TO SEE YOU.

14

15 **C.A.O. JANSSEN:** MADAM CHAIR, SUPERVISOR, IN A WORD, THE ANSWER
16 IS YES, YOU WILL HAVE ALL OF THAT INFORMATION BEFORE YOU WHEN
17 YOU COME BACK WITH THE D.D.A. AND THE LEASE. LET ME SAY
18 PRELIMINARILY, WE DID HIRE ALLAN COATAN, WHO DOES A LOT OF
19 WORK FOR THE COUNTY AND THE MARINA, TO TAKE A LOOK AT THE
20 DETAILS OF THE PROPOSAL. MY STAFF IS COMFORTABLE THAT,
21 ECONOMICALLY, IT IS A GOOD DEAL FOR THE COUNTY. CAN YOU GET A
22 BETTER DEAL? WHO KNOWS? WE JUST DON'T KNOW. WE ARE HERE AFTER
23 FIVE YEARS OF EFFORT AND THE DEAL IN FRONT OF YOU WE FEEL
24 COMFORTABLE IS A GOOD DEAL FOR THE COUNTY, BUT ALL OF THAT
25 INFORMATION WILL BE PROVIDED WHEN WE COME BACK.



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1

2 **SUP. MOLINA, CHAIR:** SUPERVISOR ANTONOVICH?

3

4 **SUP. ANTONOVICH:** MR. JANSSEN, WHAT IS THE DEADLINE FOR THE
5 APPROVAL ON THE CONCEPT OF THE GRAND AVENUE PROJECT BY THE
6 BOARD?

7

8 **C.A.O. JANSSEN:** I BELIEVE-- SUPERVISOR, I BELIEVE IT'S
9 SEPTEMBER. THERE WAS A TWO-YEAR DEADLINE ON THE AUTHORITY
10 COMING BACK AND GETTING APPROVAL OF ALL THE DOCUMENTS, SO IT'S
11 IN ABOUT A MONTH.

12

13 **SUP. ANTONOVICH:** COULD THAT DEADLINE BE EXTENDED?

14

15 **C.A.O. JANSSEN:** CERTAINLY, WITH THE APPROVAL OF ALL THE
16 AGENCIES, IT COULD BE EXTENDED.

17

18 **SUP. ANTONOVICH:** HAVE YOU COMMISSIONED A MARKETING STUDY TO
19 DETERMINE WHETHER THEY RELATED-- WHETHER RELATED-- COULD
20 SECURE THE RENTAL AND THE SALES RATES IDENTIFIED IN THE
21 SUBMITTAL?

22

23 **C.A.O. JANSSEN:** AS I INDICATED, WE HAD MR. COATEN DO A
24 FINANCIAL ANALYSIS. I'LL HAVE TO ASKED MR. EDMONSON WHETHER IT



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1 INCLUDED THAT SPECIFIC OR NOT BUT KAISER MARSTON DID DO ALL OF
2 THAT WORK AND THAT DOCUMENT IS AVAILABLE.

3

4 **SUP. ANTONOVICH:** COATEN DID RAISE SOME SERIOUS CONCERNS, DID
5 HE NOT?

6

7 **C.A.O. JANSSEN:** HE HAD A QUESTION ABOUT THE COST OF THE
8 DEVELOPMENT. HE ALSO INDICATED THAT THERE WAS ANOTHER APPROACH
9 THAT COULD HAVE BEEN TAKEN AND I'M SURE THERE ARE SEVERAL
10 DIFFERENT APPROACHES THAT COULD HAVE TAKEN. ONE THAT HE
11 SUGGESTED WAS WHAT WE DO AT THE MARINA, WHICH IS SIMPLY TO
12 DEFER UP FRONT FOR MANY YEARS RENTS UNTIL A PROJECT GETS ON
13 ITS FEET. IN THAT CASE, IT'S OBVIOUSLY-- THAT PROPERTY HAS
14 BEEN EMPTY FOR MANY, MANY YEARS AND THIS IS REALLY THE FIRST
15 TIME THAT WE HAVE SEEN ANY KIND OF PROJECT THAT HAS LEGS AT
16 THE BEGINNING AND WILL PROVIDE UP FRONT \$50 MILLION TO THE
17 ESTABLISHMENT OF A PUBLIC PARK. SO, YES, THERE IS ANOTHER WAY
18 THAT IT COULD HAVE BEEN DONE. THAT IS NOT THE WAY THIS WAS
19 DONE. WE THINK THIS IS A SOLID APPROACH.

20

21 **SUP. ANTONOVICH:** ALONG WITH HIS SUGGESTING ANNUAL RENT
22 PAYMENTS RATHER THAN ACCEPTING PREPAID RENTS UP FRONT, DIDN'T
23 HE ALSO SAY THAT THERE WAS A HIGH LEVEL OF RISK ASSOCIATED
24 WITH BOTH THE HOTELS AND THE CONDOMINIUMS?

25



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1 **C.A.O. JANSSEN:** WELL, THERE'S A HIGH LEVEL OF RISK WITH ANY
2 REAL ESTATE DEVELOPMENT, SUPERVISOR.

3

4 **SUP. ANTONOVICH:** AND HAVE YOU BEEN PROVIDED WITH THE
5 DEVELOPER'S PRO FORMA? AND, IF SO, HAS THAT BEEN REVIEWED BY
6 YOUR STAFF?

7

8 **C.A.O. JANSSEN:** LET ME MAKE SURE I ANSWER CORRECTLY. THE
9 SPECIFIC ANSWER IS THAT PRO FORMA WAS REVIEWED BY KEYSER
10 MARSTON, CAL HOLLIS. A REPORT WAS DEVELOPED. ALLEN DID REVIEW
11 THAT REPORT AND HIS FINDINGS WERE BASED ON THAT REVIEW.

12

13 **SUP. ANTONOVICH:** RIGHT. AND THAT'S WHY HE MADE THOSE
14 RECOMMENDATIONS?

15

16 **C.A.O. JANSSEN:** THAT'S CORRECT.

17

18 **SUP. ANTONOVICH:** HAS THE BOARD OR YOUR STAFF REACHED ANY
19 CONSENSUS ON THE REFURBISHING OR REPLACING OF THE HALL OF
20 ADMINISTRATION?

21

22 **C.A.O. JANSSEN:** WE-- WELL, I THINK THAT'S AN ISSUE YET TO BE
23 DETERMINED BY THE BOARD, SUPERVISOR. THERE ARE CLEARLY
24 EARTHQUAKE PROBLEMS WITH THIS BUILDING. WE HAVE DONE AN
25 ANALYSIS OF THE COST OF REPAIRING THE BUILDING, BUT THAT'S



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1 SOMETHING THAT WE WILL BE COMING BACK TO YOUR BOARD WITHIN THE
2 NEXT COUPLE OF MONTHS WITH AN ANALYSIS AND RECOMMENDATIONS ON
3 WHAT TO DO ABOUT THIS BUILDING.

4

5 **SUP. ANTONOVICH:** AND THERE ARE SEVERAL SITES WHERE PERHAPS THE
6 HALL WOULD BE RELOCATED IF IT WAS NOT REFURBISHED?

7

8 **C.A.O. JANSSEN:** YES, THERE ARE.

9

10 **SUP. ANTONOVICH:** AND DOES THE RELATED PROPOSAL INCLUDE
11 COMPLETE DESIGNS FOR THE CIVIC PARK OR JUST A PRELIMINARY
12 CONCEPT?

13

14 **C.A.O. JANSSEN:** IT SIMPLY IS IDENTIFYING A POTENTIAL SITE FOR
15 A COUNTY HALL ON THE CORNER OF FIRST AND HILL. THAT'S THE
16 EXTENT OF THE WORK THAT'S BEEN DONE AT THIS POINT.

17

18 **SUP. ANTONOVICH:** COULD A DESIGNER DEVELOP THE PLAN FOR THE
19 PROPOSED CIVIC PARK WITHOUT KNOWING WHAT MAY HAPPEN TO THE
20 EXISTING HALL OF ADMINISTRATION?

21

22 **C.A.O. JANSSEN:** THEY HAVE DONE THAT, AS A MATTER OF FACT. THEY
23 HAVE IDENTIFIED QUITE CREATIVELY, FRANKLY, IN MY OPINION,
24 THREE DIFFERENT PARKS THAT ARE UNIFIED INTO ONE WITH THE
25 EXISTING BUILDINGS AS THEY ARE. IF, IN THE FUTURE-- AND A



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1 REPLACEMENT OF THIS BUILDING WOULD TAKE YEARS TO HAPPEN, FAR
2 BEYOND THE DEVELOPMENT OF THE EXISTING PARK, THAT THAT WOULD
3 ONLY ENHANCE WHAT WAS DONE UNDER THIS PROJECT, NOT DETRACT
4 FROM IT.

5

6 **SUP. ANTONOVICH:** WHEN DOES THE STATE DETERMINE OR TRANSFER THE
7 COUNTY COURT PROPERTY BEING TRANSFERRED TO THE STATE? WHEN
8 WILL THAT OCCUR?

9

10 **C.A.O. JANSSEN:** I DON'T BELIEVE-- I BELIEVE, IN CALIFORNIA
11 ONLY, ONE PROPERTY HAS TRANSFERRED SO FAR. THERE ARE
12 SIGNIFICANT SEISMIC ISSUES UP AND DOWN THE STATE WITH RESPECT
13 TO THE TRANSFER. IT IS NOT IMMINENT. THERE IS A STATUTORY
14 DEADLINE OF '07 BUT I DON'T THINK ANYBODY'S GOING TO MEET THAT
15 DEADLINE. BUT THAT IS AN ISSUE WITH RESPECT TO THE COURTHOUSE
16 BUILDING ITSELF. LITERALLY, THE COUNTY, AT SOME POINT, WILL NO
17 LONGER OWN THE COURTHOUSE OR THE PROPERTY IN IT-- UNDER IT IF
18 THE STATE TAKES IT.

19

20 **SUP. ANTONOVICH:** THE STATE WOULD DETERMINE TO RELOCATE OR
21 REFURBISH?

22

23 **C.A.O. JANSSEN:** IF THEY TAKE THE BUILDING, THAT WOULD THEN
24 BECOME THEIR RESPONSIBILITY. THEY MAY CHOOSE, HOWEVER, TO



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1 LEAVE THE BUILDING WITH THE COUNTY BECAUSE THEY CAN'T AFFORD
2 TO REPLACE IT.

3

4 **SUP. ANTONOVICH:** HAS ANY CONSIDERATION BEEN GIVEN TO WHAT
5 WOULD HAPPEN IF THE PROJECT WERE PARTIALLY BUILT AND THERE
6 WERE MASSIVE INCREASES IN DEVELOPMENT AND CONSTRUCTION COSTS?

7

8 **C.A.O. JANSSEN:** WELL, I THINK THAT'S A QUESTION THAT PERHAPS
9 RELATED OR MARTHA NEEDS TO ANSWER IN TERMS OF THE PROJECT. I
10 DON'T SEE ANY RISK TO THE COUNTY OF THAT HAPPENING.

11

12 **PAUL RUTTER:** SUPERVISOR, THAT'S ONE OF THE ADVANTAGES OF THE
13 PREPAID RENT STRUCTURE, IS THAT WE'RE GOING TO HAVE THIS MONEY
14 UP FRONT. AND THERE'S NOT GOING TO BE A CONSTRUCTION RISK TO
15 THE AUTHORITY, THE COUNTY OR THE C.R.A. IF THERE IS A DELAY.
16 FOR EXAMPLE, IF THERE WAS A DELAY ON RELATED IN COMPLETING THE
17 PROJECT, WE WOULD HAVE OUR FUNDS. NOW, THE ONE THING THAT
18 WOULD BE DELAYED WAS THE INCENTIVE RENT. THAT'S A RELATIVELY
19 SMALL PART OF THE ECONOMIC PIECE FOR THE AUTHORITY.

20

21 **SUP. ANTONOVICH:** COULD A PARTIALLY COMPLETED BUILDING RESULT
22 IN PRESSURE BEING APPLIED TO THE COUNTY OR THE C.R.A. FOR
23 ADDITIONAL PUBLIC FINANCING?

24



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1 **C.A.O. JANSSEN:** I DON'T SEE HOW. WE DON'T HAVE ANY PARTICULAR
2 INTEREST OTHER THAN A COUNTY BUILDING, IF WE WERE TO BUILD IT
3 THERE AND WE WOULD FUND THAT OURSELVES.

4

5 **SUP. ANTONOVICH:** HAVE YOU PERFORMED A MARKET ANALYSIS FOR THE
6 OFFICE SPACE, RETAIL, CONDOMINIUMS AND HOTEL THAT'S BEING
7 PROPOSED?

8

9 **C.A.O. JANSSEN:** I BELIEVE KEYSER MARSTON DID THAT. CERTAINLY
10 RELATED HAS DONE THAT.

11

12 **SUP. ANTONOVICH:** THEY HAVE DONE THAT?

13

14 **C.A.O. JANSSEN:** MR. WHITTY MIGHT BE ABLE TO RESPOND FROM
15 RELATED.

16

17 **SUP. ANTONOVICH:** HAVE YOU REPLIED TO THE ECONOMIC BENEFITS OF
18 THAT STUDY?

19

20 **BILL WHITTY:** I'M BILL WHITTY, THE-- RELATED'S PARTNERS FOR
21 CALIFORNIA. SUPERVISOR, THROUGH THE CHAIR, IF I UNDERSTAND
22 YOUR QUESTION, WE AND OUR EQUITY PARTNER, WHICH IS THE
23 CALIFORNIA PUBLIC EMPLOYEES RETIREMENT SYSTEM, WHO WILL BE
24 PUTTING UP A LARGE SHARE OF THE MONEY, HAVE CONDUCTED A SERIES
25 OF MARKET ANALYSES. I WILL SAY, WITH RESPECT TO OFFICE, WE



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1 HAVE NOT STUDIED THAT BECAUSE, AT THIS JUNCTURE, THE ONLY
2 OFFICE THAT WE WOULD BE CONSIDERING WOULD BE A PUBLIC OFFICE
3 BUILDING THAT WOULD BE OWNED BY THE PUBLIC. SO WE ARE NOT, AT
4 THE MOMENT, CONTEMPLATING A SPECULATIVE OR PRIVATE OFFICE
5 BUILDING.

6

7 **SUP. ANTONOVICH:** THE APPRAISAL FOR THE COUNTY PROPERTIES,
8 DAVID, WAS JUST RECEIVED WITHIN THE LAST TWO WEEKS. HAVE YOU
9 CONSULTED WITH ANY OUTSIDE BROKERS OR MARKET ANALYSTS TO
10 VERIFY THE NUMBERS?

11

12 **C.A.O. JANSSEN:** THE APPRAISER-- ACTUALLY, THE APPRAISER WAS
13 DONE BY AN APPRAISER SELECTED BY THE C.R.A.-- APPROVED BY THE
14 C.R.A. AND THE COUNTY. THEY DID TWO DIFFERENT APPRAISALS UNDER
15 TWO DIFFERENT FORMATS AND, YOU KNOW, YOU CAN ALWAYS GET
16 ANOTHER OPINION BUT IT WOULD BE THEN YOU'D NEED ANOTHER
17 OPINION BEYOND THAT, SO WE'RE CONFIDENT THAT THE APPRAISAL
18 THAT WAS DONE IS A FAIR EVALUATION OF THE PROPERTY.

19

20 **SUP. ANTONOVICH:** BECAUSE THE FOUR PROPERTIES WERE ADJACENT TO
21 EACH OTHER, DID THE APPRAISAL PROVIDE AN AGGREGATION OF A
22 PREMIUM IN HIS APPRAISAL?

23



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **C.A.O. JANSSEN:** THE ANSWER IS NO, HE DID NOT BUT HE DID
2 HIGHEST AND BEST USE APPRAISAL WHICH MY STAFF SAYS WILL GIVE
3 YOU THE SAME ANSWER, THE SAME RESULT.

4

5 **SUP. ANTONOVICH:** AND IF THE COUNTY AND CITY ABANDON THE
6 CONCEPT OF PREPAID RENT AT STABILIZATION, WHAT DO YOU ESTIMATE
7 THE ANNUAL RENT PAYMENTS TO BE TO THE COUNTY? AND HOW LONG
8 WOULD THEY BE PAID TO THE COUNTY?

9

10 **C.A.O. JANSSEN:** WE HAVE NOT LOOKED AT THAT. I MEAN, FRANKLY,
11 SUPERVISOR, THAT CERTAINLY WAS AN APPROACH. ALLEN WOULD PREFER
12 GOING THAT WAY, THAT'S WHAT WE DO IN THE MARINA. WE WOULD BE
13 YEARS AWAY. WE WOULD LITERALLY BE STARTING OVER WITH THE
14 PROJECT IF WE WERE TO CONSIDER THAT AT THIS TIME, IN MY
15 OPINION.

16

17 **SUP. ANTONOVICH:** AND IF THE STABILIZATION WOULD OCCUR BETWEEN
18 2012 AND 2014, ISN'T IT SOMETHING IN THE NEIGHBORHOOD OF \$500
19 MILLION IN RENT THAT THE COUNTY WOULD RECEIVE FOR THE LIFE OF
20 THE PROJECT?

21

22 **C.A.O. JANSSEN:** IF THERE WAS A PROJECT.

23

24 **SUP. ANTONOVICH:** RIGHT, IF THERE WAS A PROJECT.

25



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 **C.A.O. JANSSEN:** WELL, THERE MAY NOT BE A PROJECT. THAT'S-- THE
2 PROBLEM IS, YOU WOULD BE STARTING OVER, WE WOULD BE YEARS AWAY
3 FROM DECIDING WHETHER YOU EVEN HAD A PROJECT AGAIN. WE KNOW
4 WHAT WE HAVE NOW. WE HAVE A PROJECT. IT WORKS. IT'S
5 ECONOMICALLY VIABLE AND THAT'S WHY WE'RE RECOMMENDING IT.

6

7 **SUP. ANTONOVICH:** SO IF THE COUNTY IS TAKING \$50 MILLION IN
8 PREPAID RENT NOW RATHER THAN THE 500 MILLION IN THE PROJECTED
9 RENT OVER THE LIFETIME OF THE PROJECT WITH RESPECT TO THE
10 INCENTIVE RENT, IT'S ONLY THE-- PAID TO THE DEVELOPER IF HE
11 REALIZES CERTAIN RETURNS AND WE HAVE NO GUARANTEES THAT THE
12 COUNTY WOULD RECEIVE ANY OF THOSE INCENTIVE RENTS FROM THE
13 DEVELOPER.

14

15 **SUP. MOLINA, CHAIR:** YOU'RE COMPARING DIFFERENT THINGS,
16 MICHAEL.

17

18 **C.A.O. JANSSEN:** THE INCENTIVE RENT, AGAIN, IS A VERY SMALL, I
19 THINK IT'S IN THE NEIGHBORHOOD OF A COUPLE MILLION DOLLARS A
20 YEAR. IS THAT RIGHT, PAUL? IT'S NOT-- THE INCENTIVE RENT IS
21 NOT WHILE YOU'RE DOING THE PROJECT AND THE 50 MILLION IS
22 LITERALLY A BIRD IN THE HAND. EVEN IF THE PROJECT FALLS APART,
23 YOU'RE GOING TO HAVE THE \$50 MILLION. BUT, AGAIN, \$500 MILLION
24 OVER 25 OR 30 YEARS IS IMPORTANT IF YOU HAVE A PROJECT. WE
25 DON'T HAVE THAT PROJECT.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH:** IS THE CITY PAYING K.W.M.B.E. FEES?

3

4 **C.A.O. JANSSEN:** YES.

5

6 **SUP. ANTONOVICH:** AND ARE THEY PAYING THE LIBRARY FEES?

7

8 **PAUL RUTTER:** SUPERVISOR, THERE'S NO SPECIAL ARRANGEMENTS WITH
9 THE DEVELOPER ABOUT ANY FEES ON THE CITY, SO ALL THE NORMAL
10 FEES WILL APPLY TO THE DEVELOPMENT OF THE CONDOMINIUMS.
11 THEY'LL PAY THE K.W.M.B.E. FEES, THE LIBRARY FEES, EVERY FEE
12 THAT'S OTHERWISE APPLIED.

13

14 **SUP. ANTONOVICH:** IS IT CORRECT THAT THE CITY AND COUNTY
15 EXECUTED AN O.P.A. FOR THE COUNTY-OWNED PARCELS IN 1991?

16

17 **PAUL RUTTER:** THAT'S CORRECT.

18

19 **SUP. ANTONOVICH:** AND DID THAT DICTATE THAT ALL TAX INCREMENT
20 FUNDING WOULD BE PASSED THROUGH TO THE COUNTY?

21

22 **PAUL RUTTER:** YES, IT DOES.

23

24 **SUP. ANTONOVICH:** AND GIVEN THE TERMS OF THIS AGREEMENT, DID
25 THE CITY C.R.A. EXECUTED 24 YEARS AGO, WHY IS THE CITY NOW



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The Los Angeles County Board of Supervisors

1 ASKING THAT THE COUNTY FORSAKE THIS REVENUE AND FURTHER
2 SUBSIDIZE THIS PROJECT?

3

4 **PAUL RUTTER:** IF YOU WANT ME TO GO INTO GREAT DETAIL ABOUT THAT
5 O.P.A., I'M HAPPY TO TRY TO DO THAT. I'VE BEEN INVOLVED IN
6 SOME DISCUSSIONS, AS YOU PROBABLY KNOW, BETWEEN THE COUNTY AND
7 THE C.R.A. ON THAT VERY TOPIC. IT'S RATHER INVOLVED BUT, IF
8 YOU WANT ME TO GO INTO IT, I CAN.

9

10 **C.A.O. JANSSEN:** I THINK IT'S PROBABLY WORTH AT LEAST
11 SUMMARIZING THE POSITION OF THE C.R.A. THAT WE DO NOT
12 NECESSARILY AGREE WITH BUT IT IS THEIR POSITION THAT THE
13 REASON THAT THE COUNTY WAS TO RECEIVE ALL THE TAX INCREMENT IS
14 THAT IT WAS GOING TO HAVE TO ASSUME ALL THE OBLIGATIONS OF THE
15 DEVELOPER, INCLUDING THE EXTENSION AND COMPLETION OF THE
16 SECOND STREET PROJECT, WHICH IS ABOUT \$5 MILLION. SO THE
17 C.R.A. LETTER IS ESSENTIALLY SAYING, WE HAVE NO OBJECTION TO
18 STICKING TO THE O.P.A. AS LONG-- ON THE REVENUE SIDE, AS LONG
19 AS THE COUNTY STICKS TO THE O.P.A. ON THE EXPENSE SIDE. THAT'S
20 WHAT THE LETTER IS SAYING AND THEY'VE CAPPED THE EXPOSURE AT
21 16 MILLION. NOW, WE DO NOT NECESSARILY AGREE WITH THEIR
22 INTERPRETATION BUT THAT'S THEIR POSITION.

23

24 **SUP. ANTONOVICH:** WITH RESPECT TO...

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE:** SO WE HAVEN'T AGREED TO THAT YET, THEN?

2

3 **C.A.O. JANSSEN:** NO, WE HAVE NOT AGREED TO THAT.

4

5 **SUP. ANTONOVICH:** WITH RESPECT TO THE C.R.A.'S 8.8 MILLION
6 DOLLARS IN AFFORDABLE HOUSING SUBSIDY, AREN'T THE C.R.A. SET
7 ASIDE FUNDS SPECIFICALLY DESIGNATED FOR THE DOWNTOWN
8 REDEVELOPMENT AREA?

9

10 **C.A.O. JANSSEN:** I UNDER-- WE BELIEVE THAT THE 8.8 MILLION WILL
11 COVER THE AFFORDABLE HOUSING, YES, AND THAT'S NOT PART OF THE
12 16 MILLION.

13

14 **SUP. ANTONOVICH:** BUT UNDER STATE REDEVELOPMENT LAWS, THEY HAVE
15 TO BE USED FOR AFFORDABLE HOUSING.

16

17 **C.A.O. JANSSEN:** 20% HAS TO BE SET ASIDE FOR THAT, THAT'S
18 CORRECT.

19

20 **SUP. ANTONOVICH:** IF THESE FUNDS ARE NOT SPENT ON THE GRAND
21 AVENUE PROJECT, WOULDN'T THEY THEN BE SPENT ON OTHER
22 AFFORDABLE HOUSING PROJECTS IN THE DOWNTOWN REDEVELOPMENT
23 AREA?

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **C.A.O. JANSSEN:** WELL, IF THERE ISN'T A GRAND AVENUE PROJECT,
2 THERE IS NO TAX INCREMENT TO SPEND. IT'S THE PROJECT THAT'S
3 GENERATING THE TAX INCREMENT.

4

5 **SUP. ANTONOVICH:** IS THE C.R.A. OR THE CITY OF L.A. IMPLYING
6 THAT THE COUNTY'S CONTRIBUTION TO THE PARK OUGHT NOT TO COUNT
7 AS A SUBSIDY, YET THE C.R.A. SHOULD GET CREDIT FOR ITS
8 CONTRIBUTIONS?

9

10 **C.A.O. JANSSEN:** I'M NOT SURE I UNDERSTAND. STATE THAT AGAIN,
11 SUPERVISOR.

12

13 **SUP. ANTONOVICH:** ARE THEY IMPLYING THAT THE COUNTY'S
14 CONTRIBUTION TO THE COUNTY PROPOSED PARK SHOULD NOT COUNT AS A
15 SUBSIDY, YET THE C.R.A. SHOULD GET A CREDIT FOR ITS
16 CONTRIBUTIONS?

17

18 **C.A.O. JANSSEN:** THEY'RE NOT COUNTING IT ON THE COUNTY'S BOTTOM
19 LINE. THE COUNTY IS ALSO-- I MEAN, THERE ARE-- WE WILL HAVE
20 THESE DISCUSSIONS WITH THE C.R.A., CLEARLY, AT SOME POINT. THE
21 CITY BENEFITS SPECIFICALLY FROM THE PROJECT IN SALES TAX. THE
22 COUNTY DOES NOT. THERE ARE MANY WAYS THAT THE CITY BENEFITS
23 FROM THIS PROJECT THAT THE COUNTY DOES NOT. WE HAPPEN TO BE
24 THE OWNERS OF THE PROPERTY. WE OBVIOUSLY HAVE AN INTEREST



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The Los Angeles County Board of Supervisors**

1 BECAUSE OF DISNEY HALL, THE MUSIC CENTER AND OUR PRESENCE ON
2 THE HILL BUT THEY BENEFIT.

3

4 **SUP. ANTONOVICH:** THE CITY IS REQUESTING THAT THE COUNTY
5 PROVIDE THE 16.4 MILLION DOLLARS IN FUTURE TAX INCREMENTS
6 FUNDS. WHAT TAX INCREMENT FUNDS IS THE CITY C.R.A. COMMITTING
7 TO THE GRAND AVENUE PROJECT?

8

9 **C.A.O. JANSSEN:** THEY'RE COMMITTING BOTH THE CITY'S
10 INCREMENT...

11

12 **SUP. YAROSLAVSKY:** AND THE COUNTY?

13

14 **C.A.O. JANSSEN:** ...AND THEY HAVE ASSUMED THE COUNTY'S AND THE
15 C.R.A. WOULD, ON THE NATURAL, RECEIVE PART OF THE TAX
16 INCREMENT AS WELL.

17

18 **SUP. ANTONOVICH:** HOW MUCH FUTURE TAX INCREMENT REVENUE WOULD
19 THE C.R.A. BE WILLING TO CONTRIBUTE TO THE PROJECT?

20

21 **C.A.O. JANSSEN:** THE CITY IS CONTRIBUTING ALL OF ITS TAX
22 INCREMENT TO THE PROJECT.

23

24 **SUP. ANTONOVICH:** BUT, SINCE THE C.R.A. SUBSIDY FOR AFFORDABLE
25 HOUSING CAN'T BE SPENT FOR ANY OTHER PURPOSE, ISN'T THE ONLY



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 REAL C.R.A. SUBSIDY THE ESTIMATED \$10 MILLION IN TRANSIT
2 OCCUPANCY TAXES?

3

4 **C.A.O. JANSSEN:** NO. THEY ARE ACTUALLY-- AND I CAN'T FIND THE
5 DOCUMENT THAT HAS THE SPREADSHEETS ON THE INCREMENT, THEY ARE--
6 - THEY ARE COMMITTING CITY-- PROPERTY TAX INCREMENT THAT WOULD
7 OTHERWISE HAVE GONE TO THE CITY WILL BE INCLUDED IN THIS
8 PROJECT. SO THEY HAVE GIVEN UP CITY TAX INCREMENT AS WELL AS
9 COMMITTING T.O.T. TO THE PROJECT.

10

11 **SUP. ANTONOVICH:** IS THE CITY OR THE C.R.A. PROPOSING TO WAIVE
12 PERMIT APPLICATION FEES WITH CITY PLANNING OR THE BUREAU OF
13 ENGINEERING?

14

15 **C.A.O. JANSSEN:** I DON'T KNOW. ARE THEY WAIVING ANY FEES? NO.

16

17 **SUP. ANTONOVICH:** I HAVE A COUPLE MORE QUESTIONS.

18

19 **SUP. YAROSLAVSKY:** JUST FOR CLARIFICATION, I WAS-- I WAS NOT
20 UNDER THE IMPRESSION THAT THE CITY WAS COMMITTING ITS ENTIRE
21 TAX INCREMENT.

22

23 **C.A.O. JANSSEN:** OUR ASSUMPTION IS...

24

25 **SUP. YAROSLAVSKY:** MY INFORMATION IS THAT IT IS NOT.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **SUP. ANTONOVICH:** THAT WAS OUR INFORMATION AS WELL, SUPERVISOR.

3

4 **C.A.O. JANSSEN:** WE-- WE-- THERE IS NOTHING IN WRITING, BUT WE
5 HAVE BEEN TOLD THAT THE CITY SHARE IS INCLUDED IN THE
6 ASSUMPTION.

7

8 **SUP. YAROSLAVSKY:** BUT THERE IS NOTHING IN WRITING.

9

10 **C.A.O. JANSSEN:** NO. AND IT'S 13-- THE CITY SHARE IS \$13
11 MILLION. THE COUNTY SHARE IS...

12

13 **SUP. YAROSLAVSKY:** WHAT IS THEIR TAX INCREMENT? 50? WHAT IS
14 THEIR TAX INCREMENT?

15

16 **C.A.O. JANSSEN:** THE CITY'S SHARE OF THE TAX INCREMENT IS ONLY
17 32% OF THE TAX INCREMENT. THE COUNTY RECEIVES 42% OF THE TAX
18 INCREMENT. IF THAT'S THE QUESTION.

19

20 **SUP. YAROSLAVSKY:** NO, I THINK HIS QUESTION WAS, HAVE THEY
21 COMMITTED A HUNDRED PERCENT OF THEIR TAX INCREMENT?

22

23 **C.A.O. JANSSEN:** NO. WE ASSUME THAT THEY HAVE IT'S NOT...

24

25 **SUP. YAROSLAVSKY:** THE ANSWER IS NO.



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The Los Angeles County Board of Supervisors

1

2 **C.A.O. JANSSEN:** ...IN WRITING, THAT WE'RE AWARE OF. RIGHT.

3

4 **SUP. ANTONOVICH:** ON THE-- ON THE CONDOMINIUMS THAT ARE BEING
5 PROPOSED, WHAT ROUGHLY ARE THEIR SIZE AND RELATIVE TO THE
6 SQUARE FOOT SALES BEING PRICED FOR THESE CONDOMINIUMS AND
7 WHAT'S THE MATH FOR THE PRICE RANGE THAT THEY'RE BEING
8 PROJECTED FOR?

9

10 **JOHN WITTE:** SUPERVISORS, THROUGH THE CHAIR, WE'RE OBVIOUSLY AT
11 A VERY PRELIMINARY STAGE BUT, FOR THE TWO BUILDINGS AT ISSUE,
12 THE SO-CALLED-- THE CONDOMINIUMS ABOVE THE HOTEL FIRST, WHICH
13 ARE EXPECTED TO BE MORE EXPENSIVE, AT THE MOMENT, WE ARE
14 PROJECTING AVERAGE SALES PRICES ROUGHLY AT \$800 PER SQUARE
15 FOOT AND THE-- WE HAVEN'T DESIGNED THE BUILDING OR AFFIXED A
16 PARTICULAR UNIT MIX YET BUT, ON AVERAGE, WE WOULD ASSUME THAT
17 THE UNITS WOULD AVERAGE IN THE 12 TO 1,600-SQUARE-FOOT RANGE
18 FOR THAT BUILDING. FOR THE SECOND TOWER WHERE THE CONDOMINIUMS
19 ARE ABOVE THE AFFORDABLE HOUSING, WE ARE ASSUMING THAT THOSE
20 UNITS WOULD BE A LITTLE BIT SMALLER AND AVERAGE ABOUT \$650 PER
21 SQUARE FOOT AND I WOULD ADD THAT ALL OF THESE START ON UPPER
22 FLOORS, SO WHEN WE LOOK AT AVERAGE SALES PRICES, THEY ARE NOT-
23 - DILUTED IS THE RIGHT WORD BUT THEY ARE HIGHER-YIELDING UNITS
24 BECAUSE THEY START ON UPPER FLOORS.

25



**The Meeting Transcript of
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1 **SUP. ANTONOVICH:** THERE ARE 32 OTHER HIGH-RISE PROJECTS BEING
2 BUILT IN THE DOWNTOWN AREA, SO THE COUNTY AND THE C.R.A. ARE
3 PROVIDING FOUR PARCELS OF LAND IN BUNKER HILL, PERHAPS THE
4 MOST EXPENSIVE REAL ESTATE IN THIS AREA. SO WHY DOES THE
5 DEVELOPER NEED AN ADDITIONAL SUBSIDY?

6

7 **JOHN WITTE:** SUPERVISOR, TO MY KNOWLEDGE, FOR THE CONDOMINIUMS,
8 NOT ONLY ARE WE NOT GETTING A SUBSIDY BUT WE ARE PAYING ON A
9 PER UNIT PRICE MORE THAN, SO FAR, ANYBODY DOWNTOWN, AT LEAST
10 WHEN WE NEGOTIATED THIS DEAL AS PAID. SECOND, WE DON'T BELIEVE
11 THAT 32 BUILDINGS ARE GOING TO BE BUILT ALL IN THE NEXT FEW
12 YEARS. I KNOW THAT THERE ARE 32 THAT ARE BEING THOUGHT ABOUT
13 OR PLANNED. I DON'T EXPECT TO SEE THEM ALL. THE MARKET AND
14 EQUITY INVESTORS TEND TO DICTATE WHEN THOSE GO FORWARD.

15

16 **SUP. ANTONOVICH:** WOULD THE COMPANY DEVELOPER BUILD THE GRAND
17 AVENUE PROJECT IF THE COUNTY AND THE C.R.A.-- I SHOULD SAY IF
18 THE COUNTY DIDN'T PROVIDE THE ADDITIONAL 16.4-MILLION-DOLLAR
19 SUBSIDY?

20

21 **JOHN WITTE:** I'M NOT QUITE SURE HOW TO ANSWER THE QUESTION. THE
22 PLAN, AS I THINK MARTHA AND SUPERVISOR MOLINA HAVE DESCRIBED,
23 INCLUDES A VARIETY OF COMPONENTS FOR THE PUBLIC, INCLUDING THE
24 PARK, INCLUDING PUBLIC OPEN SPACE WITHIN THE DEVELOPMENT SITES
25 AND THE STREETScape IMPROVEMENTS. SO WE WOULD NOT DEVELOP THAT



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1 PLAN WITHOUT THAT ASSISTANCE BECAUSE THE PUBLIC ASSISTANCE
2 HAS, I BELIEVE, BEEN CAREFULLY TARGETED TO THE PUBLIC BENEFITS
3 RATHER THAN THE PRIVATE REAL ESTATE.

4

5 **SUP. ANTONOVICH:** WERE THE DEVELOPERS AWARE THAT THE EXISTING
6 O.P.A. BETWEEN THE COUNTY AND THE C.R.A. HAD PASSED THROUGH
7 TAX INCREMENT REVENUES FOR COUNTY-OWNED PROPERTIES TO THE
8 COUNTY?

9

10 **JOHN WITTE:** I AM NOT FAMILIAR WITH THAT O.P.A. THAT WAS NOT
11 PART OF OUR CONSIDERATION.

12

13 **SUP. ANTONOVICH:** IF YOU'RE NOT AWARE, SHOULDN'T THE RELATED
14 COMPANIES HAVE DISCOVERED THE AGREEMENT AS PART OF THE DUAL
15 DILIGENCE RESEARCH OF THE PROPERTY AND PROCEEDED FORWARD
16 WITHOUT REQUESTING AN ADDITIONAL SUBSIDY FROM THE COUNTY?

17

18 **JOHN WITTE:** WE DIDN'T REQUEST ADDITIONAL SUBSIDY FROM THE
19 COUNTY. WHAT WE DID...

20

21 **SUP. ANTONOVICH:** CHRISTMAS CAME EARLY.

22

23 **JOHN WITTE:** WHAT WE DID IS WE REACTED TO THE INFORMATION THAT
24 WAS PROVIDED TO US BY THE J.P.A. AND BY THE COUNTY STAFF. SO,



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1 IF THE COUNTY STAFF DIDN'T BRING IT UP TO US, IT WOULD BE
2 UNLIKELY THAT WE WOULD HAVE PERCEIVED THAT THERE WAS AN ISSUE.

3

4 **SUP. ANTONOVICH:** WERE YOU-- IF WE WEREN'T WILLING TO-- WOULD
5 YOU BE WILLING TO RENEGOTIATE THE DEAL TO MAKE ANNUAL RENT
6 PAYMENTS TO THE COUNTY INSTEAD OF THE PREPAID?

7

8 **JOHN WITTE:** THE ANSWER IS NO AND FOR A VERY SIMPLE REASON: IT
9 IS IMPOSSIBLE TO FINANCE FOR-SALE CONDOMINIUMS IF THERE ARE
10 ONGOING LEASE PAYMENTS.

11

12 **SUP. ANTONOVICH:** I HAVE A MOTION I'D LIKE TO PUT ON THE TABLE.
13 THE GRAND AVENUE IMPLEMENTATION PLAN UNDER CONSIDERATION BY
14 THE BOARD OF SUPERVISORS IS A CONCEPT PLAN THAT REGRETTABLY
15 LEAVES MANY QUESTIONS UNANSWERED. DESPITE TWO YEARS OF
16 DISCUSSION ABOUT THE PROJECT, IT WAS ONLY IN THE PAST 14 DAYS
17 THAT THE BOARD WAS PROVIDED WITH AN APPRAISAL, ONE
18 COMMISSIONED BY THE DEVELOPER, NOT THE COUNTY. THE BOARD HAS
19 NO INDEPENDENT RISK ANALYSIS, NO OUTSIDE MARKETING STUDY AND
20 NO THIRD PARTY REVIEW OF A DEVELOPER'S PRO FORMA. THE TERMS OF
21 THE GROUND LEASE AND DEVELOPMENT AGREEMENT REMAIN TO BE
22 NEGOTIATED. THE AMOUNT OF TOTAL PUBLIC SUBSIDY IS NOT
23 QUANTIFIED. FINALLY, THERE IS RELATIVELY LITTLE INFORMATION
24 ABOUT THE MUCH-TOUTED CIVIC PARK, THE PRIMARY SELLING POINT
25 FOR THE ENTIRE PROJECT. GIVEN THE INFORMATION SUBMITTED TO THE



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1 BOARD OF SUPERVISORS, IT'S CLEAR THAT THE COUNTY'S ANALYSTS
2 HAVE CONCERNS ABOUT THE FINANCIAL TERMS OF THE PROJECT. IN THE
3 BOARD LETTER, THE C.A.O. STATES THAT A POTENTIAL COUNTY
4 SUBSIDY HAS YET TO BE DETERMINED AND WOULD BE THE SUBJECT OF
5 FUTURE NEGOTIATIONS, AND THOSE ARE SUBSIDIES THAT IMPACT OUR
6 GENERAL FUND, BE IT PUBLIC SAFETY, SAFETY AND PUBLIC HEALTH. A
7 REPORT BY AN OUTSIDE ECONOMIST, ALLEN COATEN, NOTES THAT HIS
8 PROJECT-- "THIS PROJECT IS DEFINITELY NOT A REVENUE-MAXIMIZING
9 PLAN FOR THE LANDOWNER" AND THAT'S ALLEN COATEN'S QUOTE. THE
10 COUNTY-OWNED LAND ATOP BUNKER HILL IS PROPERTY THAT THE BOARD
11 OF SUPERVISORS HOLDS IN TRUST FOR THE 11 MILLION TAX-PAYING
12 CITIZENS OF OUR COUNTY. IT'S BEEN SUGGESTED THAT TODAY'S VOTE
13 IS MERELY TO APPROVE A CONCEPT AND THAT ALL OF THE POINTS WILL
14 BE CONSIDERED LATER. THAT REASONING IS FLAWED IN THE SENSE
15 THAT AN ENDORSEMENT TODAY PRESUMES APPROVAL OF GROUND LEASES
16 AND A DEVELOPMENT AGREEMENT THAT HAVE NOT BEEN NEGOTIATED AND
17 ARE ONLY IDENTIFIED IN BROAD TERMS. FURTHERMORE, THE EXTENT OF
18 PUBLIC SUBSIDY HAS NOT BEEN QUANTIFIED AND ONLY WITHIN THE
19 PAST WEEK DID THE COUNTY RECEIVE THAT REQUEST FOR AN
20 ADDITIONAL \$16.4 MILLION SUBSIDY TO THE DEVELOPER. THE
21 COMBINATION OF THESE FACTORS ARGUES IN FAVOR OF FURTHER
22 ANALYSIS AND DELIBERATION BEFORE OUR BOARD COMMITS TO THE
23 PROJECT AND I WOULD MOVE THAT THE BOARD SEND A FIVE-SIGNATURE
24 LETTER TO THE GRAND AVENUE COMMITTEE REQUESTING THAT IT
25 RENEGOTIATE THE TERMS OF THE GRAND AVENUE PROJECT AGREEMENTS



**The Meeting Transcript of
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1 TO MAXIMIZE REVENUE FOR THE COUNTY, DIRECT THE C.A.O. TO SEND
2 A LETTER TO THE CITY OF L.A. INDICATING THAT THE COUNTY WOULD
3 NOT PROVIDE THE 16.4-MILLION-DOLLAR SUBSIDY, DIRECT THE C.A.O.
4 TO PREPARE A PEER REVIEW OR ALTERNATIVE INDEPENDENT ANALYSIS
5 OF THE APPRAISAL PROVIDED BY THE RELATED COMPANIES AND REPORT
6 BACK TO THE BOARD WITH 60 DAYS AND DIRECT THE C.A.O. TO
7 PREPARE AN INDEPENDENT RISK ANALYSIS THAT ANALYZES MARKET
8 RISK, POTENTIAL ESCALATING CONSTRUCTION COSTS AND A THOROUGH
9 IDENTIFICATION OF ALL PROPOSED AND FUTURE CITY, C.R.A., AND
10 COUNTY SUBSIDIES THAT WOULD BE COMMITTED TO THE PROJECT,
11 INCLUDING ANY FEE WAIVERS PROVIDED BY THE COUNTY OR CITY. AND
12 THE LAST POINT, INDICATE THE BOARD'S INTENT TO EXTEND THE
13 AUTHORITY OF THE GRAND AVENUE COMMITTEE AND ANY OTHER
14 ASSOCIATED DEADLINES RELATIVE TO THE GRAND AVENUE PROJECT FOR
15 90 DAYS, SO A PROPOSAL WOULD COME FORTH AND BE BACK TO THE
16 BOARD OF SUPERVISORS.

17

18 **SUP. MOLINA, CHAIR:** ALL RIGHT. MS. BURKE.

19

20 **SUP. BURKE:** I'D LIKE TO JUST GET SOME QUESTIONS ON THE
21 AFFORDABILITY ISSUES. THE AFFORDABILITY AND LOW-- DOES THAT
22 APPLY TO THE RENTAL AND THE CONDOS?

23

24 **JOHN WITTE:** SUPERVISOR, IN PHASE I-- LET ME BACK UP. THE
25 REQUIREMENT WAS THAT 20% OF ALL UNITS BE AFFORDABLE: 10% LOW



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1 AND 10% MODERATE. WE ASSUMED INITIALLY A MIX OF MARKET RATE
2 RENTALS AND CONDOMINIUMS. SINCE THE FIRST PHASE FOR MARKET
3 REASONS ONLY INCLUDES MARKET RATE CONDOMINIUMS, WE PROPOSED
4 INSTEAD, AND IT IS INCLUDED IN THIS PLAN, THAT ALL 20% OR 88
5 UNITS, BE LOW INCOME RENTALS. THOSE ARE RENTALS AT 50% OF THE
6 AREA MEDIAN OR BELOW.

7

8 **SUP. BURKE:** SO THERE WOULD BE NO CONDOS IN THE FIRST PHASE IN
9 TERMS OF AFFORDABLE?

10

11 **JOHN WITTE:** THAT'S CORRECT.

12

13 **SUP. BURKE:** BUT LOOKING ON TO-- OH, WELL, LET ME ASK ONE OTHER
14 QUESTION. THE HUNDRED THOUSAND THAT IS BEING PROVIDED BY
15 C.R.A., THAT GOES TO THE RENTAL UNITS OR IS IT ANTICIPATED
16 THAT THAT WOULD ALSO GO TO CONDOS AT SUCH POINT AS YOU
17 BUILD THE CONDOS?

18

19 **JOHN WITTE:** SUPERVISOR, THERE IS A DIFFERENT UNDERSTANDING FOR
20 ANY AFFORDABLE CONDOMINIUM ASSISTANCE. THE HUNDRED THOUSAND
21 PER UNIT ONLY GOES TO THE AFFORDABLE RENTAL UNITS. WERE WE, IN
22 LATER PHASE, TO MEET-- TO PROPOSE TO MEET SOME OF THE
23 AFFORDABILITY REQUIREMENT THROUGH FOR-SALE CONDOMINIUMS, I
24 BELIEVE, PAUL, THE AGREEMENT CALLS FOR A ASSISTANCE OF 200,000
25 PER AFFORDABLE CONDOMINIUM UNIT, WHICH IS INTENDED TO BRIDGE



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1 THE DIFFERENCE BETWEEN THE CONSTRUCTION OR DEVELOPMENT COST OF
2 THAT UNIT AND THE LEVEL OF 80% OF AREA MEDIAN THAT SOMEONE
3 COULD-- A FIRST-TIME HOME BUYER COULD AFFORD.

4

5 **SUP. BURKE:** WILL THERE BE A TIME LIMIT ON THE AFFORDABILITY OF
6 THE RENTAL UNITS?

7

8 **JOHN WITTE:** YES, THERE WILL. THERE ARE ACTUALLY SEVERAL
9 COVENANTS WHICH WILL RUN WITH THE PROJECT. IT'S ESSENTIALLY
10 PERMANENT BUT THE, I THINK, OPERATIVE COVENANT IS 55 YEARS.

11

12 **SUP. BURKE:** WHAT ABOUT THE CONDOS? HAS THERE BEEN ANY
13 AGREEMENT MADE AS FAR AS THE AFFORDABILITY OF THE CONDOS AT
14 SUCH TIME AS THE CONDOS ARE PART OF THE DEVELOPMENT, WHETHER
15 IT'S PHASE II OR PHASE III?

16

17 **JOHN WITTE:** YOU MEAN WITH RESPECT TO THE TENURE OF THE
18 AFFORDABILITY?

19

20 **SUP. BURKE:** THE AFFORDABILITY, RIGHT.

21

22 **JOHN WITTE:** NO, BECAUSE WE REALLY HAVEN'T GOTTEN TO THE STAGE
23 OF HAVING AN AFFORDABLE CONDOMINIUM PROPOSAL.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE:** WHEN WOULD WE EXPECT TO UNDERSTAND, BECAUSE WE'VE
2 BEEN LED TO BELIEVE THAT THERE IS AFFORDABILITY IN TERMS OF
3 RENTAL AS WELL AS CONDOS, WHEN WOULD WE EXPECT TO HAVE SOME
4 UNDERSTANDING IN TERMS OF THE LENGTH OF TIME THAT THEY WOULD
5 BE AFFORDABLE? SOME OF US HAVE HAD THE EXPERIENCE IN THE PAST
6 OF WHERE THERE HAVE BEEN AFFORDABLE UNITS THAT HAVE BEEN BUILT
7 THAT ARE CONDOS AND IT GOES TO THE FIRST PURCHASER AND THEN
8 THE SECOND OR THIRD PURCHASER NO LONGER IS BOUND BY THAT. AND,
9 YOU KNOW, THESE INCENTIVE RENTS-- THE INCENTIVE IS TIED TO, AS
10 I GATHER, THE PRICE OF THE CONDO UNITS SO THAT WE HAVE BEEN
11 CALCULATING THESE INCENTIVE RENTS AS A VITAL PART OF THE
12 PROJECT. BUT I GUESS WHAT MY-- MY QUESTION IS, YOU KNOW, THE
13 INCENTIVE RENTS, THEY'LL BE APPLIED, OBVIOUSLY, ONLY TO THE
14 MARKET RATE CONDOS BUT YOU HAVE THE POSSIBILITY OF THE
15 AFFORDABLE UNITS CONVERTING TO MARKET RATE UNLESS YOU HAVE
16 SOME AGREEMENT OR UNDERSTANDING.

17

18 **JOHN WITTE:** WELL, SUPERVISOR, YOUR OBSERVATION, I THINK, IS
19 ACCURATE IN THAT, IN THE HISTORY OF TRYING TO IMPOSE
20 AFFORDABILITY RESTRICTIONS ON FOR-SALE HOUSING, IT IS MORE
21 DIFFICULT BECAUSE OWNERSHIP CHANGES. THERE ARE HOME BUYERS AND
22 MORTGAGE LENDERS. THERE ARE TECHNIQUES THAT ARE USED BY THE
23 C.R.A. AND OTHERS AND, AS I'VE SAID, WE HAVEN'T GOTTEN TO THAT
24 POINT YET THAT ATTEMPT TO CONTROL AFFORDABILITY FOR THE LONG-



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1 TERM IN AFFORDABLE FOR-SALE HOUSING BUT IT IS MORE DIFFICULT
2 THAN WITH RENTAL.

3

4 **SUP. BURKE:** WILL YOU BE WILLING TO PUT SOME KIND OF INDICATION
5 IN WHATEVER AGREEMENT, I DON'T KNOW WHETHER IT'S THIS TERM
6 SHEET WHERE IT'S APPROPRIATE BUT SOME KIND OF INDICATION THAT
7 A PROCESS WILL BE DEVELOPED IN THE EVENT THAT THERE IS
8 AFFORDABILITY IN CONDOS THAT WILL ASSURE THAT THEY WILL HAVE--
9 CONTINUE OVER A PERIOD OF TIME?

10

11 **SUP. MOLINA, CHAIR:** YOU MEAN IF WE HAVE IT.

12

13 **SUP. BURKE:** IF YOU HAVE THEM, YES. IN THE EVENT YOU DO HAVE
14 THEM.

15

16 **JOHN WITTE:** IF WE HAVE THEM, ABSOLUTELY WE WILL.

17

18 **SUP. BURKE:** NOW, THE DEVELOPMENT THAT WILL BE ON 2ND STREET
19 THAT YOU RELATED WILL BE DEVELOPING ITSELF, ON THOSE-- ON THAT
20 PARCEL THAT YOU'RE GOING TO PRIVATELY OWN, THOSE WILL BE--
21 WILL THOSE BE CONDO UNITS OR ARE THOSE GOING TO BE RENTAL
22 UNITS?

23

24 **JOHN WITTE:** SUPERVISOR, WE DON'T KNOW YET. IT WILL DEPEND ON
25 THE MARKET AT THE TIME. I WOULD SAY, THOUGH, AND CORRECT ME IF



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1 I'M WRONG, PAUL OR MARTHA, THAT, EVEN THOUGH IT'S PRIVATELY
2 OWNED, I THINK THAT WOULD STILL BE GOVERNED BY THE 20%
3 AFFORDABILITY REQUIREMENT.

4

5 **SUP. BURKE:** ALL RIGHT. SO THAT WOULD BE UNDERSTOOD, THAT, IF
6 THOSE DO BECOME RENTAL UNITS, THERE WOULD BE...

7

8 **JOHN WITTE:** THAT'S CORRECT.

9

10 **SUP. BURKE:** I JUST HAVE ONE OTHER QUESTION THAT'S NOT ON THAT
11 ISSUE THAT MAYBE SOMEONE HAS ALREADY ANSWERED BUT I DIDN'T
12 FOLLOW IT. CAN THE PARK PROJECT BE BIFURCATED FROM THE ENTIRE
13 PROCESS IN THE EVENT THAT THE COUNTY DECIDES NOT TO MOVE OR
14 THE COUNTY DECIDES TO MOVE ITS BUILDING SOMEWHERE ELSE?

15

16 **C.A.O. JANSSEN:** THE ANSWER IS YES. THE PARK PROPOSAL DOES NOT
17 ASSUME THAT ANYBODY MOVES. SO WHAT YOU SEE, IN THE MIDDLE
18 SPACE, THE 16 ACRES, IS EXISTING OPEN SPACE THAT WILL BE
19 DEVELOPED. SHOULD THE COUNTY DECIDE TO LEAVE THE HILL, MOVE
20 THE BUILDING, THAT WOULD THEN ALLOW THE COUNTY TO DECIDE WHAT
21 TO DO WITH THAT PROPERTY. AND LET ME-- IT'S SOMEWHAT OF A
22 NICETY BUT THE PARK PROPERTY IS NOT UNDER THE DIRECT CONTROL
23 OF THE JOINT POWERS AUTHORITY. YOU DID NOT TRANSFER THE
24 PROPERTY TO THE JOINT POWERS AUTHORITY, SO YOU STILL HAVE
25 CONTROL OVER WHAT HAPPENS TO THAT PARK PROPERTY. BUT YOU



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1 LITERALLY HAVE, UNDER THIS ARRANGEMENT, \$50 MILLION TO SPEND
2 ON THAT EFFORT. SO MOVING THE BUILDING IS AN INDEPENDENT
3 DECISION.

4

5 **SUP. BURKE:** ALL RIGHT. JUST ONE FINAL QUESTION. THE SUBSIDIES
6 THAT THE CITY IS PROVIDING, ARE THEY PROVIDING THAT OUT OF TAX
7 INCREMENTS OR ARE THEY USING OTHER FUNDS LIKE BLOCK GRANTS OR
8 SOMETHING?

9

10 **C.A.O. JANSSEN:** THE CITY, WHAT WE DO KNOW, IS IN THE C.R.A.'S
11 LETTER, THE CITY HAS AGREED TO PROVIDE A T.O.T. SUBSIDY OF \$10
12 MILLION. THAT IS CLEAR-- NO. NOT YET BUT IT'S IN HIS LETTER.
13 THEY'RE SAYING THEY'RE GOING TO DO IT BUT THEY HAVEN'T DONE
14 IT. OKAY.

15

16 **SUP. BURKE:** WELL, THE HUNDRED TO \$200,000 PER UNIT THAT'S
17 GOING TO BE UTILIZED TO MAKE THESE AFFORDABLE, THAT COMES FROM
18 THE CITY FROM WHAT MONEY?

19

20 **C.A.O. JANSSEN:** FROM THE C.R.A.

21

22 **SUP. BURKE:** FROM THE C.R.A. DOES IT COME FROM THE INCREMENT...

23

24 **C.A.O. JANSSEN:** GO AHEAD, PAUL.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE:** IT COMES FROM THE INCREMENT?

2

3 **PAUL RUTTER:** SUPERVISOR, THAT COMES FROM A 25% OF THE TAX
4 INCREMENT WHICH IS FOR HOUSING SET ASIDE AND THAT MONEY WILL
5 FUND THE \$8.8 MILLION THAT THE C.R.A. WILL PUT INTO THE
6 AFFORDABLE HOUSING.

7

8 **C.A.O. JANSSEN:** SO THEY'RE ASSUMING-- ALL OF THIS ASSUMES,
9 OBVIOUSLY, THE DEVELOPMENT IS SUCCESSFUL AND TAX INCREMENT IS
10 AVAILABLE. SO THERE WOULD BE HOUSING TAX INCREMENT AVAILABLE.
11 THE C.R.A. ITSELF WILL RECEIVE OVER-- THROUGH 2021, \$64
12 MILLION. THE CITY WILL RECEIVE \$13.5 MILLION THAT THEY MAY OR
13 MAY NOT COMMIT TO THE PROJECT. THE COUNTY WILL RECEIVE \$43
14 MILLION. THAT'S THROUGH THE LIFE OF THE BUNKER HILL
15 REDEVELOPMENT PROJECT, WHICH EXPIRES IN 2021. AND ON-- JUST ON
16 SUPERVISOR ANTONOVICH'S MOTION, THE APPRAISAL THAT'S REFERRED
17 TO WAS DONE BY THE JOINT POWERS AUTHORITY AND PAID FOR BY
18 THEM. IT WAS NOT DONE BY THE DEVELOPER. I JUST WANTED TO
19 CLARIFY THAT THAT-- THAT SINGLE STATEMENT IN THE LETTER WAS
20 NOT ACCURATE.

21

22 **SUP. BURKE:** THANK YOU.

23

24 **SUP. MOLINA, CHAIR:** MR. YAROSLAVSKY.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** IT WASN'T DONE BY THE COUNTY, EITHER, THE
2 APPRAISAL.

3

4 **C.A.O. JANSSEN:** WELL, THE BOARD, THE COUNTY APPROVED THE
5 APPRAISER.

6

7 **SUP. YAROSLAVSKY:** OKAY. I HAVE A SERIES OF QUESTIONS IN
8 DIFFERENT AREAS AND I WANT TO START WITH THE STATEMENT YOU
9 MADE EARLIER THAT-- MAYBE I MISUNDERSTOOD BUT I THINK YOU
10 SAID, AND I QUOTE, "THIS IS A GOOD DEAL FOR THE COUNTY." I'M
11 JUST TRYING-- NOW WANT TO UNDERSTAND WHAT IS IT THAT YOU THINK
12 IS A GOOD DEAL FOR THE COUNTY, SINCE VIRTUALLY EVERYTHING
13 THAT'S IN THIS DEAL IS BEING CONDITIONED UPON FURTHER
14 NEGOTIATION? SO WHAT ARE YOU ENDORSING AS A GOOD DEAL?

15

16 **C.A.O. JANSSEN:** WELL, THE ECONOMICS, THE VALUE OF THE
17 PROPERTY. THE PROPERTY IS APPRAISED AT 87.9 MILLION AND THE
18 COUNTY WAS INVOLVED IN THAT APPRAISAL. IT WAS NOT DONE BY THE
19 DEVELOPER. WE SIGNED OFF ON THE APPRAISER. WE'LL SIGN OFF ON
20 THE APPRAISAL. THE NET PRESENT VALUE OF THE RENT OF 106
21 MILLION IS 92 MILLION. SO IF YOU SIMPLY SOLD THE PROPERTY...

22

23 **SUP. YAROSLAVSKY:** YEAH, OKAY, I UNDERSTAND THAT. ARE YOU
24 ALSO...

25



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 **C.A.O. JANSSEN:** I'M TALKING ABOUT THE ECONOMICS OF THE DEAL.

2

3 **SUP. YAROSLAVSKY:** YOU'RE NOT TALKING ABOUT WHAT WE CONTRIBUTE
4 TO THE PROJECT OUT OF OUR TAX INCREMENT OR WHAT THE...

5

6 **C.A.O. JANSSEN:** WE HAVE NOT AGREED TO CONTRIBUTE ANYTHING OUT
7 OF OUR TAX INCREMENT.

8

9 **SUP. YAROSLAVSKY:** THAT'S CORRECT. AND I JUST WONDERED-- WELL,
10 WHAT J.P.A. DID. THE J.P.A. BROUGHT TO US A RECOMMENDATION
11 THAT WE-- THAT ALL OF OUR TAX INCREMENT GET SHIFTED TO THE
12 CITY. THAT'S BEEN MODIFIED NOW UNDER YOUR BOARD LETTER. SO I
13 JUST WANT TO MAKE SURE THAT YOU ARE NOT ENDORSING WHAT THE--
14 BACK TO WHAT THEY...

15

16 **C.A.O. JANSSEN:** NO. NO. I THINK I MADE IT VERY CLEAR THAT WE
17 HAVE NOT AGREED THAT THE COUNTY IS GOING TO CONTRIBUTE 16
18 MILLION. IN FACT, THE C.R.A. IS GOING TO RECEIVE MORE THAN
19 ENOUGH MONEY TO PAY FOR IT ITSELF.

20

21 **SUP. YAROSLAVSKY:** ALL RIGHT. SO YOU'RE TALKING ABOUT THE
22 GENERAL FRAMEWORK OF THE DEAL IN THE MOST MACRO SENSE...

23

24 **C.A.O. JANSSEN:** THE ECONOMIC DEAL, YES.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** ...AND NOT ANYTHING SPECIFIC?

2

3 **C.A.O. JANSSEN:** THAT IS CORRECT.

4

5 **SUP. YAROSLAVSKY:** GOOD. WELL, THANK YOU. NOW, AS TO THE
6 PARKING GARAGE. ACCORDING TO THE IMPLEMENTATION AGREEMENT, THE
7 PARKING GARAGE IS 1,000-- THE PORTION OF THE PARKING GARAGE
8 THAT YOU WANT PUBLICLY SUBSIDIZED IS A THOUSAND SPACES, IS
9 THAT CORRECT?

10

11 **JOHN WITTE:** SUPERVISOR, I BELIEVE IT'S 1,200 SPACES.

12

13 **SUP. YAROSLAVSKY:** 1,200 SPACES. AND I DON'T THINK I FOUND
14 THAT, BY THE WAY, I THOUGH I SAW A THOUSAND IN THE
15 IMPLEMENTATION PLAN SO IT'S GONE UP 200 SINCE I WAS DELIVERED
16 THE...

17

18 **JOHN WITTE:** IT MAY BE DEPENDING ON WHAT'S COUNTED, BECAUSE
19 THAT'S PROBABLY EXCLUDING SPACES THAT WERE ALLOCABLE TO
20 RESIDENTIAL OR RETAIL, SO THAT'S PROBABLY RIGHT.

21

22 **SUP. YAROSLAVSKY:** WHAT IS-- ARE THESE SUBTERRANEAN PARKING
23 SPACES?

24

25 **JOHN WITTE:** YES, THEY ARE.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY:** WHAT DOES IT COST NOWADAYS TO BUILD A
3 SUBTERRANEAN PARKING SPACE?

4

5 **JOHN WITTE:** WELL, GENERALIZING, IF YOU'RE GOING PURE
6 UNDERGROUND AND THERE'S NO OTHER COSTS OTHER THAN SHEER
7 EXCAVATION AND BUILDING THE GARAGE, YOU'D EXPECT THAT SPACE IN
8 L.A. NOW TO COST 30 TO 35,000 A STALL.

9

10 **SUP. YAROSLAVSKY:** OKAY. SO A THOUSAND SPACES WOULD BE 30 TO 35
11 MILLION DOLLARS?

12

13 **JOHN WITTE:** IF YOU WERE BUILDING A STANDALONE GARAGE.

14

15 **SUP. YAROSLAVSKY:** AND IS IT YOUR-- YOU'RE REPRESENTING THE
16 DEVELOPER, RELATED?

17

18 **JOHN WITTE:** YES.

19

20 **SUP. YAROSLAVSKY:** IS IT YOUR STATEMENT THAT THIS PROJECT
21 CANNOT GO FORWARD WITHOUT-- ARE YOU GOING TO CONTRIBUTE
22 ANYTHING TO THE-- THOSE THOUSAND SPACES?

23

24 **JOHN WITTE:** YOU MEAN IN TERMS OF COST?

25



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The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** YEAH. I THOUGHT I HEARD EITHER YOU OR MR.
2 RUTTER SAY EARLIER THAT, AS IT RELATED TO THE PUBLIC PORTION
3 OF THE PROJECT, THE PARKING FOR THE PUBLIC PORTION, WHICH I
4 ASSUME IS THE RETAIL AND THE COMMON AREAS AND ALL, WHICH IS
5 ABOUT A THOUSAND TO 1,200 SPACES, THAT YOU EXPECT THAT YOU
6 WILL NOT BE PUTTING UP ANY MONEY FOR THAT, THAT IT'S GOING TO
7 BE THE PUBLIC SECTOR IN SOME-- PUTTING UP THE..

8

9 **JOHN WITTE:** NO. THE UNDERSTANDING RIGHT NOW IS THIS. WE ARE IN
10 THE PROCESS, WITH JOHN THOMAS OF SEABROOK CAPITAL, OF
11 LITERALLY TRYING TO ANALYZE A PARKING FINANCING FOR THAT
12 STRUCTURE. THE VAST MAJORITY OF IT, PERHAPS ALL OF IT, WE
13 DON'T KNOW THAT YET, WOULD BE PRIVATE. THE JOINT POWERS
14 AUTHORITY AGREEMENT HAS MADE CLEAR THAT THERE MAY OR MAY NOT
15 BE SOME TYPE OF PUBLIC ASSISTANCE BUT UNDER NO CIRCUMSTANCE
16 WOULD THERE BE ANY CREDIT. IN OTHER WORDS, THE PUBLIC SECTOR
17 WOULD IN NO WAY, SHAPE, OR FORM PROVIDE ANY GUARANTEES OR
18 CREDIT SUPPORT FOR THIS GARAGE. THE ONLY AREA BEING EXPLORED
19 IS THIS. FROM ALL OF OUR DISCUSSIONS WITH THE PUBLIC,
20 EVERYBODY IS VERY CONCERNED THAT THE PARKING BE AFFORDABLE. IN
21 FACT, BELOW MARKET. SO, ONCE WE ANALYZE THAT, AND I'M TALKING
22 VERY SPECIFICALLY WITH THE INSURANCE COMPANIES THAT PROVIDE
23 CREDIT SUPPORT FOR GARAGES, ET CETERA, WITH A VERY SPECIFIC
24 FEE STRUCTURE THAT SHOWS HOW AFFORDABLE, HOW IT'S LAYERED AT
25 DIFFERENT TIMES, ET CETERA, WE WILL BRING BACK TO THE J.P.A.



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1 AND ITS FINANCIAL ADVISORS A BUDGET AND PLAN AND, TO THE
2 EXTENT THAT THERE IS SOME GAP FINANCING WE BELIEVE NEEDED,
3 THAT WILL HAVE TO BE VETTED AND IT WILL BE DISCUSSED. BUT
4 THAT'S WHERE WE ARE IN THAT PROCESS RIGHT NOW.

5

6 **SUP. YAROSLAVSKY:** SO THE STATEMENT ON PAGE 11 OF THE TERM
7 SHEET THAT SAYS, "TAX INCREMENT FUNDS WILL BE ALLOCATED TO THE
8 RETAIL PARKING ONLY TO THE EXTENT AVAILABLE FUNDS REMAINING
9 AFTER FUNDS ARE ALLOCATED TO PAY FOR THE CIVIC PARK AND GRAND
10 AVENUE STREETScape..." YOU DON'T INTERPRET THAT AS BEING A
11 COMMITMENT OF WHATEVER THE TAX INCREMENT FUNDS THAT ARE-- WILL
12 BE AVAILABLE FOR GOING INTO THIS PROJECT?

13

14 **JOHN WITTE:** NO. IN FACT, I THINK-- NO, SUPERVISOR. IN FACT,
15 THE J.P.A. AND ITS STAFF HAVE MADE VERY CLEAR THAT THERE IS A
16 PRIORITY ORDER OF USE OF INCREMENT FUNDS, IF AVAILABLE, AND
17 THAT'S WHY I THINK THAT LANGUAGE SAYS "IF AVAILABLE".

18

19 **SUP. YAROSLAVSKY:** I UNDERSTAND THAT. SO JUST TO GET-- I
20 UNDERSTAND THAT. SO JUST IN THE INTEREST OF TIME, SO IT IS NOT
21 THE DEVELOPER'S POSITION THAT, IF THERE IS MONEY LEFT OVER
22 AFTER THE STREETScape AND WHATEVER THESE OTHER THINGS ARE, THE
23 CIVIC PARK AND THE STREETScape, IT IS NOT YOUR POSITION THAT
24 THE REMAINDER WOULD BE OBLIGATED TO THE PARKING GARAGE, IS
25 THAT CORRECT?



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1

2 **JOHN WITTE:** IT'S CERTAINLY NOT OUR UNDERSTANDING THAT IT IS
3 OBLIGATED. WE HAVE TO GO BACK TO THE J.P.A. WITH NUMBERS AND
4 DOCUMENT THAT THERE IS A NEED, IF ANY, FOR SOME PUBLIC
5 ASSISTANCE. BUT THERE HAS BEEN NO COMMITMENT MADE, NOR DO WE
6 BELIEVE THERE IS AN OBLIGATION BUT I DON'T THINK I CAN
7 DESCRIBE IT ANY MORE SPECIFICALLY THAN THAT.

8

9 **SUP. YAROSLAVSKY:** IF THERE IS ANY PUBLIC PARTICIPATION IN THE
10 PARKING GARAGE, WILL THE PUBLIC PARTICIPATE IN-- THE PUBLIC
11 AGENCIES WHO FINANCE IT PARTICIPATE IN THE REVENUE GENERATED
12 IN THE PARKING GARAGE?

13

14 **JOHN WITTE:** THEY VERY WELL COULD. I WILL TELL YOU THAT WE ARE
15 NOT APPROACHING THE GARAGE AS AN ECONOMIC OR REVENUE-
16 GENERATING PART OF THE PROJECT BUT, RATHER, AS A NECESSARY
17 AMENITY FOR BOTH THE PROJECT AND THE PUBLIC FOR THE WHOLE
18 AREA. SO, TO THE EXTENT THERE WERE TO BE SOME PUBLIC
19 ASSISTANCE, THAT COULD CERTAINLY BE DISCUSSED.

20

21 **SUP. YAROSLAVSKY:** ARE YOU DEPENDING ON PUBLIC ASSISTANCE FOR
22 THE PARKING GARAGE IN ORDER TO MAKE THIS PROJECT WORK?

23

24 **JOHN WITTE:** WE DON'T KNOW THAT YET. WE-- YOU KNOW.

25



**The Meeting Transcript of
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1 **SUP. YAROSLAVSKY:** YOU DON'T KNOW THAT YET?

2

3 **JOHN WITTE:** NO, WE DON'T.

4

5 **SUP. ANTONOVICH:** YOU HAVE EXPERIENCE.

6

7 **SUP. YAROSLAVSKY:** WELL, THEN, IT'S A GOOD THING THAT WE HAVE
8 MODIFIED-- THAT YOU HAVE MODIFIED THIS ACTION THE WAY YOU HAVE
9 BECAUSE THE WAY IT CAME TO US IN THE FIRST INSTANCE WAS WE
10 WERE OBLIGATED, ACROSS THE BOARD IN A WHOLE RANGE OF AREAS
11 WITH OUR TAX INCREMENT FUNDING: THE PARK, TO THE STREETScape,
12 INCLUDING THE PARKING. AND ONE OF THE THINGS THAT'S BEEN VERY
13 HARD FOR US TO GET OUR HANDS AROUND AND IT REMAINS SO TODAY,
14 BASED ON YOUR RESPONSES, AND IT MAY BE THAT YOU DON'T KNOW AND
15 THAT'S FINE, IS TO GET OUR ARMS AROUND THIS PUBLIC PARKING
16 SUBSIDY AND, YOU KNOW, WHAT THE NUMBER OF PARKING SPACES ARE,
17 WHAT THE SUBSIDY IS AND WHAT WE'VE-- IT'S BEEN VERY AMORPHOUS.
18 NOTHING IS IN WRITING, ET CETERA. ALL RIGHT. WELL, IN ANY
19 CASE, LET ME GO ON TO THE NEXT ISSUE. THERE'S A LOT OF TALK
20 ABOUT THE \$50 MILLION AND I WOULD JUST LIKE SOME CLARIFICATION
21 ON THE-- IF I CAN FIND MY DARN-- ON THE \$50 MILLION, AS I
22 UNDERSTAND FROM READING THE TERM SHEET-- UNDER THE-- I MEAN--
23 YEAH, THE TERM SHEET AND THE IMPLEMENTATION PLAN, UNDER THE
24 TERMS OF THE IMPLEMENTATION PLAN, THE COUNTY CANNOT COMMIT ITS
25 TAX INCREMENT TO PARKING UNTIL WE'VE ADEQUATELY FUNDED THE



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1 CIVIC PARK, AS WE'VE JUST DISCUSSED, AND THE STREETSCAPE
2 IMPROVEMENTS, AS WE JUST DISCUSSED, AND THE PUBLIC SPACE
3 IMPROVEMENTS ON PARCEL Q, ALL OF WHICH ARE CLEARLY STATED IN
4 THE IMPLEMENTATION PLAN THAT WAS SENT UP TO US WHICH HAVE THE
5 FIRST PRIORITY ON THE T.I., ON THE TAX INCREMENT FUNDING. THEN
6 THERE'S PARKING AND ALL OF WHICH ONLY HAVE COST ESTIMATES
7 ASSOCIATED WITH THEM TO BE FURTHER DETERMINED BY THE AUTHORITY
8 AND THAT NONE OF THIS-- THAT YOU DO NOT-- YOU ARE NOT
9 OBLIGATED TO DEPOSIT YOUR \$50 MILLION LETTER OF CREDIT UNTIL
10 WE SIGN THE IMPLEMENTATION AGREEMENT, WHICH IS CONDITIONED ON
11 OUR TAX INCREMENT FUNDING PAYING FOR ALL OF THESE VARIOUS
12 THINGS. SO MAYBE THAT'S NOT A QUESTION TO ASK THE RELATED
13 PEOPLE BUT THE J.P.A. WHO NEGOTIATED THIS, OR MR. BROAD OR
14 WHOEVER WANTS TO ANSWER IT. HOW DO WE RECONCILE THE STATEMENTS
15 THAT HAVE BEEN MADE VERBALLY WITH WHAT'S IN WRITING HERE? WHEN
16 DO WE GET-- WHAT ARE THE CONDITIONS UNDER WHICH THE COUNTY
17 GETS THE-- OR THE J.P.A. GETS THE \$50 MILLION TO BUILD THE
18 PARK?

19

20 **PAUL RUTTER:** IF YOU WANT ME TO ANSWER THAT, I'LL WILL TRY TO
21 ANSWER, SUPERVISOR.

22

23 **SUP. YAROSLAVSKY:** I WOULD LIKE YOU TO. I WOULDN'T HAVE ASKED
24 IT IF I HADN'T...

25



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1 **PAUL RUTTER:** THE WAY THAT THE-- WE'RE IN THE MIDDLE OF RIGHT
2 NOW, LITERALLY, OF FINALIZING THE LANGUAGE OF THE LETTER OF
3 CREDIT ITSELF AND SO SOME OF THIS DISCUSSION IS A LITTLE BIT
4 PREMATURE BUT I'LL TELL YOU HOW I ANTICIPATE THIS WILL WORK.
5 THE TERM SHEET SAYS THAT, WHEN WE HAVE SATISFIED THE
6 CONDITIONS TO THE GROUND LEASE FOR PHASE ONE AND THE D.D.A.,
7 WHICH MEANS THAT THE AUTHORITY IS PREPARED TO ENTER INTO THOSE
8 DOCUMENTS AND HAS THE APPROVAL OF THE GOVERNING BODIES,
9 INCLUDING C.E.Q.A. APPROVAL, AND THE TIME PERIOD FOR THE
10 CHALLENGE OF THOSE APPROVALS HAS LAPSED OR, IF THERE HAS BEEN
11 LITIGATION, THE LITIGATION'S BEEN RESOLVED. THOSE ARE REALLY
12 THE HURDLES THAT WE HAVE TO SHOW THAT WE'VE SATISFIED. AT THAT
13 POINT, THE LETTER OF CREDIT WILL BE DRAWABLE. NOW, WHAT'S
14 REALLY GOING TO HAPPEN, MOST LIKELY, IS THAT THEY'RE GOING TO
15 REPLACE THAT LETTER OF CREDIT WITH CASH. THEY'RE GOING TO PAY
16 \$50 MILLION TO THE COUNTY-- TO THE AUTHORITY, I'M SORRY, AT
17 THE TIME THAT WE HAVE DELIVERED THOSE DOCUMENTS.

18

19 **SUP. YAROSLAVSKY:** IS THE 50-MILLION-DOLLAR, HOWEVER, WHATEVER
20 THE INSTRUMENT IS, IS THE \$50 MILLION CONTINGENT ON THE
21 COMMITMENT OF THE PUBLIC AGENCIES TO USE THEIR TAX INCREMENT
22 FUNDS TO SUBSIDIZE APPROXIMATELY 1,000 PARKING SPACES IN
23 PARCEL Q?

24



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1 **PAUL RUTTER:** NO. THE-- THAT PARTICULAR POINT WILL BE SUBSUMED
2 WITHIN OUR FURTHER DISCUSSIONS ON THE D.D.A.

3

4 **SUP. YAROSLAVSKY:** IS IT NOW IN THE IMPLEMENTATION PLAN, IS
5 THERE A STATEMENT IN THE IMPLEMENTATION PLAN THAT SUGGESTS,
6 IMPLIES OR STATES THAT THE \$50 CANNOT BE TRANSFERRED UNTIL THE
7 PUBLIC AGENCIES ARE-- THE COMMITMENT ON THE TAX INCREMENT
8 FUNDS ARE-- ON THE PARKING GARAGE ARE FULFILLED?

9

10 **PAUL RUTTER:** YES. I THINK THAT, IN ORDER FOR US TO HAVE A
11 D.D.A., THAT WE CAN BE IN A POSITION TO EXECUTE AND HAVE
12 C.E.Q.A. APPROVAL OF, WE'RE GOING TO HAVE TO HAVE RESOLVED
13 THIS PARTICULAR POINT AS WELL AS THE T.O.T.

14

15 **SUP. YAROSLAVSKY:** YOU'RE NOT ANSWERING MY QUESTION. MY
16 QUESTION IS, AND I THINK I KNOW THE ANSWER, THE ANSWER TO MY
17 QUESTION IS "YES," IN THE INTEREST OF TIME, THERE IS A
18 STATEMENT IN THE IMPLEMENTATION AGREEMENT THAT SAYS WE DON'T
19 GET THE \$50 MILLION-- THE J.P.A. DOESN'T GET THE \$50 MILLION,
20 THAT THIS WHOLE THING, THAT'S THE BIG BELL AND WHISTLE ON THIS
21 DEAL, WE DO NOT GET THE \$50 MILLION UNTIL THERE'S BEEN A
22 COMMITMENT BY THE PUBLIC AGENCIES, I ASSUME THAT MEANS CITY
23 AND COUNTY, C.R.A., TO COMMIT ITS TAX INCREMENT FUNDING
24 FINANCES, TAX INCREMENT REVENUES TO SUBSIDIZING THE 1,000
25 SPACE PARKING GARAGE. WHATEVER YOU WORK OUT LATER, THAT'S



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1 WHAT'S HERE AND WHAT'S HERE, THIS IMPLEMENTATION AGREEMENT,
2 THE WAY IT WAS BROUGHT TO US, AND I HAVE QUESTIONS ABOUT WHAT
3 WE'RE ACTUALLY APPROVING TODAY IN A MINUTE, BUT THE WAY IT WAS
4 BROUGHT TO US, IF WE HAD APPROVED IT THE WAY IT WAS
5 RECOMMENDED TO US, WE WOULD HAVE BEEN COMMITTING TO
6 SUBSIDIZING A ONE THOUSAND SPACE PARKING GARAGE, THE PARK, THE
7 STREETScape, THE PUBLIC, WHATEVER THE OTHER PUBLIC COMMON AREA
8 IS AND ALL PRECEDENT TO THE RECEIPT OF THE \$50 MILLION. AND I
9 THINK YOU NEED TO TELL US THAT, IF THAT'S WHAT IT IS, THEN
10 THAT'S WHAT IT IS. AND THE FACT THAT, EVERY TIME THAT QUESTION
11 HAS BEEN RAISED PRIVATELY, WE'VE GOTTEN THE SAME KIND OF
12 "WELL, IT HASN'T BEEN WORKED OUT, IT'S UP TO THE FUTURE
13 NEGOTIATION, IT'S GOING TO BE WORKED OUT, WE GOT TO WORK
14 WITH..." ET CETERA, JUST LIKE I ASKED YOU ABOUT THE PARKING
15 AREAS, "WELL, IT'S SUBJECT TO FURTHER NEGOTIATION," BUT THAT'S
16 NOT WHAT CAME TO US IN THE FIRST INSTANCE WHEN THIS WAS
17 TRANSMITTED FROM-- IT'S NOT WHAT THE CITY APPROVED, IT'S
18 SIMILAR TO WHAT THE CITY APPROVED IS WHAT WE WERE BEING ASKED
19 TO DO. SO I REALLY THINK THE BOARD NEEDS TO BE-- AND I THINK
20 THE BOARD WILL BE PROTECTED, AND I WILL ASK THE ATTORNEYS THAT
21 QUESTION IN A MINUTE, FROM ANY OF THESE THINGS SLIPPING
22 THROUGH THE CRACKS, BASED ON WHAT HAS BEEN DRAFTED IN THE
23 BOARD REPORT, THE BOARD LETTER FROM THE C.A.O. BUT I HAVE TO
24 TELL YOU THAT ONE OF THE REASONS THERE IS SUCH ANALITY ABOUT
25 THIS COMING BACK TO THIS BOARD IS BECAUSE WE-- THIS BOARD,



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1 WHEN WE FIRST ENTERED INTO THIS J.P.A., ONE OF THE CONDITIONS
2 OF THE J.P.A. WAS THAT WE WOULD-- THAT THE O.P.A., THE OWNER
3 PARTICIPATION AGREEMENT WHICH PROTECTED OUR TAX INCREMENT
4 MONEY, WOULD BE HONORED AND A FUNNY THING HAPPENED ON THE WAY
5 TO THE AGREEMENT. IT CAME TO US AND IT HADN'T BEEN HONORED AND
6 THIS WAS JUST-- THE C.R.A. JUST PULLED THE WOOL RIGHT OVER
7 YOUR EYES AND SENT US A DEAL AND THANKFULLY IT WAS CAUGHT
8 BEFORE WE MADE A FATEFUL DECISION. SO I'M VERY CONCERNED ABOUT
9 EACH AND EVERY ONE OF THE ELEMENTS OF THIS THAT WE DON'T END
10 UP PAYING FOR SOMETHING-- FAR MORE FOR SOMETHING THAN WE ARE
11 NOW BEING TOLD AND I THINK THAT IS WHAT'S BEHIND MR.
12 ANTONOVICH'S QUESTIONING AND I THINK IT'S APPROPRIATE. AND I
13 THINK IT'S APPROPRIATE FOR THE PEOPLE WHO REPRESENT US TO
14 LEVEL WITH US AND NOT TO SEND US ON A WILD GOOSE CHASE TRYING
15 TO FIGURE OUT WHAT'S WHAT. BUT, IN ANY CASE, I THINK WE'RE
16 BETTER POSITIONED, AT THE MOMENT, THAN WE WERE BEFORE. NOW, I
17 WANT TO ASK, IF I CAN ASK MY STAFF TO LIBERATE THE ATTORNEY,
18 I'M SORRY, I KNOW-- IS THE ACTION WE ARE TAKING TODAY-- WHICH
19 IS-- THE ACTION WE AREA APPROVING TODAY IS TO APPROVE THE
20 BOARD LETTER FROM THE C.A.O., CORRECT?

21

22 **SPEAKER:** THAT'S CORRECT.

23

24 **SUP. YAROSLAVSKY:** DOES THAT INCLUDE APPROVING THE IMPLEMENT
25 AGREEMENT? DOES WHAT WE ARE BEING ASKED-- IF WE VOTE TODAY TO



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1 APPROVE YOUR LETTER, WILL THAT CONSTITUTE APPROVAL OF THE
2 IMPLEMENTATION AGREEMENT?

3

4 **SPEAKER:** IT'S THE IMPLEMENTATION PLAN.

5

6 **SUP. YAROSLAVSKY:** I MEAN THE IMPLEMENTATION PLAN, I'M SORRY.

7

8 **SPEAKER:** IT'S NOT-- IT'S A CONCEPTUAL DESCRIPTION OF THE
9 PROJECT.

10

11 **SUP. YAROSLAVSKY:** WHICH HAS A LOT OF AUTHORITY TO IT,
12 SUBSTANCE TO IT AND IT IS PART OF THE THRESHOLD THING. SO ARE
13 WE APPROVING THE IMPLEMENTATION PLAN WHEN WE APPROVE YOUR
14 BOARD LETTER?

15

16 **SPEAKER:** YES, YOU ARE, SUBJECT TO THE TERMS THAT YOU'VE
17 QUALIFIED IN THE BOARD LETTER.

18

19 **SUP. YAROSLAVSKY:** WHICH MEANS THAT, UNTIL ALL OF THOSE THINGS
20 ARE SATISFIED OR BROUGHT BACK TO THE BOARD FOR FURTHER
21 CONSIDERATION, THE IMPLEMENTATION AGREEMENT-- OR THE
22 IMPLEMENTATION PLAN WILL NOT HAVE BEEN APPROVED, IS THAT A
23 LEGALLY CORRECT STATEMENT?

24



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1 **SPEAKER:** YES, I BELIEVE SO, BUT WE NEED THE CONCEPTUAL
2 APPROVAL TO GO FURTHER WITH THE OTHER...

3

4 **SUP. YAROSLAVSKY:** WELL, I THINK YOU'RE GETTING THE CONCEPTUAL
5 APPROVAL TO CONTINUE TO NEGOTIATE WITH THE VARIOUS PARTIES,
6 JUST AS THE CITY HAS DONE AND JUST AS THE DEVELOPER HAS DONE
7 VERY WELL. SO WE ARE NOT-- I JUST WANT TO BE CLEAR IN MY MIND
8 FOR THE RECORD THAT, WHEN WE APPROVE YOUR BOARD LETTER, WE ARE
9 APPROVING IT WITH THE CONDITIONS THAT ARE IN YOUR BOARD LETTER
10 AND THAT ANYTHING THAT-- THAT THE IMPLEMENTATION PLAN IS NOT
11 CONSIDERED APPROVED UNTIL ALL OF THE CONDITIONS THAT ARE
12 CONTAINED IN YOUR BOARD LETTER HAVE BEEN ACHIEVED AND HAVE
13 BEEN SUBMITTED TO THIS BOARD FOR APPROVAL. THAT'S THE WAY I
14 READ YOUR BOARD LETTER. IS THAT YOUR UNDERSTANDING, MR.
15 JANSSEN?

16

17 **C.A.O. JANSSEN:** YES, I THINK THAT'S A FAIR INTERPRETATION OF
18 THE ACTION.

19

20 **SUP. YAROSLAVSKY:** IS THAT THE WAY YOU ALL READ IT?

21

22 **PAUL RUTTER:** I WOULD LIKE TO JUST DRAW A DISTINCTION BETWEEN
23 WHAT YOU JUST SAID AND WHAT I THINK HAS TO HAPPEN. UNDER THE
24 OFFER THAT WAS PRESENTED, THIS TERM SHEET OR TERM
25 IMPLEMENTATION PLAN IS AN OFFER FROM THE DEVELOPER THAT'S GOOD



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1 FOR 90 DAYS. WE HAVE 90 DAYS TO ACCEPT IT, WHICH IS AUGUST
2 23RD, BY THE WAY, IS THE DEADLINE FOR THAT. IF WE ACCEPT THE
3 OFFER AND APPROVE THE IMPLEMENTATION PLAN, WE MOVE ON TO THE
4 NEXT STEP. SO, TECHNICALLY, I BELIEVE, AND I THINK WHAT THIS
5 LETTER SAYS, IS YOU'RE APPROVING THE IMPLEMENTATION PLAN BUT I
6 FOCUS ON THE LANGUAGE WHERE IT SAYS TERMS OF APPROVAL ON PAGE
7 TWO WHICH SAYS: "WHILE THEY DO NOT AFFECT THE IMPLEMENTATION
8 PLAN, THE ACHIEVEMENT OF THESE TERMS WILL BE REQUIRED BEFORE
9 THE COUNTY APPROVES THE NEXT STEPS." SO I THINK YOU'VE
10 SUITABLY CONDITIONED YOUR NEXT STEPS, WHICH ARE THE APPROVAL
11 OF THE D.D.A. AND THE GROUND LEASES ON THE ACHIEVEMENT OF
12 THOSE VARIOUS TERMS AND CONDITIONS.

13

14 **SUP. YAROSLAVSKY:** I GUESS I JUST WANT TO READ TO YOU FROM
15 NUMBER 2 IN THE BOARD LETTER. IT SAYS: "IT IS RECOMMENDED THAT
16 YOUR BOARD APPROVE, UPON THE TERMS DISCUSSED HEREIN, THE GRAND
17 AVENUE IMPLEMENTATION PLAN." THE TERMS CONTAINED THEREIN, WE
18 DON'T HAVE TO GO OVER THEM, YOU KNOW, WHAT THEY ARE, THERE ARE
19 SIX OR SEVEN ITEMS HERE THAT RUN THE GAMUT. IS IT YOUR-- DO
20 YOU AGREE THAT, UNTIL THOSE SIX CONDITIONS THAT ARE IN THIS
21 LETTER-- IF WE APPROVE THIS LETTER TODAY, DO YOU AGREE THAT,
22 UNTIL THOSE CONDITIONS ARE MET OR OTHERWISE MODIFIED BY THIS
23 BOARD, THAT THAT IMPLEMENTATION PLAN IS NOT DEEMED APPROVED? I
24 MEAN, WHAT DO YOU-- WHAT ELSE COULD THIS MEAN, "UPON TERMS
25 DISCUSSED HEREIN"? APPROVE UPON THE TERMS DISCUSSED HEREIN.



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1

2 **PAUL RUTTER:** THE IMPLEMENTATION PLAN ITSELF IS A UNIQUE
3 DOCUMENT THAT YOU'VE PROBABLY NEVER SEEN BEFORE, NONE OF US
4 HAVE EVER SEEN BEFORE. THIS DOES NOT HAVE THE OPERATION OF
5 APPROVING A PROJECT. FOR C.E.Q.A. PURPOSES, WE'RE NOT AT THE
6 STAGE OF PROJECT APPROVAL.

7

8 **SUP. YAROSLAVSKY:** I'M GOING TO CUT YOU OFF BECAUSE I DON'T
9 NEED A HISTORY. I KNOW EXACTLY WHAT THE IMPLEMENTATION PLAN
10 IS. I'VE READ IT, ALL 800 PAGES OF IT AND SHAKESPEARE, HE'S
11 NOT, WHOEVER WROTE THIS. ANYWAY, ALL I'M ASKING IS, AND THERE
12 ARE CONSEQUENCES TO THE APPROVAL OF THE IMPLEMENTATION PLAN,
13 AS YOU'RE WELL AWARE, INCLUDING COMMITMENTS OF TAX INCREMENT
14 FUNDS AND ALL THAT SORT OF THING, SO I JUST WANT TO BE SURE
15 THAT WE ARE ALL IN AGREEMENT THAT WE AREN'T APPROVING THE
16 IMPLEMENTATION PLAN UNLESS WE'RE APPROVING IT WITH THE
17 CONDITIONS CONTAINED HEREIN IN THE BOARD LETTER. FAIR?

18

19 **SPEAKER:** YES, SUPERVISOR. WHAT I WOULD SAY IS YOU'RE APPROVING
20 THE PLAN AND THESE CONDITIONS ARE ACTUALLY POST-IMPLEMENTATION
21 PLAN. THEY DO NOT REVERT BACKWARDS TO THE TERMS OF THE PLAN
22 ITSELF. INSTEAD, THEY'RE FORWARD LOOKING IN TERMS OF WHAT WILL
23 BE NEGOTIATED, THE CONDITIONS THAT WILL BE NEGOTIATED IN THE
24 FUTURE.

25



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1 **SUP. YAROSLAVSKY:** SO ANY CONDITION THAT IS IN THE
2 IMPLEMENTATION PLAN THAT IS INCONSISTENT WITH THE CONDITIONS
3 CONTAINED IN YOUR BOARD LETTER, THE CONDITIONS IN YOUR BOARD
4 LETTER WOULD TAKE PRECEDENCE?

5

6 **SPEAKER:** YES, I WOULD AGREE WITH THAT.

7

8 **SUP. YAROSLAVSKY:** OKAY. NEXT, THE-- YEAH. TWO OTHER POINTS,
9 THAT'S ALL I HAVE. ONE IS ON THIS ISSUE OF THE O.P.A. IS MR.
10 VOLPERT HERE OR WAS HE NOT ASKED-- MR. VOLPERT, COULD YOU TAKE
11 A SEAT SOMEWHERE WHERE THERE'S A MICROPHONE? BECAUSE I BELIEVE
12 YOU NEGOTIATED THE O.P.A. IN 1991. [LAUGHTER]

13

14 **SUP. YAROSLAVSKY:** THAT'S ANOTHER CONDITION CONTAINED HEREIN.
15 YEAH. JUST THROW THIS INTO THE PRO BONO... THAT'LL TEACH YOU
16 FOR HANGING AROUND HERE. YOU NEGOTIATED THE O.P.A. IN 1991
17 WITH THE CITY, DIDN'T YOU, WITH THE C.R.A.?

18

19 **MR. VOLPERT:** YES.

20

21 **SUP. YAROSLAVSKY:** I WAS WITH THE CITY AT THE TIME, SO WAS MS.
22 MOLINA. AND I'D LIKE TO SAY I KNEW WHAT WE WERE DOING OR THAT
23 I WAS PAYING CLOSE ATTENTION BUT THIS WAS NOT ON OUR RADAR
24 SCREEN. WHAT IS YOUR RESPONSE TO THE POINT THAT HAS BEEN
25 RAISED BY MR. OVERHAM AT THE CITY, FORMER DIRECTOR OF THE



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1 C.R.A. AND NOW AIDE TO THE MAYOR? WHAT IS YOUR RESPONSE TO HIS
2 STATEMENTS AND OTHERS THAT THE O.P.A. PROTECTED OUR TAX
3 INCREMENT FLOW BUT ALSO IMPOSED UPON US OBLIGATIONS TO 2ND
4 STREET-- PUNCHING 2ND STREET THROUGH AND A FEW OTHER THINGS
5 THAT ADD UP TO \$12 MILLION OR SOMETHING LIKE THAT? WHAT IS
6 YOUR RESPONSE TO THAT? WHY ISN'T THAT A LEGITIMATE ARGUMENT?

7

8 **MR. VOLPERT:** WELL, IT PROVIDED THAT SEVERAL PLACES THAT THERE
9 WERE CONDITIONS THAT THE COUNTY, AS A PARTICIPANT, OR THE
10 DEVELOPER HAD TO MEET. IT DEALT WITH THE WHOLE DISNEY HALL AND
11 "Q" AND W-2 AND IT HAD DIFFERENT PROVISIONS IN IT. I THINK THE
12 ONE IN BUD OVERHAM'S LETTER IS THE ONE THAT DEALS WITH THE
13 BASIC STANDARD IMPROVEMENTS THAT WOULD BE REQUIRED OF ANY
14 DEVELOPER ON ANY DEVELOPMENT OF LAND IN THE CITY TO COMPLY
15 WITH: SEWER CONNECTION FEES, SIDEWALKS AND SO ON. AND IT SAID
16 THAT THE PARTICIPANT WHO, AT THAT TIME WAS ONLY THE COUNTY OR
17 THE DISNEY COMMITTEE OR THE DEVELOPERS, WOULD MEET THOSE
18 REQUIREMENTS. AND THAT'S A NORMAL REQUIREMENT THAT I'M SURE
19 WAS IN ALL THE O.P.S I SAW IN BUNKER HILL IN THE '80S AND THAT
20 IS THAT THE C.R.A. HAD DONE A CERTAIN NUMBER OF THINGS TOWARDS
21 PROVIDING THE STREETS, LOWERING GRAND AVENUE, PROVIDING
22 WALKWAYS AND, BEYOND THAT, THEY WERE THE CONVENTIONAL
23 DEVELOPMENT REQUIREMENTS WERE IMPOSED ON THE DEVELOPER. NOW,
24 IN THIS CASE, THERE WAS NO DEVELOPER BECAUSE THERE WAS NO
25 DEVELOPMENT PENDING AT THAT TIME ON "Q". IT WAS PARCEL "K". SO



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1 IT SAID YOU, MEANING THE COUNTY, AS THE PARTICIPANT OR THE
2 DISNEY COMMITTEE OR THE DEVELOPER OF EACH WOULD MEET THOSE
3 REQUIREMENTS.

4

5 **SUP. YAROSLAVSKY:** AND THE PROJECT, AT THAT TIME, THAT WAS
6 CONTEMPLATED FOR THIS PARCEL WAS A COMMERCIAL PROJECT, WAS IT
7 NOT?

8

9 **MR. VOLPERT:** RIGHT.

10

11 **SUP. YAROSLAVSKY:** WAS THERE ALSO A HOTEL?

12

13 **MR. VOLPERT:** WELL, AT THE TIME JUST BEFORE THE C.R.A. VOTED ON
14 IT, THERE WAS A RITZ CARLTON HOTEL PROPOSED FOR THE AREA ON
15 THE DISNEY SITE THAT NOW BECAME PART OF THE-- IT'S NOW THE
16 PHILHARMONIC BUILDING. ON THIS SITE, WE ULTIMATELY NEGOTIATED,
17 AND I'M SURE MR. RUTTER MAY KNOW, WITH THOMAS, TO CONSTRUCT A
18 65-STORY BUILDING ON IT, THEY PAID AN OPTION ON IT, AND THEN
19 THE MARKET DISAPPEARED AND SO DID THEY.

20

21 **SUP. YAROSLAVSKY:** OKAY. THANK YOU. LAST QUESTION I HAVE AND
22 THIS IS THE W-2 PIECE AND THE COUNTY HALL ISSUE. DAVID, IF I
23 CAN GET YOU BACK HERE. IT'S NOT A SECRET THAT ONE OF THE
24 SITES-- IT'S NOT A SECRET THAT THIS BUILDING IS SEISMICALLY
25 UNSAFE.



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1

2 C.A.O. JANSSEN: RIGHT.

3

4 SUP. YAROSLAVSKY: ESPECIALLY THE END OF THE BUILDING I WORK
5 IN.

6

7 C.A.O. JANSSEN: ME, TOO.

8

9 SUP. KNABE: ME, TOO.

10

11 C.A.O. JANSSEN: RIGHT. THERE ARE THREE OF US.

12

13 SUP. YAROSLAVSKY: AND WE HAD A REMINDER OF THAT A FEW WEEKS
14 AGO WITH THE QUAKE. IF THE COUNTY DECIDES TO BUILD A NEW HALL
15 OF ADMINISTRATION SOMEWHERE ELSE OTHER THAN THIS SITE, OTHER
16 THAN TO REFURBISH OR SEISMICALLY UPGRADE THIS SITE, AND IF
17 THAT SITE TURNS OUT TO BE W-2, WHICH IS ONE OF THE-- THE THIRD
18 PHASE SITE ON THIS PROPERTY, WOULDN'T IT BE IN OUR BEST
19 INTERESTS TO RETAIN CONTROL OF THAT PROPERTY UNTIL SUCH A
20 DECISION IS MADE, ASSUMING THAT DECISION IS MADE IN RELATIVELY
21 SHORT ORDER?

22

23 C.A.O. JANSSEN: YES, AND WE HAVE ATTEMPTED TO DO SO IN THE
24 BOARD LETTER ON PAGE 3, THE SECOND POINT. IT COULD BE A LOT
25 MORE CLEAR, I SUPPOSE, BUT IT ESSENTIALLY SAYS THAT THE C.A.O.



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1 WILL CLARIFY WITH THE AUTHORITY THAT, INCLUDED IN PHASE III
2 OPTION TO CONSTRUCT A CIVIC BUILDING, THE COUNTY WILL RETAIN
3 THE DISCRETION TO DIRECT PHASE III, INCLUDE A REPLACEMENT
4 FACILITY FOR COUNTY OFFICES AT A SCOPE AND COST SATISFACTORY
5 TO THE COUNTY. SO THAT IS OUR ATTEMPT TO TRY TO DEAL WITH THE
6 SITUATION OF OUR KEEPING CONTROL OF THE PROPERTY UNTIL WE
7 DECIDE WHETHER OR NOT WE'RE GOING TO BUILD A NEW COUNTY
8 BUILDING THERE.

9

10 **SUP. YAROSLAVSKY:** OKAY. WHAT I'D LIKE TO DO IS JUST TO CLARIFY
11 THAT. GO AHEAD. YOU WANT TO ADD TO THAT?

12

13 **C.A.O. JANSSEN:** NO. SHE'S JUST INDICATING IT'S ADDRESSED
14 ELSEWHERE IN THE LETTER AS WELL.

15

16 **SUP. YAROSLAVSKY:** SO, UNDER YOUR BOARD LETTER, WHAT IS YOUR
17 UNDERSTANDING OF WHO CONTROLS W-2 FOR THE NEXT COUPLE OF
18 YEARS?

19

20 **C.A.O. JANSSEN:** MY UNDERSTANDING OF THE ENTIRE PROCESS IS THAT
21 NO PROPERTY IS TRANSFERRED UNTIL THE PHASE IS READY, SO PHASE
22 III IS NOT GOING TO BE AN ISSUE FOR SEVERAL YEARS IN ANY
23 EVENT.

24



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1 **SUP. YAROSLAVSKY:** AND WHAT IS YOUR UNDERSTANDING OF WHAT OUR
2 AUTHORITY IS IF WE DECIDE, SAY, IN THE NEXT 365 DAYS THAT WE
3 WANT TO REBUILD A HALL OF ADMINISTRATION ELSEWHERE AND THAT W-
4 2 IS THE-- IS THE PREFERRED CHOICE, PREFERRED SITE?

5

6 **C.A.O. JANSSEN:** WE THINK THAT THE LANGUAGE OR SOME KIND OF
7 LANGUAGE SIMILAR TO THIS IS NECESSARY TO CLARIFY WHAT PEOPLE'S
8 PRESUMPTIONS HAVE PROBABLY BEEN ABOUT THE USE OF THAT
9 PROPERTY.

10

11 **SUP. YAROSLAVSKY:** WE DO NOT WANT TO BE IN A POSITION WHERE WE
12 HAVE RELINQUISHED CONTROL OF THAT PROPERTY AND THEN HAVE TO
13 NEGOTIATE WITH THE DEVELOPER...

14

15 **C.A.O. JANSSEN:** TO GET IT BACK.

16

17 **SUP. YAROSLAVSKY:** ...TO GET IT BACK.

18

19 **C.A.O. JANSSEN:** RIGHT.

20

21 **SUP. YAROSLAVSKY:** SO WHAT I-- I HAVE AN AMENDMENT OR MAYBE
22 IT'S A CLARIFICATION, IT'S AN AMENDMENT...

23

24 **SUP. ANTONOVICH:** ASK ABOUT THE COURT AS WELL.

25



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1 **SUP. YAROSLAVSKY:** I WILL. LET ME JUST ASK MY STAFF TO
2 CIRCULATE THIS. I'LL JUST READ THE RESOLVE PART. I MOVE THAT
3 ITEM 15 BE CONDITIONED, ONE ADDITIONAL CONDITION, ON THE
4 COUNTY'S RETENTION OF CONTROL OF PARCEL W-2 FOR REASONABLE
5 TIME-- YOU KNOW, A YEAR OR TWO MAX, I DON'T THINK IT NEEDS TO
6 BE MORE THAN THAT, AND RESERVATION OF THE RIGHT TO DEVELOP A
7 COUNTY OFFICE FACILITY ON THAT SITE, THE W-2 SITE. I FURTHER
8 MOVE THAT, IF THE BOARD OF SUPERVISORS DETERMINES TO BUILD ITS
9 OFFICE FACILITY ON PARCEL W-2, THE COUNTY SHALL RETAIN ITS
10 DISCRETION TO DETERMINE THE SCOPE AND COST OF THAT FACILITY
11 AND THE COUNTY WILL HONOR THE INTENT OF THE GRAND AVENUE
12 VISION BY COORDINATING ITS PLANNING FOR ITS DEVELOPMENT OF
13 PARCEL W-2 WITH THE DEVELOPER OF PARCEL Q BY JOINTLY PLANNING,
14 INTERFACING, AND PHYSICAL CONNECTIONS BETWEEN THE DEVELOPMENT
15 ON PARCEL Q AND THE DEVELOPMENT ON PARCEL W-2 TO INTEGRATE THE
16 DEVELOPMENTS AS MAY BE FEASIBLE. DOES THAT MAKE SENSE TO YOU?
17 MAKE SENSE TO YOU?

18

19 **ELI BROAD:** MAKES SENSE.

20

21 **SUP. YAROSLAVSKY:** IT'S EASIER THAN I THOUGHT. THAT'S MY
22 MOTION. MADAM CHAIR, I WANT TO CONGRATULATE YOU AND MR.
23 JANSSEN AND MR. BROAD, MS. HERNANDEZ, I'M NOT GOING TO
24 CONGRATULATE YOU, FRANK, YOU WERE ON THE LOSING SIDE BUT HE'S
25 ON THE WINNING SIDE NOW, JUST LIKE POLITICAL SUPPORTERS,



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1 ALWAYS FIND A WAY TO GET ON THE WINNING SIDE. AND I ESPECIALLY
2 WANT TO COMMEND MARTHA WELBORN, WHO HAS GONE BEYOND THE CALL
3 IN TRYING TO MANAGE ALL OF US AND I THINK SHE'S DONE A
4 CREDITABLE JOB AND I HOPE THAT YOU ALL APPRECIATE WHAT A TOUGH
5 JOB SHE'S GOT AND, MR. JANSSEN, I THINK YOU GET A SENSE OF
6 WHERE WE'RE-- OF WHAT OUR CONCERNS ARE HERE AND I THINK IF WE
7 COULD WORK IT OUT IN THE FRAMEWORK AS OUTLINED IN YOUR LETTER
8 AND THE VISION THAT WAS DEVELOPED BY THE J.P.A. AND BY THE
9 COMMITTEE, THAT THIS COULD BE A WONDERFUL PROJECT. IT'S NOT
10 NECESSARILY THE WAY I WOULD HAVE DONE IT BUT I DON'T THINK
11 IT'S A 80/20 ISSUE, I THINK IT'S A 51/49 ISSUE AND, YOU KNOW,
12 BUT I JUST DON'T-- I DON'T WANT THIS COUNTY TO BE FLEECEED. I
13 WAS AT THE CITY WHEN THE CITY SUBSIDIZED A HUNDRED MILLION
14 DOLLARS OF THE HOLLYWOOD HIGHLAND PROJECT-- I WASN'T. THEY
15 WANTED TO, WHEN MEL SIMON WANTED TO BUILD THAT PROJECT ON
16 HOLLYWOOD AND HIGHLAND AND THE CITY TUBED IT AND THEN, AFTER
17 WE WERE GONE, THEY DID IT AND YOU'VE GOT A TURKEY ON YOUR
18 HANDS ON HOLLYWOOD AND HIGHLANDS, WHICH HAS DONE NOTHING BUT
19 CREATE PROBLEMS FINANCIALLY FOR THE CITY AND OTHERWISE FOR THE
20 COMMUNITY. SO IT'S A-- I JUST DON'T WANT A REHASH OF THAT AND,
21 WITH THAT, I'LL SHUT UP.

22

23 **SUP. MOLINA, CHAIR:** SUPERVISOR KNABE.

24



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1 **SUP. KNABE:** YEAH. I THINK, ALTHOUGH I AGREE WITH YOU, ZEV, I
2 THINK THE BIG DIFFERENCE IS THAT THE HOLLYWOOD AND HIGHLAND
3 VERSUS THIS PROJECT, AT LEAST WE RETAIN CONTROL OF THE
4 PROPERTY. I THINK IT'S A MUCH BETTER DEAL. I STILL JUST, YOU
5 KNOW, CONTINUE TO HAVE SOME CONCERNS ABOUT, YOU KNOW, HOW THIS
6 ALL COMES BACK AND WHAT WE'RE REALLY APPROVING TODAY BECAUSE,
7 SO MANY TIMES WHEN WE DO AN ACTION LIKE THIS TO BE NEGOTIATED
8 FURTHER, IT COMES BACK AND SAID, WELL, ON AUGUST 9TH, YOU
9 AGREED TO, YOU KNOW, KINDS OF AGREEMENT. I DON'T SUPPORT
10 SUPERVISOR ANTONOVICH'S MOTION BUT THERE ARE THINGS IN THERE
11 THAT I THINK WE NEED TO CLARIFY AS THE NEGOTIATING PROPERTIES
12 COME BACK TO US IN THE VARIOUS PIECES, YOU KNOW, THE
13 INDEPENDENT APPRAISALS, THE MARKET RISKS, YOU KNOW, THE
14 OUTLOOK YEARS AS IT RELATES TO POTENTIAL SUBSIDIES. I THINK
15 ALL NEED TO BE PART OF THOSE FINANCIAL NEGOTIATIONS AS THEY
16 COME BACK TO US ON THESE DIFFERENT PARCELS AND I THINK THAT'S
17 REALLY SIGNIFICANT AND ALSO, I GOT A SENSE FROM EVERYONE THAT
18 WE CERTAINLY AGREE WITH THE C.A.O.'S INTERPRETATION THAT THAT
19 \$16.4 MILLION NEEDS TO BE CLARIFIED, THAT WE DON'T NECESSARILY
20 AGREE OR SUPPORT THAT THAT SHOULD BE PAID TO THE CITY AS WELL,
21 TOO. I DON'T KNOW HOW WE CLARIFY IT IN THIS ACTION TODAY BUT I
22 THINK IT NEEDS TO BE A PART OF IT. SO, I MEAN, IS IT CLEAR,
23 THEN, THAT WE ARE NOT-- BECAUSE I HEARD TWO DIFFERENT
24 VIEWPOINTS HERE. WE ARE NOT, YOU KNOW, INDICATING THE
25 IMPLEMENTATION PLAN, EVEN THOUGH THOSE OTHER CONDITIONS HAVE



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1 TO COME BACK TO US, IS THAT CORRECT? WE ARE APPROVING, AS
2 WE'VE BEEN TOLD, THE FRAMEWORK?

3

4 **C.A.O. JANSSEN:** WELL, I THINK TECHNICALLY WHAT PAUL IS SAYING,
5 NOT TO FURTHER COMPLICATE THINGS, THE IMPLEMENTATION PLAN IS
6 PART OF THE PROCESS AND, FOR US TO TIE RELATED'S OFFER DOWN,
7 THE IMPLEMENTATION PLAN HAS TO BE-- AN IMPLEMENTATION PLAN HAS
8 TO BE APPROVED. HOWEVER, THE D.D.A., WHICH IS NOT CALLED FOR
9 IN THE JOINT POWER AGREEMENT, IT'S NOT CLEAR IN THE AGREEMENT
10 THAT THAT HAS TO COME BACK TO THE GOVERNING AGENCIES, HAS TO
11 COME BACK TO THE CITY, C.R.A. AND THE BOARD, THE LEASE, WHICH
12 IS IN THE J.P.A., HAS TO COME BACK TO THE COUNTY. SO I AM
13 INTERPRETING THIS AS YOU ARE TECHNICALLY HOLDING RELATED'S
14 OFFER, APPROVING IT, TAKING IT AND NOW YOU'RE GOING TO
15 NEGOTIATE THE ITEMS IN THE BOARD LETTER THAT YOU HAVE SPECIFIC
16 CONCERNS ABOUT AND, IF THEY ARE NOT ADDRESSED IN THE D.D.A.
17 WHEN IT COMES BACK, AND IT'S OUR OBLIGATION TO KEEP YOU
18 ADVISED AS WE GO THROUGH THIS PROCESS, THE D.D.A. WILL NOT BE
19 APPROVED.

20

21 **SUP. KNABE:** I MEAN, THINGS LIKE THE COUNTY RETAINING CONTROL
22 OF THAT PARCEL W-2 UNTIL, YOU KNOW, ALL THOSE KINDS OF
23 CONDITIONS.

24

25 **C.A.O. JANSSEN:** RIGHT.



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1

2 **SUP. KNABE:** AND THE OTHER THING I NEED CLARIFIED AS IT COMES
3 BACK, TOO, IS THE PARKING STRUCTURE. AGAIN, I INTERPRETED IT
4 THE SAME WAY THAT ZEV DID IN READING THAT, WAS THE FACT THAT,
5 UNTIL SUCH, YOU KNOW, COUNTY DOLLARS ARE COMMITTED, THE \$50
6 MILLION ISN'T THERE.

7

8 **C.A.O. JANSSEN:** WELL, IT'S PAGE 11, I THINK, OF THE TERM SHEET
9 WHERE IT DOES INDICATE THAT THE 50 MILLION DOESN'T HAPPEN
10 UNTIL THAT ISSUE GETS RESOLVED. QUESTION OF WHETHER THERE'S AN
11 OBLIGATION OF THE TAX INCREMENT IS A LITTLE DIFFERENT. NOBODY
12 HAS EVER AGREED, OTHER THAN MAYBE THE C.R.A., TO PROVIDE TAX
13 INCREMENT. ALL THAT IS TO BE NEGOTIATED. NOW, OUR LETTER ALSO
14 SAYS THAT WE WANT TO ENSURE-- THE BOARD WANTS TO ENSURE THAT
15 THE O.P.A. REMAINS AND THAT NO COUNTY TAX INCREMENT IS USED.

16

17 **SUP. MOLINA, CHAIR:** ALL RIGHT. BEFORE WE GO TO THE SPEAKERS,
18 MS. BURKE HAS A QUESTION.

19

20 **SUP. BURKE:** I JUST HAVE ONE LAST STATEMENT. I CONSIDER THIS AN
21 ACT OF FAITH. WE KNOW WE'VE ALL WATCHED DOWNTOWN AND HAS GONE
22 UP AND DOWN, WE'VE SEEN IT HAVE COMMERCIAL AND COMMERCIAL GO
23 AND COME AND IT HASN'T ALWAYS BEEN SUCCESSFUL BUT WE HAVE TO
24 TAKE A CHANCE, I THINK, ONCE IN A WHILE AND THIS IS REALLY
25 TAKING A CHANCE, I THINK. BUT IF IT WORKS, IT'S GOING TO BE



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1 REALLY JUST SO WONDERFUL FOR DOWNTOWN, IT WILL BE GREAT. IF IT
2 DOESN'T, MAYBE WE CAN ATTRACT MORE PUBLIC BUILDINGS, BUT I
3 CERTAINLY WANT TO CONGRATULATE EVERYONE THAT'S WORKED SO HARD
4 ON IT, MARTHA, AND OUR C.A.O. HAS WORKED HARD ON IT AND ELI, I
5 CERTAINLY WANT TO COMMEND YOU FOR COMING FORWARD AND
6 SUPPORTING THIS CONCEPT AND, MR. GEHRY, YOU DO GIVE IT SOME
7 CREDIBILITY BUT, YOU KNOW, I'M NOT SAYING THAT I'M SITTING
8 HERE SAYING THAT I'M TOTALLY CONVINCED THAT THIS IS GOING TO
9 BE A GLORIOUS, GLORIOUS VICTORY FOR DOWNTOWN AND WE'RE GOING
10 TO ALL OF A SUDDEN HAVE ALL OF THIS RESIDENTIAL IT'S ATTRACTED
11 AND PEOPLE ARE GOING TO PAY \$3,000 FOR APARTMENTS IN DOWNTOWN
12 BUT WE HAVE TO HOPE THAT IT WORKS THAT WAY AND THAT IT IS
13 SUCCESSFUL AND THIS IS A VERY IMPORTANT FIRST STEP.

14

15 **SUP. MOLINA, CHAIR:** ALL RIGHT. ZEV. AND THEN MR. BROAD-- DID
16 YOU WANT TO RESPOND TO MS. BURKE OR DID YOU WANT TO...?

17

18 **ELI BROAD:** I WANT TO MAKE SOME VERY BRIEF COMMENTS.

19

20 **SUP. MOLINA, CHAIR:** ALL RIGHT. LET ME ASK ZEV TO FINISH UP HIS
21 COMMENTS AND THEN WE'LL...

22

23 **SUP. YAROSLAVSKY:** JUST VERY BRIEFLY. THIS ISSUE THAT MR. KNABE
24 JUST RAISED IS IMPORTANT BECAUSE, IF THE PARKING GARAGE IS \$30
25 MILLION AND IF WE'RE BEING ASKED TO PAY FOR HALF OF IT-- WELL,



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1 YOU'RE SHAKING YOUR HEAD "NO" BUT YOU CAN'T TELL ME HOW MUCH
2 WE ARE BEING ASKED TO PAY, SO WHY SHOULDN'T I SAY ALL OF IT?
3 LET'S JUST SAY HALF OF IT. THAT'S 15 TO \$17.5 MILLION. WE'RE
4 BEING ASKED TO PAY FOR THE STREETScape ON GRADE AVENUE. HOW
5 MUCH IS THE THAT? NOBODY KNOWS EXACTLY BUT I'VE BEEN TOLD IT'S
6 12 MILLION BUT YOU CAN'T FIND IT IN WRITING ANYWHERE. YOU
7 CAN'T FIND A LOT IN WRITING ANYWHERE.

8

9 **C.A.O. JANSSEN:** IT'S ALL IN THE DOCUMENTS.

10

11 **SUP. YAROSLAVSKY:** ABOUT 12 MILLION, RIGHT? 12 OR 13 MILLION
12 FOR GRAND AVENUE? PARDON?

13

14 **C.A.O. JANSSEN:** 9 MILLION AND THEN THERE'S 12 MILLION FOR
15 PUBLIC IMPROVEMENTS AND 8.8 FOR HOUSING...

16

17 **SUP. YAROSLAVSKY:** 12 IS THE OTHER THING SO THAT'S 21 PLUS 15
18 IS...

19

20 **C.A.O. JANSSEN:** 29 MILLION, INCLUDING THE HOUSING.

21

22 **SUP. YAROSLAVSKY:** 29, NOT INCLUDING THE PARKING GARAGE?

23

24 **C.A.O. JANSSEN:** THAT IS CORRECT.

25



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1 **SUP. YAROSLAVSKY:** 29 NOT INCLUDING THE PARKING GARAGE. AND IF
2 THE PARKING GARAGE APPROACHES 22 MILLION OR-- 29 AND-- \$21
3 MILLION, THEN THE 50 MILLION WE'RE GETTING FOR THE PARK IS
4 CANCELED OUT BY THE OTHER AND WE'VE GIVEN UP CONTROL OF ONE OF
5 THE MOST VALUABLE PIECES OF REAL ESTATE IN DOWNTOWN LOS
6 ANGELES, WHICH WE HAPPEN TO OWN FREE AND CLEAR RIGHT NOW BUT
7 WE'RE ABOUT TO GIVE IT AWAY UNDER THIS DEAL. THAT'S WHY THESE
8 PIECES ARE SO IMPORTANT AND THAT'S WHY I HOPE NOBODY THINKS
9 THAT, AS YOU GO DOWN THIS-- THAT THIS IS GOING TO BE-- YOU
10 KNOW, THAT THE COUNTY IS GOING TO ROLL OVER ON THESE
11 NEGOTIATIONS. AND I HOPE THAT OUR COUNTY PERSONNEL WILL BE AS
12 SOPHISTICATED AND AS HARD-NOSED ABOUT DEFENDING THE COUNTY'S
13 POSITION AS THE C.R.A. HAS BEEN ABOUT DEFENDING THE C.R.A.'S
14 AND THE CITY'S POSITION. IT DONE A PRETTY GOOD JOB AND I THINK
15 YOU CAN DO A GOOD JOB AND HAVE DONE A GOOD JOB IN THE MATTER
16 YOU'VE BROUGHT BEFORE US TODAY. I JUST-- I'M VERY-- I WANT TO
17 MAKE IT REAL CLEAR THAT THAT'S MY PARALLEL. ANYWAY...

18

19 **SUP. MOLINA, CHAIR:** MR. BROAD.

20

21 **MR. BROAD:** VERY BRIEF COMMENTS. THIS NEGOTIATION HAS REALLY
22 BEEN GOING ON FOR ABOUT TWO YEARS AND I FEEL PROUD OF THE FACT
23 THAT THE COUNTY APPRAISER, THE C.R.A. APPRAISER, WHICH YOU
24 PEOPLE CHOSE, CAME UP WITH A NUMBER AND WE'VE GOTTEN A PRICE
25 WELL IN EXCESS OF THAT FOR THE PEOPLE OF LOS ANGELES COUNTY.



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1 FURTHER, I MUST TELL YOU THAT WE WERE NEGOTIATING WITH TWO
2 DEVELOPERS. RELATED COMPANY'S PROPOSAL IS MANY MILLIONS OF
3 DOLLARS GREATER THAN WHAT WAS NUMBER 2. WITH REGARD TO THE
4 PARKING, WHAT WE'RE TALKING ABOUT IS NOT 15 OR \$20 MILLION.
5 WE'RE TALKING ABOUT, IN OUR POSITION, NEGOTIATING WITH RELATED
6 IS THAT THEY MAY NOT REQUIRE ANY SUBSIDY. THEY'RE SAYING, IF
7 THE RETURN'S INADEQUATE, THEY MAY REQUIRE SUBSIDY, WHICH I
8 WOULD GUESS AND, BILL, CORRECT ME, MAY JUST BE SEVERAL MILLION
9 DOLLARS WHEN ALL IS SAID AND DONE, SO WE DON'T SEE THAT AS A
10 MAJOR-- THAT'S WITHIN FIELD GOAL RANGE AND WE'RE GOING TO WORK
11 THAT OUT. WE DID NOT KNOW OF THE O.P.A., BY THE WAY, UNTIL,
12 WHAT, ABOUT A MONTH AGO? TWO MONTHS AGO? AT ANY RATE, WHAT IT
13 SAYS, YOU'RE ALL FAMILIAR WITH AND HOPEFULLY THAT'S GOING TO
14 BE WORKED OUT. IT PROVIDES REVENUES GO TO THE COUNTY BUT ALSO
15 PROVIDES CERTAIN COUNTY OBLIGATIONS AND I'M NOT GOING TO GET
16 INTO THAT AND HOPEFULLY THAT WILL BE WORKED OUT. I'M VERY
17 PROUD OF WHERE WE ARE. I THINK WE'VE GOT A GREAT PROJECT, IT'S
18 A GREAT VISION WITH A GREAT DEVELOPER. SO I HOPE WE GET ALL
19 THIS WORKED OUT SHORTLY.

20

21 **SUP. MOLINA, CHAIR:** VERY GOOD. THANK YOU SO MUCH, MR. BROAD,
22 MR. GEHRY, MS. FERNANDEZ. WE HAVE SOME PEOPLE THAT WISH TO
23 ADDRESS US ON THIS ITEM. FIRST WE HAVE MALCOLM KLUGMAN,
24 BENJAMIN BEECH. IF THEY WOULD JOIN US. MARK WILLIAMS AND JOE
25 THOMAS. PLEASE COME UP.



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1
2 **MALCOLM KLUGMAN:** YES. I WANTED TO REFER TO THE PLAN AND, IN
3 FACT, ADD A LITTLE THING TO IT, WHICH IS THAT-- IF YOU CAN SEE
4 IT BUT IT'S OUT-- THE WHITE SPACE THERE, THAT PROPERTY, WHAT
5 THIS CITY NEEDS, WHAT THIS COUNTY NEEDS IS A TOWN SQUARE. IT
6 NEEDS-- LOOK AT THE MILLENNIUM PROJECT. YOU HAD FIVE DIFFERENT
7 SITES BECAUSE NO ONE COULD AGREE ON WHAT IS THE TOWN SQUARE OF
8 THE LOS ANGELES CITY OR THE COUNTY. THERE IS ONE MAJESTIC
9 CIVIC SPACE WHICH IS THE STEPS ON SPRING STREET OF CITY HALL
10 AND WHAT IT LOOKS OUT AT NOW IS A UGLY PARKING LOT, THE BACK
11 END OF THE COURTHOUSE, AND THE "L.A. TIMES" BUILDING, WHICH,
12 IF ANYBODY IS HERE FROM THAT PAPER, PLEASE, SOMEBODY PAINT THE
13 BUILDING AND REFURBISH IT AND MAKE IT LOOK NICE FOR A CHANGE,
14 PLEASE! THAT SQUARE SPACE IN FRONT OF THE CITY HALL THERE,
15 WHICH IS-- THAT PARCEL IS NOT INCLUDED IN THIS PROJECT, JUST
16 THE RIBBON OF THE PARK, NOT THE PART THAT GOES OVER TO 1ST
17 STREET, WOULD BE A SPACE TO HAVE NEW YEAR'S EVE CELEBRATIONS,
18 SOMEWHERE WHERE PEOPLE WOULD ACTUALLY GO. THEY GET OFF THE RED
19 LINE. PLEASE RUN THE CLOCK. THEY GET OFF THE RED LINE, THEY
20 WALK DOWN THIS NEW PARK THAT YOU'VE CREATED WITH SOME STORES
21 AND WITH LITTLE THINGS LIKE AMPHITHEATERS FOR STRING QUARTETS.
22 THEY WOULD THEN GET TO THAT BIG SPACE, WHICH WOULD BE A NICE,
23 BEAUTIFUL PARK. IN THE MIDDLE OF THAT PARK, YOU'LL PUT THE
24 SEAL FOR THE COUNTY OF LOS ANGELES RIGHT IN THE MIDDLE OF IT
25 ON THE GROUND AND IT WILL LOOK BEAUTIFUL. YOU'LL HAVE TO FIGHT



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1 WITH THE CITY OVER WHAT YOU'LL PUT THERE AND THEN YOU'LL HAVE
2 CONCERTS THERE IN THE SUMMER, YOU'LL HAVE PRESIDENTIAL
3 ADDRESSES. MY PERSONAL-- WHEN YOU GET A NEW PRESIDENT,
4 HOPEFULLY. AND YOU'LL HAVE CONCERTS, YOU'LL HAVE STEVIE WONDER
5 ONE WEEK AND TONY BENNETT THE NEXT WEEK AND CARLOS SANTANA AND
6 YOU'LL CREATE SOMETHING LIKE THE L.A. PHILHARMONIC, OPENING
7 THEIR SEASON EVERY YEAR BY PRESENTING A FREE CONCERT THERE AT
8 THE STEPS. YOU'RE CLOSING OFF SPRING STREET BETWEEN 1ST AND
9 TEMPLE TO DO ALL THIS. AND YOU HAVE CELEBRATIONS, YOU MAKE
10 THIS A CITY WHERE PEOPLE DON'T SAY, "I LIVE IN TARZANA," "I
11 LIVE IN PALMS." "I LIVE IN LOS ANGELES," AND THEY FEEL PROUD
12 OF IT AND I REALLY THINK THAT WOULD BE SOMETHING THAT IT'S THE
13 VISION THING AND I THINK YOU GUYS COULD DO IT. I WANT YOU TO
14 GET YOUR MONEY'S WORTH FOR IT. I DON'T KNOW ABOUT THESE HIGH-
15 RISE CONDOMINIUMS. I HAVE A FEELING SOME DAY YOU BUY A ONE
16 MILLION DOLLARS 38-- AND YOU'RE ON THE 38TH FLOOR AND YOU LOOK
17 OUT THE WINDOW AND THERE'S SOMEBODY ELSE ON THE 38TH FLOOR'S
18 CONDOMINIUM LOOKING AT YOU FROM THE "L.A. TIMES", ALL THE
19 AMOUNT THAT THEY WERE GOING TO BUILD OF THOSE THINGS BUT I'M
20 MORE CONCERNED ABOUT THE PUBLIC SPACE. I LIKE THE SQUARE SPACE
21 RATHER THAN-- IF YOU WALK OUT THE DOOR RIGHT HERE, YOU CAN'T
22 REALLY SEE WHAT'S GOING ON DOWN THERE AT THE END OF THE PARK
23 AT CITY HALL IF YOU WERE TO HAVE BIG EVENTS AND BIG CONCERTS.
24 HAVE IT BE A SQUARE AREA THERE AND INCLUDE THAT PARCEL, MAYBE



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1 TAKE AWAY THIS PARCEL IF YOU THINK IT'S NOT SEISMICALLY
2 CORRECT. AND THANK YOU.

3

4 **SUP. MOLINA, CHAIR:** THANK YOU, MR. KLUGMAN. MR. BEECH.

5

6 **BENJAMIN BEECH:** THANK YOU, MADAM CHAIR, SUPERVISORS. BEN BEECH
7 FROM LEGAL AID FOUNDATION OF LOS ANGELES. I'M HERE ON BEHALF
8 OF THE GRAND AVENUE COMMUNITY BENEFITS COALITION, A BROAD
9 COALITION OF LABOR AND COMMUNITY GROUPS WHOSE MEMBERSHIP IS
10 LISTED ON THE DOCUMENT THAT WE'VE JUST PROVIDED TO YOU. THIS
11 IS A COALITION WHOSE MEMBERS BOTH REPRESENT LOW INCOME
12 COMMUNITIES IN LOS ANGELES COUNTY AND HAVE EXPERTISE IN
13 NEGOTIATING AND IMPLEMENTING COMMUNITY BENEFITS AGREEMENTS AT
14 MAJOR DEVELOPMENT PROJECTS IN LOS ANGELES COUNTY. I WANT TO BE
15 CLEAR THAT OUR COALITION SUPPORTS THIS PROJECT IN CONCEPTS BUT
16 IT'S OUR POSITION TODAY THAT, IN ORDER TO JUSTIFY THE MAJOR
17 COUNTY INVESTMENT THAT WAS JUST DISCUSSED AT LENGTH INTO THIS
18 PROJECT, THE COUNTY SHOULD ENSURE THAT IT IS GETTING A MAXIMUM
19 RETURN FOR THE PUBLIC. WE APPRECIATE THE CHAIR'S LEADERSHIP IN
20 THAT DIRECTION. BUT FOR US, THAT MEANS A REAL COMMUNITY
21 BENEFITS PACKAGE WITH GOOD JOBS, HOUSING AND RECREATIONAL
22 SPACE FOR ALL ANGELINOS. NOW, BOTH THE C.R.A. AND THE CITY
23 COUNCIL HAVE ALREADY REQUIRED THAT THE D.D.A. CONTAIN A
24 COMMUNITY BENEFITS PROGRAM AND THE DEVELOPER HAS INDICATED A
25 WILLINGNESS TO SIT DOWN AND DISCUSS THAT PROGRAM WITH US,



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1 WHICH IS A GREAT FIRST STEP. BUT THE LISTING OF COMMUNITY
2 BENEFITS THAT THE GRAND AVENUE COMMITTEE HAS PRESENTED SO FAR
3 FALLS SHORT OF MEETING COMMUNITY NEEDS AND DOES NOT BEGIN TO
4 MEET THE STANDARDS SET AT OTHER MAJOR DEVELOPMENT PROJECTS IN
5 LOS ANGELES. IN FACT, THE COMMUNITY BENEFITS LISTING THAT'S
6 BEEN DESCRIBED BY THE COMMITTEE SO FAR, IN ALMOST ALL CASES IS
7 A SIMPLE MATTER OF JUST MEETING THE MINIMUM REQUIREMENTS
8 REQUIRED BY STATE LAW AND CITY POLICY, AS SUPERVISOR
9 ANTONOVICH HAS POINTED OUT. NOW, THE COMMITTEE HAS HAD-- I
10 WANT TO JUST NOTE, NO CONVERSATION WITH THE COMMUNITY TO DATE
11 TO NEGOTIATE WHAT BENEFITS ARE NECESSARY AND APPROPRIATE. JUST
12 WANT TO NOTE THAT THE MOST RECENT FORUM TO ADDRESS THIS MATTER
13 WAS SIMPLY A SITUATION IN WHICH THE COMMUNITY PRESENTED A
14 LISTING OF BENEFITS AND THEN ASKED FOR QUESTION. NOW, THIS ONE
15 EXAMPLE OF WHAT WE MEAN BY A RETURN ON THE COUNTY'S INVESTMENT
16 IS THE ISSUE OF JOBS AND THIS PROJECT IS ESTIMATED TO GENERATE
17 24,000 CONSTRUCTION JOBS AND 5,300 PERMANENT JOBS AND YET
18 THERE IS NO PROVISION FOR LOCAL HIRING OR JOB TRAINING TO
19 ACCOMPANY THIS PROJECT AND THAT STANDS IN STARK CONTRAST TO,
20 FOR EXAMPLE, L.A.X. OR THE MAJOR STAPLES AGREEMENT DEVELOPMENT
21 PROJECTS THAT HAVE ALREADY GONE THROUGH ALONG WITH THE CONCEPT
22 OF A TRUE COMMUNITY BENEFIT FOR THOSE PROJECTS. SO WE URGE THE
23 COUNTY TO SUPPORT OUR PLATFORM FOR COMMUNITY BENEFITS AT THE
24 GRAND AVENUE PROJECT AND TO SUPPORT OUR EFFORTS TO NEGOTIATE
25 WITH THE DEVELOPER AND THE GRAND AVENUE COMMITTEE AND WE WOULD



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1 BE PLEASED TO FURTHER DISCUSS THIS MATTER WITH COUNTY STAFF AS
2 APPROPRIATE. THANK YOU.

3

4 **SUP. MOLINA, CHAIR:** THANK YOU, MR. BEECH. IF I COULD ALSO ASK
5 STEVE DIAZ TO JOIN US AS WELL AS VICTOR FRANCO, JR. MR.
6 WILLIAMS, YOU'RE NEXT.

7

8 **MARK WILLIAMS:** YEAH, MY NAME IS MARK WILLIAMS. I'M A YOUTH
9 PROGRAM DIRECTOR WITH CONCERNED CITIZENS OF SOUTH CENTRAL LOS
10 ANGELES. THE GRAND AVENUE PROJECT STARTS WITH A PARK. MARTHA
11 WELBORNE HAS SAID AT OUTREACH MEETINGS THAT, WITHOUT THE PARK,
12 THERE IS NO PROJECT. BUT THERE'S A PROBLEM. WE DON'T KNOW VERY
13 MUCH ABOUT THE PARK. IT'S ESTIMATED THAT THE PARK IS GOING TO
14 COST BETWEEN 50 AND \$60 MILLION, OF WHICH \$50 MILLION IS GOING
15 TO COME FROM ADVANCED PAYMENTS ON GROUND LEASES. NO ONE HAS
16 EXPLAINED, WITH ANY CERTAINTY, WHERE THE REST OF THE MONEY IS
17 GOING TO GO FROM. A C.R.A. STAFF PERSON SAID THAT IT COULD
18 COME FROM FUTURE PARKS BONDS. AT A HOUSING MEETING, HOUSING
19 COMMITTEE MEETING, THEY SAID THAT THEY WOULD GO FOR GRANTS OR
20 THERE MAY BE PHILANTHROPIC ORGANIZATIONS THAT'LL STEP UP.
21 THERE'S NO PLAN IN PLACE IN TERMS OF WHO'S GOING TO OPERATE
22 THE PARK, WHO'S GOING TO MAINTAIN THE PARK. I'VE COME HERE
23 TODAY TO MAKE SURE THAT MY KIDS END UP ON THE WINNING TEAM AS
24 FAR AS THE GRAND AVENUE PROJECT IS CONCERNED. I CAME HERE TO
25 SPEAK ON BEHALF OF THE 2,000 FAMILIES IN THE NORTH CENTRAL



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1 AMERICAN YOUTH SOCCER LEAGUE AND THE 1,000 FAMILIES IN THE LOS
2 ANGELES SOCCER LEAGUE. OUR KIDS DESPERATELY NEED SAFER PLACES
3 THAN OUR STREETS TO PLAY AND WE OUGHT NOT HAVE TO COME
4 DOWNTOWN IN ORDER TO DO THAT. IF THERE'S NO PLAN IN PLACE TO
5 OPERATE THE PARK AND MAINTAIN THE PARK, THERE'S GOING TO BE A
6 NONPROFIT ENTITY THAT'S GOING TO BE ESTABLISHED TO DO IT,
7 WHERE IS THE MONEY GOING TO COME FROM? IF WE BUILD THIS PARK
8 AND THERE'S NO MONEY THAT'S BEEN IDENTIFIED RIGHT NOW TO PAY
9 FOR, IT'S GOING TO BE PAID FOR OUT OF, WHAT, USERS' FEES?
10 WHICH MEANS THAT WHAT WE'RE BUILDING IS NOT NECESSARILY A PARK
11 BUT MORE OF A VENUE AND THE PLAN, THE REVENUE STREAM TO
12 OPERATE THIS VENUE DOESN'T EXIST YET. WE WOULD LOVE TO SUPPORT
13 THE GRAND AVENUE PROJECT. WE SUPPORT ALL OF THE WONDERFUL
14 PROMISES, WE SUPPORT THE VISION. THIS HAS THE POTENTIAL TO BE
15 A GREAT THING FOR ALL OF THE FOLKS IN LOS ANGELES. IT ALSO HAS
16 THE POTENTIAL TO BE A ABSOLUTE CATASTROPHE FOR THE CHILDREN OF
17 SOUTH LOS ANGELES JUST AT THE PRACTICAL LEVEL, APART FROM THE
18 TECHNICAL ISSUES AROUND THE FUNDING. IT'S ALL ELEGANT, IT
19 SOUNDS ALL-- IT'S ALL WELL AND GOOD BUT CAN WE AFFORD TO SPEND
20 50 TO \$60 MILLION ON A PARK DOWNTOWN WHEN CHILDREN 15 MINUTES
21 SOUTH OF HERE DON'T HAVE A SAFE PLACE TO PLAY IN LIGHT OF THE
22 DIABETES, OBESITY AND IRRESPONSIBLE BEHAVIOR, THE CHALLENGES
23 THAT WE'RE DEALING WITH? PLEASE. AT SOME POINT ALONG THE LINE,
24 SOMEBODY'S GOING TO HAVE TO SAY, "HEY, WAIT A SECOND. PUT THE



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1 DETAILS UP FIRST BEFORE WE GO ONE STEP FURTHER." THANK YOU
2 VERY MUCH.

3

4 **SUP. MOLINA, CHAIR:** MR. THOMAS?

5

6 **JOSEPH THOMAS:** OKAY. GOOD EVENING. MY NAME IS JOSEPH THOMAS
7 AND I'M FROM THE LOS ANGELES COMMUNITY ACTION NETWORK AND I,
8 TOO, LIKE MY OTHER COLLEAGUES HERE, AM VERY INTERESTED IN THE
9 GRAND AVENUE PROJECT AND IT BEING THAT IT'S ALL WELL AND GOOD
10 AND WE CAN CONCUR WITH SOME OF THE IDEAS THAT WAS SAID AND
11 BROUGHT TO THE FOREFRONT BUT, AT THE SAME TIME, WE HAVE TO
12 REMEMBER THAT WE CANNOT SKIP OVER CERTAIN PROBLEMS WE HAVE
13 BECAUSE, IF WE DO, WE'RE STILL GOING TO GENERATE MORE
14 PROBLEMS. NOW, AS YOU KNOW, WE ONLY HAVE THREE NIGHTS AND WE
15 STILL GOT 90,000 COUNT ON THE HOMELESS, WHICH IS A ISSUE HERE,
16 SO REGARDLESS OF WHAT YOU PUT ON GRAND AVENUE, THE
17 HOMELESSNESS ISSUE IS GOING TO CONTINUE AND WE HAVE TO LAY A
18 SHEET OUT FOR THAT TO IMPROVE IT, NOT TO ADD TO IT. I DON'T
19 WANT TO BE A PART OF A PROBLEM AND NOT THE SOLUTION. AND, AT
20 THE SAME TIME, THE BENEFITS THAT WE WANT FOR THE COMMUNITY, AS
21 FAR AS FOR THE JOBS, AND THE UNITS, THE DEVELOPER BEFORE THEN
22 HAS SAID THEY WERE GOING TO SIT DOWN TO THE TABLE AND
23 NEGOTIATE THAT WITH US WHICH, IN FACT, THERE HAS NOT COME TO
24 THE LIGHT YET. AND WE JUST SEEM TO FEEL THAT SOMETIMES WE GET
25 AHEAD OF OURSELVES BECAUSE BEING THAT THIS IS A COMMUNITY IN



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1 WHICH WE DO LIVE AND BASICALLY EVERYBODY ELSE IS COMING DOWN
2 HERE, OUTSIDE DEVELOPERS, WHAT HAVE YOU AND THEN DOING THAT WE
3 LIVE HERE, THEY BRING IN-- WE HATE TO SEE PEOPLE BRING IN
4 CHEAP LABOR OR SOMETHING LIKE THAT AND WE LIVE HERE. YOU MAKE
5 THE MONEY BUT, AT THE END OF THE SEASON, YOU KNOW, THE MONEY
6 GOES OUTSIDE OF THE COMMUNITY AND WE'RE STILL HERE AND
7 HOMELESSNESS STILL DOES EXIST. SO THEREFORE I'M IMPLEMENTING
8 THAT WE-- IT'S A STRONG POINT TO BRING UP, CONSIDERATION. I'M
9 NOT RUSHING THE G.A.C. AS FAR AS HOW IT'S GOING TO BE DONE,
10 WHERE IT'S GOING TO BE DONE, THE MONEY IMPLEMENTED ON WHAT IT
11 IS BECAUSE YOU CAN BUILD IT BUT, IF YOU DON'T FORESEE WITH THE
12 HOMELESSNESS ISSUE THAT WE HAVE HERE, IT WILL NEVER, EVER
13 WORK. THANK YOU.

14

15 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH. IF WE COULD ASK ALEX
16 LOPEZ TO JOIN US AS WELL AS DAMON GONZALEZ. MR. DIAZ.

17

18 **STEVE DIAZ:** HI, MY NAME IS STEVE DIAZ AND I'M HERE TODAY
19 REPRESENTING THE LOS ANGELES COMMUNITY ACTION NETWORK. THE LOS
20 ANGELES COMMUNITY ACTION NETWORK IS A COMMUNITY-BASED
21 ORGANIZATION THAT IS HOUSED WITHIN THE SKID ROW CENTRAL CITIES
22 COMMUNITY AND OUR MAIN FOCUS IS BUILDING INDIGENOUS LEADERSHIP
23 WITHIN OUR COMMUNITY. WE'RE ALSO MEMBERS OF THE COMMUNITY
24 BENEFITS AGREEMENT COALITION THAT HAS BEEN ESTABLISHED BECAUSE
25 WE SEE THE LARGE IMPACT OF THE GRAND AVENUE DEVELOPMENT



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1 OCCURRING WITHIN LESS THAN THREE MILES TO OUR COMMUNITY AND
2 YET OUR COMMUNITY HAS THE LARGEST NUMBER OF HOMELESS
3 INDIVIDUALS ON ANY GIVEN-- ON ANY GIVEN NIGHT. WE HAVE THE
4 COMMUNITY OF WHICH REALLY WILL PROSPER FROM THE SECURITY JOBS
5 THAT ARE BEING PROPOSED AT GRAND AVENUE BEING THAT OUR
6 COMMUNITY IS PREDOMINANTLY AFRICAN-AMERICAN. THAT IS WHY WE'RE
7 HERE TODAY TO, IN GENERAL, SAY THAT WE SUPPORT THE DEVELOPMENT
8 OCCURRING ON GRAND AVENUE BUT IT MUST BE ACCOMPLISHED WITH A
9 COMMUNITY BENEFITS AGREEMENT, SO THAT COMMUNITIES ALL ADJACENT
10 TO THE GRAND AVENUE DEVELOPMENT CAN PROSPER FROM IT. WE HAVE
11 PREDOMINANTLY AFRICAN-AMERICAN, LOW INCOME COMMUNITY, DOWN TO
12 ONE SIDE. WE HAVE A PREDOMINANTLY CHINESE COMMUNITY TO THE
13 OTHER SIDE. WE HAVE A PREDOMINANTLY LATINO AND CENTRAL
14 AMERICAN LOW INCOME COMMUNITY TO THE OTHER SIDE. HOW CAN IT BE
15 THAT WE CAN HAVE A DEVELOPMENT OF SUCH AN EXTREME NATURE, OF
16 SUCH ASTOUNDING NATURE TO SAY WITHOUT INCORPORATING THESE
17 COMMUNITIES WITHIN THIS DEVELOPMENT AND ALLOWING, REALLY, THE
18 MAXIMUM TO HAVE PEOPLE IN THESE RESIDENTS AND THESE
19 COMMUNITIES PROSPER FROM THIS DEVELOPMENT, AS WELL AS IT'S A
20 GREAT DEAL AND I APPLAUD RELATED COMPANIES FOR OFFERING 80
21 UNITS AFFORDABLE TO RESIDENTS, BUT IT'S JUST PURELY NOT
22 ENOUGH, UNDERSTANDING THE VACANCY RATES THAT ARE AT A ALL-TIME
23 LOW AND OCCUPANCY RATES ARE A ALL-TIME HIGH WITHIN LOS ANGELES
24 AS A WHOLE. IT IS JUST, BY THE SOCIAL, ECONOMICAL NEEDS THAT
25 EXIST WITHIN COMMUNITIES RIGHT NOW AND WITHIN THE COMMUNITY



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1 THAT I'M HERE TODAY REPRESENTING, IT IS NOT ENOUGH AND WE MUST
2 DO MORE AND YOU, AS THE BOARD OF SUPERVISORS, YOU MUST URGE
3 RELATED AND, AS YOU MOVE FORWARD TO PASS THIS PLAN, TO REALLY
4 INCORPORATE COMMUNITY BENEFITS THAT WILL MEET THE NEEDS OF
5 COMMUNITY RESIDENTS, NOT JUST THAT OF HIGHER INCOME
6 INDIVIDUALS THAT WANT TO PROSPER FINANCIALLY FOR THIS PROJECT.
7 THANK YOU VERY MUCH.

8

9 **SUP. MOLINA, CHAIR:** THANK YOU. MR. FRANCO.

10

11 **VICTOR FRANCO:** GOOD AFTERNOON. MY NAME IS VICTOR FRANCO, JR.,
12 I'M THE SENIOR VICE PRESIDENT OF GOVERNMENT AFFAIRS FOR
13 CENTRAL CITY ASSOCIATION HERE IN DOWNTOWN LOS ANGELES AND WE
14 ARE IN SUPPORT OF THE GRAND AVENUE PROJECT. THE PROJECT WILL
15 DELIVER ON A GREAT NUMBER OF NEEDED AMENITIES AND WILL
16 CONTINUE EFFORTS THAT ARE ALREADY UNDERWAY TO REVITALIZE
17 DOWNTOWN LOS ANGELES. ULTIMATELY, THERE WILL BE EXTRAORDINARY
18 NIGHT LIFE AND OTHER ACTIVITY ALONG GRAND AVENUE AND OTHER
19 PARTS OF DOWNTOWN. BUT WHAT'S MOST IMPORTANT IS IN HAVING THE
20 DEVELOPER AGREE TO A LOT OF THE C.R.A. HOUSING POLICIES AND
21 JOBS POLICIES, IT'S THE MUCH NEEDED AFFORDABLE HOUSING AND
22 JOBS, NOT THROUGH JUST THE CONSTRUCTION BUT THE LONG-TERM JOBS
23 TO THE RESTAURANT AND RETAIL ACTIVITY. BUT WHAT I BELIEVE IS,
24 MOST IMPORTANT, IS THE OVERALL INVESTMENT TAKING PLACE IN THIS
25 CORRIDOR. INVESTMENT, WHETHER PUBLIC OR PRIVATE, WORKS TO



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1 ENCOURAGE OTHER INVESTMENT. BUILDINGS LIKE A REVITALIZED L.A.
2 CITY HALL, THE NEW CALTRANS BUILDING, A NEW POLICE
3 HEADQUARTERS, WHICH IT'S JUST SHOWING UP ON YOUR SCREEN AND
4 POSSIBLY NEW FEDERAL COURTHOUSE. THESE PUBLIC BUILDINGS ARE A
5 GOOD EXAMPLE OF PUBLIC INVESTMENT THAT HAS BREATHED LIFE INTO
6 DORMANT AREAS AND HAS SPURRED NEW PRIVATE INVESTMENT.
7 ULTIMATELY, THE RETURN ON INVESTMENT IN HUMAN CAPITAL, AND
8 THAT'S THROUGH THE JOBS AND AFFORDABLE HOUSING, WILL HAVE
9 LONG-TERM POSITIVE EFFECTS FOR THE CITY AND COUNTY OF LOS
10 ANGELES AND WE RESPECTFULLY REQUEST YOUR SUPPORT FOR THE GRAND
11 AVENUE PROJECT.

12

13 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH, MR. FRANCO. MR. LOPEZ.

14

15 **ALEX LOPEZ:** GOOD AFTERNOON, MADAM CHAIR, SUPERVISORS. MY NAME
16 IS ALEX LOPEZ. I'M WITH THE PAINTERS AND ALLIED TRADES,
17 DISTRICT COUNCIL 36. WE ARE ALSO IN SUPPORT OF THIS PROJECT.
18 WE HAVE TO COMMEND RELATED BECAUSE THEY'RE PUTTING AN EFFORT
19 OUT TO UTILIZE STATE-APPROVED APPRENTICESHIP PROGRAMS. THIS IS
20 AN AVENUE WHERE WE CAN RECRUIT FROM WITHIN THE COMMUNITY,
21 CREATE GOOD-PAYING JOBS, PROVIDE GOOD MEDICAL INSURANCE,
22 PENSIONS AND THIS PROJECT IS GOING TO PROVIDE SOME OF THAT. WE
23 HAVE SOME TARGETED GOALS AS FAR AS RECRUITMENT IS CONCERNED
24 AND THAT IS A COMMUNITY BENEFIT. THAT'S GIVING BACK. WE ALSO
25 WANT TO COMMEND RELATED FOR REACHING OUT TO THE COMMUNITY



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1 BENEFITS COALITION. THEY'VE AGREED TO MEET WITH US AND,
2 HOPEFULLY, WE CAN NEGOTIATE SOME OF THE CONCERNS THAT WE HAVE
3 AS FAR AS WORKING AND GETTING SOME OF THOSE HOMELESS PEOPLE
4 MAYBE-- JUST BECAUSE THEY'RE HOMELESS DOES NOT MEAN THAT
5 THEY'RE NOT AN ASSET TO THE COMMUNITY. MAYBE WE CAN FIND A JOB
6 OR GIVE THEM SOME TRAINING. AND THIS PROJECT IS GOING TO
7 PROVIDE SO MUCH FOR THE CITY OF L.A. BUT IT STARTS HERE WITH
8 THIS BOARD, THE CITY COUNCIL, THE MAYOR'S OFFICE, THE C.R.A.
9 BECAUSE IT'S A JOINT PROJECT, ALL OF US HAVE TO WORK TOGETHER,
10 JUST LIKE RELATED AND THE BUILDING TRADES, THE COMMUNITY
11 BENEFITS. IF WE WANT TO BE APART FROM IT AND TRY TO STAND
12 ALONE, THEN ALL WE ARE IS A ROADBLOCK. SO I URGE THIS BOARD TO
13 PLEASE MOVE FORWARD, LET US WORK THESE ISSUES OUT AND SEE LOS
14 ANGELES GROW INTO THE BEAUTIFUL CITY THAT IT IS. THANK YOU.

15

16 **SUP. MOLINA, CHAIR:** THANK YOU, SIR. AND FINALLY, WE HAVE MR.
17 GONZALEZ.

18

19 **DAMON GONZALES:** YES. GOOD MORNING, MADAM CHAIR AND
20 SUPERVISORS. MY NAME IS DAMON GONZALES. I AM CORPORATE
21 RELATIONS FOR DISTRICT COUNCIL 36 IN LABOR MANAGEMENT
22 COOPERATION. IT WAS QUITE INTERESTING TO HEAR SOME OF THE
23 FIDUCIARY DETAILS THAT NEED TO BE WORKED OUT AND SO OBVIOUSLY
24 I CANNOT COMMENT ON THAT, AS I'M NOT PRIVY TO THOSE DETAILS.
25 HOWEVER, WE HAVE REVIEWED AND RE-REVIEWED THE PLANS AND THE



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1 COMMUNITY BENEFITS THAT HAVE BEEN PROMISED BY RELATED AND I
2 MUST SAY THAT RELATED HAS GONE FAR AND BEYOND ANY DEVELOPER
3 THAT I'VE SEEN COME TO THIS TOWN. WE ARE VERY-- WE ARE AT A
4 VERY EXCITING TIME RIGHT NOW IN TERMS OF DEVELOPMENT, AS YOU
5 ALL KNOW, AND I'M JUST SO HAPPY TO SEE HOW LABOR AND PROPERTY
6 OWNERS AND MANAGEMENT HAVE COME TOGETHER FOR THE GOOD OF THE
7 COUNTY AS A WHOLE IN TERMS OF LIVING WAGES. AS A TAX BASE,
8 IT'S GOING TO BE TAXED ON APPROXIMATELY 11.50 PER HOUR AS
9 OPPOSED TO THE MINIMUM WAGE. THE LABOR HARMONY AS A WHOLE, AND
10 IT'S ALL COMING THROUGH ON THE EFFORTS THAT HAVE BEEN MADE AND
11 PUT TOWARDS THIS ARE UNPRECEDENTED AND I WOULD JUST-- I'M VERY
12 EXCITED TO SEE THIS COMING FORWARD. AS FAR AS THE FISCAL AND
13 FIDUCIARY RESPONSIBILITIES, I'M HAPPY TO SEE THAT THOSE ARE
14 BEING ADDRESSED FOR YOUR CONCERN AND HOPEFULLY WE CAN MOVE
15 FORWARD TO THE NEXT-- TO THE NEXT PHASE OF THIS AND CONTINUE
16 MOVING FORWARD. THANK YOU.

17
18 **SUP. MOLINA, CHAIR:** THANK YOU, MR. GONZALES. ALL RIGHT. I AM
19 TAKING THE MOTION BY ZEV YAROSLAVSKY, SO THAT ITEM IS BEFORE
20 US, AS AMENDED BY MR. YAROSLAVSKY. IS THERE A SECOND TO MR.
21 ANTONOVICH'S MOTION?

22
23 **SUP. YAROSLAVSKY:** MADAM CHAIR, THERE'S SOME THINGS IN HIS
24 MOTION...



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The Los Angeles County Board of Supervisors**

1 **SUP. KNABE:** RIGHT, I MEAN, THAT'S WHAT THE CLARIFICATION...

2

3 **SUP. YAROSLAVSKY:** ...THAT I CAN SUPPORT AND SOME I CAN'T SO...

4

5 **SUP. KNABE:** I'M NOT SECONDING HIS MOTION BUT I MENTIONED, IN
6 MY COMMENTS, I THINK THERE ARE THINGS WITHIN THE CONFINES OF
7 THAT WE NEED TO BE SPECIFIC ABOUT AS OUR DIRECTION OF THE
8 C.A.O.

9

10 **SUP. YAROSLAVSKY:** I'LL SECOND IT FOR AND THEN MOVE THAT WE
11 DIVIDE THE QUESTION.

12

13 **SUP. ANTONOVICH:** THE POINTS DIRECTING THE C.A.O. TO SEND A
14 LETTER TO THE CITY OF LOS ANGELES C.R.A. INDICATING THE COUNTY
15 WOULD NOT PROVIDE THE \$16.4 MILLION SUBSIDY TO THE PROJECT,
16 DIRECTING THE C.A.O. TO PREPARE A PEER REVIEW OR ALTERNATE
17 INDEPENDENT ANALYSIS OF THE APPRAISAL PROVIDED BY THE RELATED
18 COMPANIES AND REPORT BACK TO THE BOARD WITHIN 60 DAYS AND
19 DIRECT THE C.A.O.-- JUST THESE THREE POINTS HERE.

20

21 **SUP. MOLINA, CHAIR:** BUT THE PROBLEM-- BUT, MICHAEL, IF WE SEND
22 THAT, WHAT ARE YOU NEGOTIATING? YOU HAVE TO NEGOTIATE WITH THE
23 CITY AND THAT'S I THINK WHAT WE...

24



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1 **SUP. KNABE:** YEAH, I MEAN, I THINK, INSTEAD OF, YOU KNOW, LIKE
2 THE 60-DAY RESPONSE BACK, I MEAN, PART OF-- THE COUNTY AGREED
3 TO PART-- TO THE APPRAISER BUT, AS PART OF THE NEGOTIATIONS
4 COMING BACK TO US WHEN THEY COME WITH THE FINANCIAL DEALS THAT
5 WE HAVE THE INDEPENDENT ANALYSIS, NOT A SEPARATE REPORT TO RE-
6 REVIEW ALL THESE OTHER THINGS AND OBVIOUSLY I THINK...

7

8 **SUP. MOLINA, CHAIR:** RIGHT. SO YOU'RE SAYING THAT'S YOU'RE NOT
9 SUPPORTING THE OTHER ONE BUT YOU ARE SUPPORTING THE FACT THAT
10 THEY HAVE AN INDEPENDENT APPRAISAL?

11

12 **SUP. KNABE:** BUT NOT COMING BACK IN 60-- WHAT I'M SUPPORTING IS
13 HAVING THE INDEPENDENT APPRAISAL PART OF THE NEGOTIATIONS THAT
14 COME BACK TO US ON EACH OF THE FINANCIAL DEALS.

15

16 **SUP. MOLINA, CHAIR:** ALL RIGHT. THAT'S FINE.

17

18 **SUP. KNABE:** AND, IN ADDITION TO THE INDEPENDENT APPRAISAL,
19 THAT WOULD INCLUDE THE MARKET RISK, YOU KNOW, PROPOSED OR
20 FUTURE SUBSIDIES FROM THE CITY, THE C.R.A., THAT THAT ALL
21 COMES BACK AS EACH OF THE DEALS COME BACK TO US. IT'S A PART
22 OF THE DEAL, NOT A SEPARATE REPORT. AND THEN, I MEAN, THE
23 THIRD THING, THEN, I MEAN, OBVIOUSLY...

24



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1 **SUP. MOLINA, CHAIR:** WAIT A MINUTE. BEFORE YOU GO TO THE THIRD
2 THING, DO YOU ALSO AGREE THAT WE'RE GOING TO SEND A LETTER TO
3 THE CITY SAYING WE'RE NOT GOING TO...

4

5 **SUP. KNABE:** DIDN'T SAY THAT.

6

7 **SUP. YAROSLAVSKY:** WE'VE ALREADY TOLD THE CITY THAT, SO I DON'T
8 THINK IT NEEDS TO BE A LETTER. WE'VE ALREADY TOLD-- HAVE WE
9 NOT TOLD THE CITY THAT WE ARE NOT GOING TO PAY 16.4 MILLION
10 DOLLARS?

11

12 **SUP. MOLINA, CHAIR:** YES, AND WE'RE GOING TO-- THAT'S RIGHT AND
13 WE'RE GOING TO GO INTO NEGOTIATION BUT I DON'T KNOW WHY WE
14 WANT TO DO THIS AT THIS POINT.

15

16 **SUP. KNABE:** I DIDN'T SAY I SUPPORTED THE LETTER.

17

18 **SUP. MOLINA, CHAIR:** OKAY. THAT'S WHAT I WANT TO UNDERSTAND...

19

20 **SUP. KNABE:** I'M TRYING TO CLARIFY THE INDEPENDENT ANALYSIS AND
21 THE MARKET RISK AND FUTURE SUBSIDIES BE A PART OF THE
22 NEGOTIATION REPORT THAT COMES BACK TO US. THAT'S ONE SPECIFIC
23 DEAL.

24

25 **SUP. MOLINA, CHAIR:** YOU SAID THREE, THOUGH. THERE'S JUST...



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1

2 **SUP. KNABE:** WELL, THREE WAS GOING TO ADDRESS THE 16.4 BUT IT'S
3 A SEPARATE...

4

5 **SUP. MOLINA, CHAIR:** IT'S THE BULLET 3 AND 4.

6

7 **C.A.O. JANSSEN:** 2 AND 3 AND IT LOOKS LIKE 3 AND 4.

8

9 **SUP. YAROSLAVSKY:** 3 AND 4 RIGHT.

10

11 **SUP. KNABE:** YEAH. WELL EXCEPT I'M NOT ASKING IT TO COME BACK
12 IN 60 DAYS. I'M ASKING IT...

13

14 **C.A.O. JANSSEN:** NO. WE'LL DO 3 AND 4 AS PART OF THE PROJECT
15 DISCUSSIONS AND NEGOTIATIONS.

16

17 **SUP. MOLINA, CHAIR:** RIGHT. ALL RIGHT. WITH THAT AMENDMENT, IS
18 THAT ACCEPTABLE? ALL RIGHT. WHAT WE HAVE BEFORE US IS THE
19 REPORT, THE LETTER, AS WRITTEN BY THE C.A.O., WITH THE
20 AMENDMENT THAT SUPERVISOR YAROSLAVSKY HAS AMENDED AND THE
21 INCLUSION OF BULLET POINT 3 AND 4 OF MR. ANTONOVICH'S MOTION.
22 NO, IT'S MY UNDERSTANDING IT'S 3 AND 4. ALL RIGHT. IS THERE
23 ANY OBJECTION?

24

25 **SUP. ANTONOVICH:** I WOULD OBJECT AT THIS TIME.



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1

2 **SUP. MOLINA, CHAIR:** ALL RIGHT. IS THERE ANY OTHER OBJECTION? I
3 DON'T THINK WE NEED TO CALL THE ROLL ON IT. RIGHT? SO MR.
4 ANTONOVICH VOTES "NO." THAT ITEM IS APPROVED. THANK YOU VERY
5 MUCH. APPRECIATE IT. ALL RIGHT. NEXT WE HAVE PUBLIC COMMENT,
6 BECAUSE I THINK WE'VE TAKEN UP ALL OF OUR ITEMS. IS THAT
7 CORRECT? ERNIE SMITH AND MICHAEL RAYMOND BAUER, IF YOU WOULD
8 JOIN US, PLEASE. CAN YOU-- SOMEBODY PLEASE OPEN THE DOOR FOR
9 THEM? [INDISTINCT CONVERSATION]

10

11 **SUP. YAROSLAVSKY:** MADAM CHAIR...

12

13 **SUP. MOLINA, CHAIR:** ALL RIGHT. MR. SMITH, COULD YOU PROCEED?

14

15 **SUP. YAROSLAVSKY:** BEFORE HE DOES, CAN I JUST MOVE THAT ITEM--
16 YOU HAD ASKED, MADAM CHAIR, THAT ITEM 33 BE CONTINUED FOR TWO
17 WEEKS. I WOULD MOVE RECONSIDERATION, MOVE THAT IT BE CONTINUED
18 FOR ONE WEEK.

19

20 **SUP. MOLINA, CHAIR:** ALL RIGHT.

21

22 **SUP. YAROSLAVSKY:** BECAUSE YOU'LL BE HERE NEXT WEEK. THANKS.

23

24 **SUP. MOLINA, CHAIR:** MR. SMITH.

25



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1 **ERNIE SMITH:** THANK YOU, SUPERVISOR MOLINA. MY NAME IS ERNIE
2 SMITH. I'M OMBUDSMAN FOR THE BLACK COMMUNITY HEALTH TASK
3 FORCE. BEFORE THE CENTER FOR MEDICARE AND MEDICAID SERVICES
4 THREATEN TO CUT OFF FUNDING FOR KING DREW MED CENTER, DR.
5 GARTHWAITE, FRED LEAF AND HIS D.H.S. EXPERTS HAD DIRECT,
6 HANDS-ON, DAY-TO-DAY CONTROL OF ALL OPERATIONS AT KING DREW
7 MEDICAL CENTER. IT WAS ON THE DEPARTMENT OF HEALTH SERVICES'
8 WATCH AND DUE TO THEIR INCOMPETENCE THAT J.C.A.H.O.
9 ACCREDITATION WAS LOST. COMES NOW HERE THOMAS VON GARTHWAITE,
10 HERR FRED LEAF, HERR CHERNOF, HERR GUTERMAN AND THE OTHERS OF
11 THE D.H.S. NAZI ILK WITH A PLAN THAT AMOUNTS TO GENOCIDE OF
12 BLACKS IN THE KING DREW MED CENTER CATCHMENT AREA. THE BLACK
13 COMMUNITY HEALTH TASK FORCE WARNED PEOPLE THAT THE DEPARTMENT
14 OF HEALTH SERVICES WERE PLANNING TO CLOSE KING DREW MED
15 CENTER. THE BLACK COMMUNITY HEALTH TASK FORCE DEMANDS THE
16 IMMEDIATE FIRING OF HERR THOMAS GARTHWAITE, HERR FRED LEAF,
17 HERR CHERNOF, HERR GUTERMAN AND TALIBAN AZAR KATAN.

18

19 **SUP. MOLINA, CHAIR:** THANK YOU, MR. BAUER? MR. BAUER, PLEASE
20 START.

21

22 **MICHAEL BAUER:** GOOD AFTERNOON, SUPERVISORS. FIRST, I HAVE A
23 QUESTION TO ASK MRS. MOLINA. I NEED TO KNOW HOW TO ASK OR
24 WRITE YOU GUYS A LETTER OF-- REQUESTING A GRANT FROM THE
25 COUNTY ON ACTUALLY TRYING TO MAKE A HUNDREDTH ANNIVERSARY FLAG



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1 FOR THE CITY OF GLENDALE. THEIR ANNIVERSARY WILL BE COMING UP
2 NEXT YEAR. I THINK THE RECORD SAYS OVER THERE IN THE HALLWAY
3 MAYBE, LIKE, IN THE FEBRUARY 6TH OR 7TH, SOMETIME AROUND THAT
4 AREA. SO IS THERE ANY WAY I CAN ACTUALLY SUBMIT A LETTER
5 ASKING FOR A GRANT?

6

7 **SUP. MOLINA, CHAIR:** NOT THAT I KNOW OF, SIR. WHY DON'T YOU
8 FIND OUT FROM OUR PUBLIC INFORMATION PEOPLE TO LET YOU KNOW.

9

10 **MICHAEL BAUER:** OKAY. ANOTHER THING I WOULD LIKE TO ASK IS, MR.
11 ANTONOVICH, I HAVE RECORDS AND I WOULD LIKE TO ASK HOW TO GO
12 ABOUT THIS...

13

14 **SUP. MOLINA, CHAIR:** MR. BAUER, AGAIN, THIS IS AN OPPORTUNITY
15 FOR YOU TO TESTIFY AT PUBLIC COMMENT. IT'S NOT A QUESTION-AND-
16 ANSWER PERIOD, SO PLEASE TESTIFY TO WHATEVER ITEM YOU HAVE.

17

18 **MICHAEL BAUER:** ALL RIGHT. MR. ANTONOVICH, I HAVE RECORDS THAT
19 THE DEPARTMENT OF CHILDREN AND FAMILY SERVICES IN PASADENA
20 ILLEGALLY TOOK MY CHILD. THEY HAVE CLAIMED STUFF THAT IS NOT
21 TRUE, THEY HAVE COME BACK ON THE PETITION THAT SAID THEY COULD
22 NOT VERIFY IT. I HAD INCOMPETENT COUNSEL. I'VE EVEN FORCED THE
23 CASE TO APPEALS AND I HAD INCOMPETENT COUNSEL IN THE COURT OF
24 APPEALS. THEY VIOLATED MY RIGHTS BY NOT EVEN TAKING A BLOOD
25 TEST TO SHOW THAT I WAS THE BIOLOGICAL FATHER. I HAVE PROOF IN



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1 MY BAGS OVER THERE THAT SHOW THAT THE ALLEGED FATHER IS ONLY
2 SUPPOSED TO BE NOTIFIED IN CASE, NOT SUPPOSED TO BE ORDERED TO
3 DO ANYTHING AND I WAS ORDERED TO DO PARENTING CLASSES, I WAS
4 ORDERED ALL KINDS OF DIFFERENT THINGS. NOW, I CAN SEND YOU IF
5 YOU WISH, A COPY OF THE INFORMATION I HAVE AND RECORDS SHOWING
6 THAT I WAS NOT AT THE HOSPITAL AT THE TIME OF THE CHILD'S
7 BIRTH AND THAT THERE WAS NEVER A RESTRAINING ORDER, AS THEY
8 SO-CALLED SAID AT THE BEGINNING OF THE CASE. I ALSO HAVE
9 GROUNDS OF ACTUALLY HER HAVING THE CHILD SIGNED OVER WHILE SHE
10 WAS INTOXICATED, WHICH IS ACTUALLY A VIOLATION OF THE CONSENT
11 LAW, WHICH SAYS THAT CONSENT CANNOT BE EFFECTIVE UNTIL THE
12 PERSON HAS CAPACITY. THEY CAME IN THE NEXT DAY AFTER THE CHILD
13 WAS BORN AND ACTUALLY TOLD HER TO SIGN THE CHILD OVER AND IF
14 SHE DID NOT, THAT THEY WOULD HAVE HER MOTHER OR SISTER SIGN
15 THE CHILD OVER. NOT ONLY THAT, THEY SNATCHED THE KID RIGHT AT
16 BIRTH SAYING THAT WE WERE MENTALLY ILL AND I ACTUALLY ALREADY
17 REPORTED WHAT THAT SECTION CODE SAYS. AND NOT ONLY THAT-- OH,
18 THEY STATED STUFF THAT WASN'T EVEN TRUE ON THE FILE. I'VE GOT
19 CONFLICT OF INTEREST WITH RECORDS, CODES, CASE LAW,
20 EVERYTHING. A PARENT HAS A RIGHT TO ACTUALLY VISIT A CHILD.
21 THEY NEVER LET ME SEE THE CHILD. THEY NEVER EVEN RESCHEDULED
22 THE APPOINTMENTS. DO YOU WANT ME TO SEND YOU A COPY OF WHAT I
23 KNOW TO SEE IF YOU CAN DO SOMETHING ABOUT IT?
24



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1 **SUP. ANTONOVICH:** CAN I ASK COUNTY COUNSEL BECAUSE IT'S BEEN
2 PART OF A COURT PROCEEDING AND PERHAPS...

3

4 **MICHAEL BAUER:** I ALSO HAVE CHARGES OF A BIASED JUDGE.

5

6 **SUP. ANTONOVICH:** LET ME ASK MR. FORTNER, CAN HAVE SOMEBODY
7 FROM COUNTY COUNSEL ADVISE YOU. IF YOU GO OVER BY WHERE YOU
8 SIGNED IN, WHERE YOU SIGNED IN TO SPEAK, SOMEBODY FROM COUNTY
9 COUNSEL...

10

11 **SUP. MOLINA, CHAIR:** THANK YOU, MR. BAUER. ON ADJOURNMENTS, MR.
12 YAROSLAVSKY, DO YOU HAVE ANY ADJOURNMENTS?

13

14 **SUP. YAROSLAVSKY:** I ALREADY DID THEM.

15

16 **SUP. MOLINA, CHAIR:** YOU ALREADY DID THEM. SUPERVISOR KNABE.

17

18 **SUP. KNABE:** MADAM CHAIR, MEMBERS OF THE BOARD, I MOVE THAT
19 THAT WE ADJOURN TODAY IN MEMORY OF MR. GRANT HAMPTON. HE IS
20 THE SON OF JERRY AND GEORGE MEDAK, WHO LOST HIS LIFE IN A VERY
21 TRAGIC AUTO ACCIDENT IN ARIZONA. HE'S SURVIVED BY HIS MOTHER
22 JERI, FATHER, GEORGE AND WILL BE SORELY MISSED BY ALL. ALSO
23 THAT WE ADJOURN IN MEMORY OF PATRICIA PEEEBLES, WHO PASSED
24 AWAY LAST WEEK. SHE WILL BE DEEPLY MISSED BY HER FAMILY AND



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1 FRIENDS. SHE'S SURVIVED BY HER HUSBAND, RANDY, AND SONS, BRIAN
2 AND MICHAEL. THOSE ARE MY ADJOURNMENTS.

3

4 **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS.
5 SUPERVISOR BURKE, YOUR ADJOURNMENTS?

6

7 **SUP. ANTONOVICH:** I HAVE SOME.

8

9 **SUP. MOLINA, CHAIR:** OH, THAT'S RIGHT. YOU'RE NEXT. I'M SORRY.

10

11 **SUP. ANTONOVICH:** I WOULD LIKE TO MOVE THAT WE ADJOURN IN
12 MEMORY OF UNITED STATES DISTRICT FEDERAL JUDGE WILLIAM J. REA,
13 WHO PASSED AWAY AT THE AGE OF 85. HE WAS A NATIVE OF LOS
14 ANGELES, RECEIVED HIS DEGREE FROM LOYOLA UNIVERSITY, SERVED IN
15 THE UNITED STATES NAVY WHERE HE-- DURING WORLD WAR II AND THEN
16 GRADUATED FROM THE UNIVERSITY OF COLORADO LAW SCHOOL. GOVERNOR
17 REAGAN APPOINTED HIM TO THE SUPERIOR COURT IN 1968 AND
18 PRESIDENT REAGAN APPOINTED HIM TO THE FEDERAL BENCH IN 1984.
19 HE WAS A WORKING DISTRICT COURT JUDGE UNTIL THE END. A REAL
20 FINE MAN. MONICA CANO, GRANDMOTHER OF MY DEPUTY, MIKE CANO,
21 WHO PASSED AWAY ON AUGUST 6TH. FRANK STUBBINGS, FROM THE
22 ANTELOPE VALLEY. A PHOTOGRAPHER WHOSE CAREER SPANNED 58 YEARS.
23 HE WAS PART OF THE ANTELOPE VALLEY HISTORY AND PASSED AWAY AT
24 THE AGE OF 87. ONE OF THE GREAT BASEBALL GREATS, GENE MAUCH,
25 PASSED AWAY. HE WAS A FORMER PLAYER FOR THE LOS ANGELES ANGELS



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1 WHEN THEY WERE IN THE PACIFIC COAST LEAGUE. HE ALSO PLAYED FOR
2 SIX TEAMS, INCLUDING THE BROOKLYN DODGERS, MANAGED THREE TEAMS
3 TO THE BRINK OF THE WORLD SERIES, INCLUDING THE GREAT 1964
4 PHILADELPHIA PHILLIES, 1982 AND 1986 ANGELS. HE RANKED SIXTH
5 IN MAJOR LEAGUE HISTORY IN GAMES MANAGED, NEARLY 4,000 GAMES,
6 AND 11TH IN WINS, 1,901. HE OWES THE BEST WINNING PERCENTAGE
7 IN ANGELS' HISTORY AND HE WAS THE NATIONAL LEAGUE MANAGER OF
8 THE YEAR THREE TIMES AND THE NATIONAL LEAGUE'S ALL-STAR
9 MANAGER IN 1965. AS A BOY, I USED TO GO TO WRIGLEY FIELD WHEN
10 HE WAS IN THE PACIFIC COAST LEAGUE AND WE'D WATCH HIM.
11 CLIFFORD MEYER, HE SERVED AS A COURT APPOINTED ARBITRATOR FOR
12 THE LOS ANGELES SUPERIOR COURT. HE WAS GENERAL COUNSEL FOR A
13 LOCAL LAW FIRM. HE PASSED AWAY AT THE AGE OF 73. CHARLES
14 BLACK, HUSBAND OF AMBASSADOR-- FORMER AMBASSADOR SHIRLEY
15 TEMPLE BLACK, PASSED AWAY AT THE AGE OF 86. HE WAS RECIPIENT
16 OF THE SILVER STAR DURING WORLD WAR II. GRADUATE OF STANFORD
17 AND SERVED AS A REGENT FOR SANTA CLARA UNIVERSITY. MANUEL
18 ESQUIVEL, WHO PASSED AWAY ON AUGUST 1ST. HE RETIRED FROM THE
19 SHERIFF'S DEPARTMENT AFTER 35 YEARS, ON MARCH 31ST OF THIS
20 YEAR. GEORGES MARC GEORGE, WHO PASSED AWAY AT THE AGE OF 101.
21 HE LEAVES HIS TWO CHILDREN, RITA AND RONALD AND GRANDCHILDREN.
22 JUDYTHE GREITZER, WHO PASSED AWAY AT THE AGE OF 76, SERVED
23 WITH LIBRARIAN AND VICE PRESIDENT FOR THE GLENDALE UNIVERSITY
24 COLLEGE OF LAW FOR 25 YEARS, WORKED HELPING THE STUDENTS THERE
25 OBTAIN THEIR EDUCATIONAL GOALS. WILLIAM G. FILICE. HE WAS A,



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1 FOR MANY YEARS, THE ATTORNEY FOR SANTA CLARA UNIVERSITY AND
2 THE CATHOLIC DIOCESE OF SAN JOSE, CALIFORNIA PROVENCE AND THE
3 SOCIETY OF JESUS AND SEVERAL NONPROFIT AND BUSINESS
4 CORPORATIONS. IN LATER YEARS, HE MOVED TO PASADENA, WHERE HE
5 WAS COUNSEL AND PROBATE AND ESTATE PLANNING TO THE CATHOLIC
6 ARCHDIOCESE IN OUR COUNTY AND SERVED ON MANY OF OUR CORPORATE
7 AND PHILANTHROPIC ORGANIZATIONS' BOARD OF DIRECTORS. THAT'S
8 ALL I HAVE.

9

10 **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS. MS.
11 BURKE, YOUR ADJOURNMENTS.

12

13 **SUP. BURKE:** I MOVE THAT, WHEN WE ADJOURN TODAY, WE ADJOURN IN
14 THE MEMORY OF MARGARETA HEGARDT, WHO WAS THE FORMER CONSUL
15 GENERAL OF SWEDEN IN LOS ANGELES FROM 1982 TO '89. SHE PASSED
16 AWAY AT THE AGE OF 73 ON JULY 22ND OF HEART FAILURE. DURING
17 HER TENURE IN LOS ANGELES, SHE HOSTED AN UNOFFICIAL VISIT OF
18 KING CARL XIV, GUSTAF, AND QUEEN SILVIA FOR THE 1984 OLYMPIC
19 GAMES AND THEIR OFFICIAL STATE VISIT FOR THE NEW SWEDEN 1988.
20 A CELEBRATION OF 350TH ANNIVERSARY OF THE NEW SWEDEN COLONY IN
21 AMERICA. SHE ALSO ESCORTED THEN LOS ANGELES ATTORNEY-- LOS
22 ANGELES MAYOR TOM BRADLEY AND HIS WIFE ON A TRADE MISSION TO
23 SWEDEN. SHE WAS A NOTED ATTORNEY IN SWEDEN. SHE WAS THE FIRST
24 WOMAN CONSUL-GENERAL APPOINTED IN LOS ANGELES. AND ATTORNEY
25 RACHEL D. YOUNG...



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1

2 **SUP. ANTONOVICH:** ADD ME TO THAT ONE.

3

4 **SUP. BURKE:** YOU WANT TO JOIN. SHE WAS A WONDERFUL LADY. PASSED
5 AWAY ON AUGUST 3RD. SHE WAS A LONG-TIME RESIDENT OF THE SECOND
6 DISTRICT, AN OUTSTANDING MEMBER OF THE COMMUNITY. SHE IS
7 SURVIVED BY HER MOTHER, DOROTHY STRICKLAND. AND PUBLISHER JOHN
8 JOHNSON, THE INNOVATIVE PUBLISHER OF "EBONY" AND "JET"
9 MAGAZINE, WHO COUNTERED MID-20TH CENTURY PUBLISHING
10 STEREOTYPES BY PROVIDING POSITIVE COVERAGE OF AFRICAN-
11 AMERICANS IN MASS MARKET PUBLICATIONS, PASSED AWAY ON MONDAY,
12 AUGUST 8TH, OF HEART FAILURE. HE WAS 87. HE WAS THE GRANDSON
13 OF SLAVES BORN IN 1918 IN ARKANSAS CITY WHICH HAD NO HIGH
14 SCHOOL. HIS FATHER DIED IN A SAWMILL ACCIDENT WHEN HE WAS
15 EIGHT AND HIS MOTHER, A COOK AND WASHER WOMAN, MOVED TO
16 CHICAGO WHEN HE WAS 15 SO THAT HE COULD BE EDUCATED. AFTER
17 COMPLETING HIGH SCHOOL, HE STUDIED AT THE UNIVERSITY OF
18 CHICAGO AND NORTHWESTERN UNIVERSITY BEFORE JOINING SUPREME
19 LIFE INSURANCE COMPANY. IN ADDITION TO "EBONY," "JET" AND
20 "EBONY MAN," THE COMPANY OWNS FASHION FAIR COSMETICS, WHICH
21 MARKETS BEAUTY PRODUCTS FOR BLACK WOMEN, EBONY FASHION FAIR,
22 WHICH USES FASHION SHOWS TO RAISE MONEY FOR CHARITY AND J.P.C.
23 BOOK DIVISION WHICH PUBLISHES BOOKS BY AFRICAN-AMERICAN
24 WRITERS. HE RETAINED THE TITLE OF PUBLISHER AND CHAIRMAN UNTIL
25 HIS DEATH AND CONTINUED TO GO TO THE OFFICE REGULARLY. IN



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1 ADDITION TO HIS WIFE EUNICE AND DAUGHTER LINDA, JOHNSON IS
2 SURVIVED BY ONE GRANDDAUGHTER, A SON, JOHN, JR. DIED IN 1981
3 OF SICKLE CELL ANEMIA. AND FINALLY, MESHALL SHERRIE PERKINS,
4 BELOVED DAUGHTER OF LA VERNE POTTS, A COUNTY SUPERIOR COURT
5 EMPLOYEE AND HE WAS HER ONLY CHILD.

6

7 **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS. I HAVE
8 TWO ADJOURNMENTS. I'D LIKE TO ASK THAT WE ADJOURN IN THE
9 MEMORY OF ALEJANDRO OROZCO, WHO IS A FAMILY MEMBER OF MY LONG-
10 TIME STAFF ASSISTANT, SANDRA FIERO. WE WANT TO EXTEND OUR
11 DEEPEST CONDOLENCES TO HER ENTIRE FAMILY. WE WOULD ALSO LIKE
12 TO ASK THAT WE ADJOURN IN FRANK H. ENG, WHO WAS THE FATHER OF
13 MONTEREY PARK COUNCILMAN, MARK ENG, AND THE FATHER-IN-LAW OF
14 STATE ASSEMBLYWOMAN JUDY CHOU. MR. ENG WAS A PROUD U.S.
15 VETERAN WHO IS GOING TO BE DEEPLY MISSED BY HIS FAMILY AND
16 FRIENDS. WE WANT TO EXTEND OUR DEEPEST CONDOLENCES TO THE
17 FAMILY. SO ORDERED ON THOSE ADJOURNMENTS. ALL RIGHT. THAT
18 COMPLETES ALL OF...

19

20 **SUP. YAROSLAVSKY:** MADAM CHAIR, DID WE ADJOURN IN MEMORY OF
21 PETER JENNINGS? DID SOMEBODY DO THAT?

22

23 **SUP. MOLINA, CHAIR:** NO, I DON'T THINK SO.

24



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1 **SUP. YAROSLAVSKY:** I WOULD ASK THAT WE ADJOURN IN THE MEMORY OF
2 PETER JENNINGS, ANCHORMAN FOR ABC NEWS MANY FOR MANY YEARS.

3

4 **SUP. MOLINA, CHAIR:** THAT'S RIGHT. ALL MEMBERS SHOULD ADJOURN
5 ON THAT ONE. ALL RIGHT. THAT COMPLETES ALL OF THE ITEMS BEFORE
6 US. SO IF YOU'LL READ US INTO CLOSED SESSION.

7

8 **CLERK VARONA-LUKENS:** IN ACCORDANCE WITH BROWN ACT
9 REQUIREMENTS, NOTICE IS HEREBY GIVEN THAT THE BOARD OF
10 SUPERVISORS WILL CONVENE IN CLOSED SESSION TO DISCUSS ITEM CS-
11 1 THROUGH CS-5, CONFERENCES WITH LEGAL COUNSEL REGARDING
12 EXISTING LITIGATION, ITEM CS-6, CONFERENCE WITH LEGAL COUNSEL
13 REGARDING INITIATION OF LITIGATION, ONE CASE, AND ITEM CS-7,
14 CONFERENCE WITH REAL PROPERTY NEGOTIATORS, DAVID JANSSEN, STAN
15 WISNIEWSKI, AND RICHARD VOLPERT, AS INDICATED ON THE POSTED
16 AGENDA. THANK YOU.

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1 **REPORT OF ACTION TAKEN IN CLOSED SESSION ON AUGUST 9, 2005**

2

3

4

5 The Board of Supervisors met today in Closed Session. The
6 following actions are being reported:

7

8 CS-1. CONFERENCE WITH LEGAL COUNSEL EXISTING LITIGATION

9 (Subdivision (a) of Government Code Section 54956.9) Susan
10 Rodde, et al. v. Diana Bonta, County of Los Angeles, et al.,
11 United States District Court, Central District of California,
12 Case No. CV 03 1580 Harris et al. v. Board of Supervisors et
13 al., Los Angeles Superior Court Case No. BS 08 1860; United
14 States District Court Case No. CV 03 2008

15

16 These lawsuits challenge the closure of Rancho Los Amigos
17 National Rehabilitation Center and High Desert Hospital and
18 alleged curtailments at LAC+USC Medical Center.

19

20 ACTION TAKEN:

21

22 The Board of Supervisors authorized settlement of the above
23 two lawsuits. The substance of the settlement in Rodde (U.S.
24 District Court, Case No. CV 03 1580) will be disclosed upon



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1 inquiry by any person as soon as the settlement becomes final
2 following approval by all parties and the Court.

3

4 The substance of the settlement in Harris (U.S. District
5 Court, Case No. CV 03 2008) will be disclosed upon inquiry by
6 any person as soon as the settlement becomes final following
7 approval by all parties.

8

9 The vote of the Board was unanimous with all Supervisors being
10 present.

11

12 CS-2. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION
13 (Subdivision (a) of Government Code Section 54956.9) Jenny
14 Hong v. County of Los Angeles, U.S. District Court Case No. CV
15 04 04839

16

17 This is a lawsuit against the County for alleged wrongful
18 death of a jail inmate.

19

20 No Reportable Action.

21

22 CS-3. CONFERENCE WITH LEGAL COUNSEL EXISTING LITIGATION
23 (Subdivision (a) of Government Code Section 54956.9) Daun Munn
24 v. County of Los Angeles, U.S. District Court Case No. CV 04
25 5899



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1 This is a lawsuit against the County for alleged wrongful
2 death of a jail inmate.

3

4 ACTION TAKEN:

5

6 The Board of Supervisors authorized settlement of the above
7 lawsuit. The substance of the settlement will be disclosed
8 upon inquiry by any person as soon as the settlement becomes
9 final following approval by all parties.

10

11 The vote of the Board was unanimous with all Supervisors being
12 present.

13

14 CS-4. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION
15 (Subdivision (a) of Government Code Section 54956.9) Dina
16 Salgado v. County of Los Angeles, U.S. District Court Case No.
17 CV 04 06071

18

19 This is a lawsuit against the County for alleged wrongful
20 death of a jail inmate.

21

22 No Reportable Action.

23

24 CS-5. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION
25 (Subdivision (a) of Government Code Section 54956.9) Raul



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1 Tinajero v. County of Los Angeles, U.S. District Court Case
2 No. CV 04 07033

3

4 This is a lawsuit against the County for alleged wrongful
5 death of a jail inmate.

6

7 No Reportable Action.

8

9 CS-6. CONFERENCE WITH LEGAL COUNSEL - ANTICIPATED LITIGATION
10 (Subdivision (c) of Government Code Section 54956.9)
11 Initiation of litigation (one case)

12

13 ACTION TAKEN:

14

15 The Board of Supervisors authorized settlement of the
16 anticipated litigation. The substance of the settlement will
17 be disclosed upon inquiry by any person as soon as the
18 settlement becomes final following approval by all parties.

19

20 The vote of the Board was unanimous with all Supervisors being
21 present.

22

23 CS-7. CONFERENCE WITH REAL PROPERTY NEGOTIATORS (Government
24 Code Section 54956.8) Provide instructions to its real estate
25 negotiators with respect to proposed new lease/lease



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1 extensions/lease amendment concerning the following properties
2 within the Marina del Rey Small Craft Harbor:

3

4 Property: Parcel OT (County Parking Lot) 4220 Admiralty Way
5 County Negotiators: David Janssen, Stan Wisniewski and Richard
6 Volpert

7

8 Negotiating Parties: County and Goldrich and Kest Industries

9

10 Under Negotiation: Price and Terms

11

12

13 Property: Parcel 21 (Holiday Harbor Marina) 14025 Panay Way

14

15 County Negotiators: David Janssen, Stan Wisniewski and Richard
16 Volpert

17

18 Negotiating Parties: County and Goldrich and Kest Industries

19

20 Under Negotiation: Price and Terms

21

22

23 Property: Parcel 20 (Panay Way Marina) 13915 Panay Way

24



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1 County Negotiators: David Janssen, Stan Wisniewski and Richard
2 Volpert

3

4 Negotiating Parties: County and Goldrich and Kest Industries

5

6 Under Negotiation: Price and Terms.

7

8 No Reportable Action.

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1

2 REPORTER'S CERTIFICATE

3

4 I, JENNIFER A. HINES, Certified Shorthand Reporter
5 Number 6029/RPR/CRR qualified in and for the State of
6 California, do hereby certify:

7 That the transcripts of proceedings recorded by the
8 Los Angeles County Board of Supervisors August 9, 2005
9 were thereafter transcribed into typewriting under my
10 direction and supervision;

11 That the transcript of recorded proceedings as
12 archived in the office of the reporter and which
13 have been provided to the Los Angeles County Board of
14 Supervisors as certified by me.

15 I further certify that I am neither counsel for, nor
16 related to any party to the said action; nor
17 in anywise interested in the outcome thereof.

18 IN WITNESS WHEREOF, I have hereunto set my hand this
19 15th day of August 2005, for the County records to be used
20 only for authentication purposes of duly certified transcripts
21 as on file of the office of the reporter.

22

23 JENNIFER A. HINES

24 CSR No. 6029/RPR/CRR

25